The Board of Directors
Northwestern School District

Agenda of Board Voting Meeting

A Board Voting Meeting of the Board of Directors of Northwestern School District will be held Monday, November 16, 2026, beginning at 7:00 PM District Office, 100 Harthan Way, Albion, PA 16401.

1. **Zoom Instructions**
Description: ZOOM Information for VIEW only:

*If you wish to address the Board as a scheduled visitor, please contact the Superintendent's office **by 1:30pm** on the day of the meeting at 814-756-9400. Unscheduled visitors may sign in upon arrival at the meeting and will be called on by the Board President at the appropriate time. Anyone wishing to address the Board is asked to attend in-person.*
Join from PC, Mac, iPad, or Android:
https://nwsd.zoom.us/j/83338923061?pwd=QuEhaS7btgfK3aFcFUEK4OuS7xb7Cq.1
Passcode:641377

2. **Introduction**

2.A. **Call to Order**
Speaker(s): President

2.B. **Flag Salute**

2.C. **Silent Moment of Reflection**

2.D. **Roll Call**
Speaker(s): Board Secretary
Description:

Bolte	Dalaba	Fawcett	Hough	Kumar	Peppers	Rice	Ring	Swanson
P A	P A	P A	P A	P A	P A	P A	P A	P A

2.E. **Positive Things Happening at Northwestern**
Description:
Northwestern Middle School

2.F. **Recognition of Scheduled Visitors and Correspondence**

2.G. **Recognition of Unscheduled Visitors**

2.H. **Consent Agenda**
Description:
A. Policy, Personnel, Finance Items
1. Internship Request
Tyler Ochs
Slippery Rock University Student
Athletic Director under Clayton Miller Supervision
2027 Spring Semester-480 hours beginning January 6-May 4, 2027

2. Extra-Curricular Volunteers

Name	Activity
Sara English	Wrestling
Howard Bolte	Girls Basketball
Brooke Miller	Girls Basketball
Joshua Cornwell (pending clearances)	Middle School Boys Basketball

3. Contracted Services Employees
Krise Transportation (none)

Peterson's Property Maintenance

Name	Position
Melinda Beers	Evening Custodian at Springfield Elementary
Braidy Fish	Evening Custodian at Northwestern High School

4. ZOOM License Renewal
2026-2027 Cost: $3,899.00

B. Education Items
1. Overnight Trip Request
Retroactive Approval due to timing of qualifying athletic event

Proposed Trip:	Cross Country to State Competition
Dates:	November 6-7, 2026
Location:	Shippensburg, PA
Number of Students:	2
Chaperones:	Rich Asmondy, Sue Fargo, Dan Spring
Estimated Cost:	Registration: None Lodging: $475.00 Meals: $260.00 Transportation: $850.00 Other: $40.00 Substitute Cost: $164.88 (not included on attached form) Total District Cost: $1,789.88

C. Building and Grounds Items
1. Sunday Facility Usage Requests
Middle School Football Banquet
Sunday, November 15, 2026
High School Cafeteria/Lobby

Epic-Ambush Volleyball
Sunday, November 22, 2026

The Board of Directors
Northwestern School District

Agenda of Board Voting Meeting

Corder Gym

Northwestern Track & Field
Sunday, November 22, 2026
High School Lobby area

NW Youth Wrestling Tournament
Sunday, January 10, 2027
Corder Gym

2.I. **Approval of Minutes**

3. **Reports**

3.A. **Erie County Technical School Report-Mr. Sam Ring**
Description:

- September 24, 2026 meeting minutes
- October 22, 2026 meeting agenda link
- Next meeting is December 15, 2026

3.B. **Northwest Tri-County Intermediate Unit Report-Mrs. Kristy Bolte**
Description:

- September 23, 2026 meeting minutes attached
- October 28, 2026 meeting agenda link
- Next meeting is December 16, 2026

