



# **SUSQUEHANNA TOWNSHIP SD**

**Finance Update  
September 21, 2026**

# Agenda

- 2025-26 Local Audit
- 2026-27 Budget to Actual
- 2027-28 Budget Development
- Healthcare Update
- Review of CIP Funding



# 2025-26 Audit Timeline



# 2026-27 Budget Year-to-Date Report

For Period Ending August 31, 2026

|                           | 2025-26                |                       |                    | 2026-27                |                       |                    |
|---------------------------|------------------------|-----------------------|--------------------|------------------------|-----------------------|--------------------|
|                           | 2025-26 YTD<br>Actuals | Fiscal Year<br>Budget | YTD %<br>of Actual | 2026-27 YTD<br>Actuals | Fiscal Year<br>Budget | YTD %<br>of Budget |
| <b>REVENUES</b>           |                        |                       |                    |                        |                       |                    |
| Local                     | \$13,847,891           | \$50,815,578          | 27.3%              | \$17,778,787           | \$52,464,097          | 33.9%              |
| State                     | \$396,671              | \$17,895,235          | 2.2%               | \$1,856,581            | \$22,404,772          | 8.3%               |
| Federal                   | \$0                    | \$1,190,292           | 0.0%               | \$0                    | \$1,482,865           | 0.0%               |
| Other                     | \$577,930              | \$577,930             | 100.0%             | \$0                    | \$0                   |                    |
| <b>TOTAL REVENUE</b>      | <b>\$14,822,492</b>    | <b>\$70,479,035</b>   | <b>21.0%</b>       | <b>\$19,635,368</b>    | <b>\$76,351,734</b>   | <b>25.7%</b>       |
| <b>EXPENDITURES</b>       |                        |                       |                    |                        |                       |                    |
| Salaries                  | \$1,564,158            | \$26,544,415          | 5.9%               | \$1,292,757            | \$28,419,798          | 4.5%               |
| Benefits                  | \$1,578,894            | \$17,560,192          | 9.0%               | \$1,598,409            | \$20,291,310          | 7.9%               |
| Contracted Services       | \$366,893              | \$4,659,278           | 7.9%               | \$271,469              | \$2,989,321           | 9.1%               |
| Purchased Services        | \$104,342              | \$1,129,068           | 9.2%               | \$71,348               | \$1,187,671           | 6.0%               |
| Other Purchased Services  | \$1,041,333            | \$14,027,878          | 7.4%               | \$1,004,155            | \$14,869,226          | 6.8%               |
| Supplies                  | \$804,253              | \$2,560,804           | 31.4%              | \$432,442              | \$3,456,244           | 12.5%              |
| Property                  | \$590,517              | \$713,112             | 82.8%              | \$490,675              | \$323,000             | 151.9%             |
| Other Objects             | \$102,643              | \$2,018,040           | 5.1%               | \$92,892               | \$2,647,637           | 3.5%               |
| Other Financing Uses      | \$447,474              | \$4,112,411           | 10.9%              | \$311,552              | \$4,039,806           | 7.7%               |
| <b>TOTAL EXPENDITURES</b> | <b>\$6,600,507</b>     | <b>\$73,325,199</b>   | <b>9.0%</b>        | <b>\$5,565,699</b>     | <b>\$78,224,013</b>   | <b>7.1%</b>        |

# 2026-27 Budget Year-to-Date Report

## **Revenue Highlights:**

- Overall revenues are at 25.7% of budget. An increase of 4.7% over the same period last year.
- Real estate tax revenue are at 40.98% vs. 34.30% in 2025-26 (an increase of \$3.5M)
- Per capita tax revenue are at 50.47% vs. 48.75% in 2025-26
- Occupation tax revenue slightly lower at 40.12% vs. 43.26% in 2025-26
- State Subsidies will begin in September
- Federal Revenues based on application submission date

## **Expenditure Highlights:**

- Overall expenditures are at 7.1% of total budget compared to 9% in the prior year
- Property is currently over budget as we await E-rate funding to come in

# 2027-28 Budget Development Timeline

## Annual Budget Calendar

The District begins planning in September and adopts the Final General Fund Budget by June 30.

## Key update

The Governor presents the proposed Commonwealth budget in March.



## BUDGET DEVELOPMENT TIMELINE

The development of the Susquehanna Township School District budget is a year-round process involving collaboration between District administration and the Board of School Directors. The following timeline highlights the major milestones and statutory deadlines associated with developing and adopting the annual General Fund Budget.