3.C. **Student Board Representatives Report (Not applicable for 2026-2027SY)**

3.D. **Solicitor's Report-Attorney Schmidt, Knox McLaughlin Gornall and Sennett PC**

3.E. **Superintendent's Report-Mr. Greg Lehman**

3.F. **Secretary's Report-Mrs. Tammie Clinger**
Description:

- Monthly Nutrition Group Report attached
- Monthly Youth Center Report attached
- Annual Board Reorganization-December 7, 2026
    - Start time: 6:30pm with Committee of Whole to follow
- 2027 will be an election year for School Board Directors-we will have five (5) directors whose term will end
    - PSBA and Great PA Schools offer a free virtual webinar for interested candidates
    - Scheduled for January 16, 2027
    - Information Link below
        - https://greatpaschools.com/how-to-run-for-school-board/

3.G. **Financial Reports-Mr. Jonathan Hannon**

Agenda of Board Voting Meeting

Description:

1. General Fund

- Trial Balance Sheet
- Statement of Revenue and Expenditures
- Treasurer's Report
- Bills Payable
- BMO Credit Card Detail

2. Cafeteria Fund

- Trial Balance Sheet
- Statement of Operation

3. Activity Fund

- Trial Balance Sheet
- Statement of Revenues and Expenditures

4. Athletic Fund

- Trial Balance Sheet
- Statement of Revenues and Expenditures

5. Capital Reserve Fund

- Trial Balance Sheet
- Statement of Revenues and Expenditures
- Bills Payable

3.H. **Approval of Written, Oral, and Financial Reports**

4. **Old Business**
5. **New Business-Policy**

5.A. **Policy Approval-Second Reading**

6. **New Business-Personnel**

6.A. **Athletic Salary Reallocation for 2026-2027 SY**

6.B. **Support Staff Transfer**

6.C. **Support Staff Recommendation**

6.D. **Extra-Curricular Recommendation**

Description:

Name	Position	Salary
Kara Gonzales	Middle School Assistant Volleyball Coach (8th Gr.)	$3,443.00
Alyssa Noe`	Middle School Assistant Volleyball Coach (7th Gr.)	$3,443.00
Annakaye Fenell	Unified Sports Team Coach	$1,032.00
Monica Clinger	Unified Sports Team Coach	$1,032.00
Julia Shipton	Unified Sports Team Assistant Coach	$550.00

6.E. **Discussion: Superintendent Search Process**

7. **New Business-Finance**

7.A. **Bills Payable**

8. **New Business-Education**

8.A. **Comprehensive Planning Feasibility Study Approval**

9. **New Business-Building & Grounds**
   9.A. **Snow Plowing and Removal at Albion Campus**
   9.B. **Northwestern Recreation Authority Resolution**
10. **Addendum Items**
11. **Close of Meeting**
   11.A. **Critique & Review**
   11.B. **Announcements & Future Meetings**
   Description:

	Day	Date	Time	Meeting	Location
	Monday	December 7, 2026	6:30pm	Board Reorganization	District Office
	Monday	December 7, 2026	to follow Reorg	Committee of the Whole/Study Session	District Office
	Monday	December 14, 2026	7:00pm	Board Voting Meeting	District Office

   11.C. **Adjournment**

Northwestern School District Board Voting Meeting
Monday, October 19, 2026 7:00 PM Eastern

District Office
100 Harthan Way
Albion, PA 16401

1. Zoom Instructions
2. Introduction

2.A. Call to Order, 2.B. Flag Salute, 2.C. Silent Moment of Reflection, 2.D. Roll Call

Kristy Bolte:	Absent
Meghan Dalaba:	Present
Heather Fawcett:	Present
Beth Hough:	Present
Jennifer Kumar:	Present
Dan Peppers:	Present
Shelly Rice:	Present
Sam Ring:	Present
Mark Swanson:	Absent

Present: 7, Absent: 2.

Present from the administration were the following: Greg Lehman, Superintendent; Jonathan Hannon, Business Manager; Rich Harvey, Springfield Elementary Principal; and Tammie Clinger, Board Secretary.

Marcy Shaffer and others attended in-person, with several others viewing via the Zoom link.

2.E. Election of Temporary President
Move to appoint Sam Ring as Temporary President for the voting meeting of October 19, 2026. This motion, moved by Meghan Dalaba and seconded by Shelly Rice, Carried.
Kristy Bolte: Absent, Mark Swanson: Absent, Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Shelly Rice: Yea, Sam Ring: Yea
Yea: 7, Nay: 0, Absent: 2

2.F. Positive Things Happening at Northwestern

Mr. Rich Harvey presented a video highlighting their Cubby Culture and Book Bites programs at Springfield Elementary. He then shared details about both programs and their success. He also shared a sneak peak of an upcoming venture, Springfield's Department of Writing.

2.G. Recognition of Scheduled Visitors and Correspondence

Correspondence

Mr. Lehman read a letter from the Northwestern Community Youth Center.

Scheduled Visitors

There were no scheduled visitors.

2.H. Recognition of Unscheduled Visitors

Marcy Shaffer addressed the Board about a recent visit to the football field on October 15. She is greatly concerned about the condition of the bathroom facilities and handicap access to the area in general.

2.I. Consent Agenda

1. Policy, Personnel, Finance Items

A. Lateral Movement on Salary Schedule

Name	Current Level	Move to:
Michelle Cotton	Step 13.5, M+24 $67,386	Step 13.5, M+30 $67,940

B. Overnight Conference Request

Conference:	ACAPA Fall Conference
Location:	Hershey, PA
Dates:	November 4-6, 2026
Attending:	Gretchen Kuhl
Estimated Cost:	Registration: $410.00 Lodging: $975.00 Meals: $80.00 Transportation & Gas: $580.28 Estimated Total: $2,045.28

C. Extra Curricular Volunteers

Name	Activity
Isaak Schwartz	Boys Basketball
Dylan Holliday	Boys Basketball
Dean Campbell	Softball
Brianna Bricker	Softball
Madison Camp	Softball
Garrett Eddy	Baseball
Shane Johnson	Baseball
Austin Kitcey	Baseball
Craig Miller	Baseball
Marcus Paradise	Baseball
Dick Sembower	Baseball
Brian Stout	Baseball
Joshua Roberts	Drama Club

2. Education Items

A. Student Travel Guidelines

B. Overnight Trip Request

Proposed Trip:	FBLA to State Leadership Workshop
Date:	October 31-November 2, 2026
Location:	Poconos, PA
Number of Students:	1

Chaperone(s):	Barb Miller
Estimated Costs:	Registration: $60.00 (District) Lodging: $380.00 Meals: $100.00 Transportation: $300.00 Substitute Cost: $164.88 (District) Estimated Total: $1,004.88 (covered by District & FBLA Fundraising)

3. Building/Grounds Items

A. Equipment Discard List

Athletic training equipment

B. Sunday Facility Usage Request

Northwest Little Gridders
October 18, 2026 8am-9pm
High School Cafeteria

Highlander Youth Sports-E. Bard
January 3-March 28, 2027 1pm-5pm
High School Gym

Move to approve the items on the consent agenda as presented. This motion, moved by Shelly Rice and seconded by Meghan Dalaba, Carried.
Kristy Bolte: Absent, Mark Swanson: Absent, Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Shelly Rice: Yea, Sam Ring: Yea
Yea: 7, Nay: 0, Absent: 2

2.J. Approval of Minutes

Move to approve the minutes from the meeting of September 21, 2026. This motion, moved by Dan Peppers and seconded by Heather Fawcett, Carried.
Kristy Bolte: Absent, Mark Swanson: Absent, Shelly Rice: Abstain (With Conflict), Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Sam Ring: Yea
Yea: 6, Nay: 0, Absent: 2, Abstain (With Conflict): 1

3. Reports

3.A. Erie County Technical School Report-Mr. Sam Ring will have an update on the solar panel project next month.