| TIMEFRAME                                                                                                          | KEY ACTIVITIES AND MILESTONES                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|--------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|  <b>SEPTEMBER 2026</b>          | <ul style="list-style-type: none"><li>• Pennsylvania Department of Education (PDE) announces the Act 1 Index.</li><li>• Administration reviews the projected Act 1 Adjusted Index.</li><li>• Board reviews the 2027–28 Budget development Timeline.</li><li>• Administration develops budget guidelines and planning assumptions for the 2027–28 budget.</li></ul>                                                                                                                                       |
|  <b>OCTOBER – NOVEMBER 2026</b> | <ul style="list-style-type: none"><li>• Complete the 2025–26 annual Financial audit.</li><li>• Distribute budget request packets to building principals and district administrators.</li><li>• Review revenue and expenditure trends.</li><li>• Board considers and adopts the Accelerated Budget Opt-Out Resolution, if applicable.</li></ul>                                                                                                                                                           |
|  <b>DECEMBER 2026</b>           | <ul style="list-style-type: none"><li>• Board of School Directors holds its annual reorganization meeting.</li><li>• District submits Sterling Tax Credit data.</li><li>• District releases homestead/farmstead application information.</li><li>• Building and department budget requests are submitted to the Business Office.</li></ul>                                                                                                                                                               |
|  <b>JANUARY 2027</b>            | <ul style="list-style-type: none"><li>• Cabinet reviews proposed building and department budgets.</li><li>• Administration presents the Preliminary General Fund Budget to the Board.</li><li>• If required, PDE deadline to publish intent to adopt the Preliminary General Fund Budget (110 days prior to the primary election and at least 20 days prior to Board adoption).</li></ul>                                                                                                                |
|  <b>FEBRUARY 2027</b>           | <ul style="list-style-type: none"><li>• District submits the Accelerated Budget Opt-Out Resolution and tax rate report, if applicable.</li><li>• Administration updates revenue and expenditure projections.</li></ul>                                                                                                                                                                                                                                                                                   |
|  <b>MARCH 2027</b>             | <ul style="list-style-type: none"><li>• PDE deadline for homeowners to submit homestead/farmstead applications.</li><li>• Administration continues refinement of budget projections based on updated financial information.</li><li>• Governor presents the proposed Commonwealth budget.</li></ul>                                                                                                                                                                                                      |
|  <b>APRIL 2027</b>            | <ul style="list-style-type: none"><li>• Review updated revenue and expenditure estimates.</li><li>• Property &amp; Finance Committee reviews the proposed budget and financial assumptions.</li></ul>                                                                                                                                                                                                                                                                                                    |
|  <b>MAY 2027</b>              | <ul style="list-style-type: none"><li>• Administration presents the Proposed Final General Fund Budget to the Board.</li><li>• PDE announces Property Tax Relief allocations.</li><li>• County Assessment Office provides the certified homestead/farmstead property list.</li><li>• District calculates the homestead/farmstead exclusion amount.</li><li>• Advertise the Proposed Final General Fund Budget for public inspection.</li></ul>                                                           |
|  <b>JUNE 2027</b>             | <ul style="list-style-type: none"><li>• Advertise the Board's intent to adopt the Final General Fund Budget (at least 20 days prior to adoption).</li><li>• Board adopts the Final General Fund Budget no later than June 30.</li><li>• District submits the approved real estate millage rate to the Department of Community and Economic Development (DCED).</li><li>• District submits the Final General Fund Budget (PDE-2028) through the Consolidated Financial Reporting System (CFRS).</li></ul> |

★ This timeline is a planning tool and subject to change based on state guidance and District needs.

# 2025-26 Healthcare Performance

As of June 30,  
2026  
(preliminary)

## 2025–26 PSHIC Claim Fund: Board Snapshot

Final claims experience for the 2025–26 plan year

### WHAT THE BOARD NEEDS TO KNOW

Stop-loss protection recovered  
**\$1,454,699**  
Insurance reimbursement that reduced the District’s claims cost

Adjusted funding shortfall  
**\$434,622**  
Additional District funding needed after the cross-share contribution

Performance ratio  
**109.1%**  
Net claims were above the annual expected-claims funding level

### HOW THE YEAR CLOSED

|                          |               |
|--------------------------|---------------|
| Actual claims paid       | \$6,704,627   |
| Stop-loss reimbursements | (\$1,454,699) |
| Net claims cost          | \$5,249,928   |
| Expected claims funding  | \$4,810,964   |
| Shortfall                | (\$438,964)   |
| Cross-share contribution | \$4,342       |
| Adjusted shortfall       | (\$434,622)   |

**Claims paid:** \$6.70 million in actual claims were incurred during the 2025–26 plan year.

**Funding level:** Net claims were \$438,964 above the \$4.81 million expected-claims funding level before cross-share.

# Benefit Consultant Work to Date

## What we've done so far:

- Took a close look at last year's health claims versus this year's (FY24 vs. FY25)
  - July '24 and July '25 are the first two plan years where our costs grew faster than the rest of the market
  - We added 6.5% more members
  - Claims went up 13.7%, while the market only went up 8.5%
  - Claims we paid before stop loss insurance kicked in rose 36%, from \$4.84M to \$6.58M
  - We had 19 people (\$50K-\$100K) with high claimants in 25-26 versus 10 in 2024-25, adding up to \$521K
  - Hospital visits that didn't need an overnight stay went up 33.1%
  - Drug costs rose 3.9% per member. GLP-1 weight-loss drugs alone were 34.9% of our drug spending, or \$583K. Most groups are closer to 14.9%

## What's next:

- Work with Benecon to get more access to claims information
- Health benefit training sessions for union leadership (STEAs and STESPA)
- Look at options to redesign the plan and hold down costs, such as moving pharmacy to a separate plan and setting clearer rules for weight-loss drugs

# CIP Funding Update

As of August 1, 2026



|                                                          |                     |
|----------------------------------------------------------|---------------------|
| Available Cash as of 8/1/2026                            | 13,011,732.38       |
| <b>Oslwen C. Anderson Jr., Center Renovation Project</b> |                     |
| Deer Path Original Budget                                | 24,644,993.46       |
| Revised Budget as of 8/1/26                              | 25,917,384.73       |
| Budget Increase                                          | 1,272,391.27        |
| Invoices Paid as of 8/1/2026                             | (17,315,767.67)     |
| Outstanding Invoices                                     | 8,601,617.06        |
| <b>Districtwide Capital Improvement Projects</b>         |                     |
| Districtwide CIP Original Budget                         | 2,345,451.27        |
| Revised Budget as of 8/1/2026                            | 2,614,520.76        |
| Budget Increase                                          | 269,069.49          |
| Invoices Paid as of 8/1/2026                             | (1,602,761.99)      |
| Outstanding Invoices                                     | 1,011,758.77        |
| <b>Available Balance</b>                                 | <b>3,398,356.55</b> |

**QUESTIONS**