- August 13, 2026 meeting minutes were attached in Keystone Agenda
- September 24, 2026 agenda link was shared in Keystone Agenda
- Next meeting is October 22, 2026

3.B. Northwest Tri-County Intermediate Unit Report-Mrs. Kristy Bolte was absent.

- August 26, 2026 meeting minutes were attached in Keystone Agenda
- September 23, 2026 meeting agenda link was shared in Keystone Agenda
- Next meeting is October 28, 2026

3.C. Student Board Representatives Report (only during school year)-N/A

3.D. Solicitor's Report-Attorney Schmidt, Knox McLaughlin Gornall and Sennett PC had no report.

3.E. Superintendent's Report-Mr. Greg Lehman shared the striping process at the track started today.

3.F. Secretary's Report-Mrs. Tammie Clinger had nothing to report.

- September 2026 Report from Nutrition Group was attached in Keystone Agenda

3.G. Financial Reports-Mr. Jonathan Hannon shared the monthly financial reports.

3.H. Approval of Written, Oral, and Financial Reports
Move to approve and file for audit the written, oral, and financial reports, items A-G, specifically the Erie County Technical School report, Northwest Tri-County Intermediate Unit report, Student Board Representatives report, Superintendent's report, and Secretary's report. This motion, moved by Meghan Dalaba and seconded by Heather Fawcett, Carried.
Kristy Bolte: Absent, Mark Swanson: Absent, Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Shelly Rice: Yea, Sam Ring: Yea
Yea: 7, Nay: 0, Absent: 2

4. Old Business

There was no old business to address.

5. New Business-Policy

5.A. Policy Approval-Second Reading
Move to approve the second readings of Northwestern School District Board Policies, #102-Academic Standards, #105-Curriculum, #204.1-Virtual Attendance and Wellness Checks, #249-Bullying/Cyberbullying, and #716-Integrated Pest Management. This motion, moved by Dan Peppers and seconded by Shelly Rice, Carried.
Kristy Bolte: Absent, Mark Swanson: Absent, Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Shelly Rice: Yea, Sam Ring: Yea
Yea: 7, Nay: 0, Absent: 2

5.B. Policy Approval-First Reading
Move to approve the Northwestern School District Board Policies, #209-Health Examinations/Screenings, #246-School Wellness, #704-Maintenance, #803-School Calendar, #805.2-School Security Personnel, and #822-Automated External Defibrillators (AED)/Cardiopulmonary Resuscitation. This motion, moved by Meghan Dalaba and seconded by Shelly Rice, Carried.
Kristy Bolte: Absent, Mark Swanson: Absent, Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Shelly Rice: Yea, Sam Ring: Yea
Yea: 7, Nay: 0, Absent: 2

6. New Business-Personnel

6.A. Superintendent Resignation/Retirement
Move to accept and approve Greg Lehman's resignation from the position of Superintendent effective June 30, 2027, for the purpose of retirement. This motion, moved by Meghan Dalaba and seconded by Shelly Rice, Carried.
Kristy Bolte: Absent, Mark Swanson: Absent, Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Shelly Rice: Yea, Sam Ring: Yea
Yea: 7, Nay: 0, Absent: 2

6.B. Confidential Personnel Recommendation
Move to approve James Ruff as a Part-Time School Police Officer for Northwestern School District effective October 20, 2026. Salary will be set at $32.00 per hour, up to twenty (20) hours per week. Benefits, if applicable, will be provided as outlined in the Benefit Plan for Confidential Personnel. This motion, moved by Meghan Dalaba and seconded by Shelly Rice, Carried.
Kristy Bolte: Absent, Mark Swanson: Absent, Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Shelly Rice: Yea, Sam Ring: Yea
Yea: 7, Nay: 0, Absent: 2

6.C. Confidential Personnel Substitute Recommendation
Move to approve Victoria Weibel as a substitute School Police Officer for Northwestern School District effective October 20, 2026. Salary will be set at $32.00 per hour, when utilized. This motion, moved by Dan Peppers and seconded by Shelly Rice, Carried.
Kristy Bolte: Absent, Mark Swanson: Absent, Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Shelly Rice: Yea, Sam Ring: Yea
Yea: 7, Nay: 0, Absent: 2

6.D. Support Staff Recommendations

Name	Position	Rate of Pay	Effective Date
Lucille Shaffer	Cafeteria Aide (2.5 hour) Northwestern High School	$15.87 per hour Max. 182 days per school year	September 30, 2026
Danielle Merritt	Paraprofessional Aide Northwestern Middle School Emotional Support AND Northwestern High School Life Skills Support Gr. 6-12	$16.25 per hour 6.5 hours per day Max. 182 days per school year	October 6, 2026

Move to approve the support staff recommendations listed in the table. Rate of pay and benefits are provided as per the NWESP Collective Bargaining Agreement. This motion, moved by Meghan Dalaba and seconded by Dan Peppers, Carried.
Kristy Bolte: Absent, Mark Swanson: Absent, Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Shelly Rice: Yea, Sam Ring: Yea
Yea: 7, Nay: 0, Absent: 2

6.E. Support Staff Resignations

Name	Position	Effective Date
Jody Boratyn	Paraprofessional Aide Northwestern Elementary Life Skills Support	October 23, 2026
Danielle Merritt	Paraprofessional Aide Northwestern Middle School Emotional Support and Northwestern High School Life Skills Support Gr. 6-12	October 19, 2026

Move to accept and approve the resignations of Jody Boratyn and Danielle Merritt effective as of the dates listed in the table. This motion, moved by Meghan Dalaba and seconded by Shelly Rice, Carried.
Kristy Bolte: Absent, Mark Swanson: Absent, Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Shelly Rice: Yea, Sam Ring: Yea
Yea: 7, Nay: 0, Absent: 2

6.F. Extra Curricular Recommendations

Name	Activity	Salary
Al Bricker	Head Softball Coach	$6,198.00
Al Cox	Assistant Softball Coach	$4,131.00
Aaron Morley	Head Baseball Coach	$6,198.00
Ben Dettore	Assistant Baseball Coach	$4,131.00
Zach Webb	Head Boys Track & Field Coach	$5,853.00
Sue Fargo	Head Girls Track & Field Coach	$5,853.00
Nicole Ludwig	Assistant Boys Track & Field Coach	$4,131.00
Dan Spring	MS Assistant Boys & Girls Track & Field Coach	$3,443.00
Tiffani Schell	Basketball Cheer Advisor	$1,722.00
Brittany Reynolds	Wrestling Cheer Advisor	$1,722.00
Joanne Bolte	Wrestling Timer	$791.00
Justin Burgos	MS Assistant Boys Basketball Coach (7th Gr.)	$3,443.00

Move to approve the extra-curricular recommendations for the 2026-2027 school year as presented in the table. This motion, moved by Heather Fawcett and seconded by Meghan Dalaba, Carried.
Kristy Bolte: Absent, Mark Swanson: Absent, Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Shelly Rice: Yea, Sam Ring: Yea
Yea: 7, Nay: 0, Absent: 2

6.G. Extra Curricular Resignation
Move to accept and approve Jillian Melchitzky's resignation from Jazz Band Advisor effective immediately. This motion, moved by Meghan Dalaba and seconded by Shelly Rice, Carried.
Kristy Bolte: Absent, Mark Swanson: Absent, Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Shelly Rice: Yea, Sam Ring: Yea
Yea: 7, Nay: 0, Absent: 2

6.H. Emergency Substitute Approval
Move to approve Toni Daniel as a district emergency certified substitute teacher for use in the High School Life Skills Support Gr. 6-12 classroom when a professional staff absence exists. Rate of pay will be the substitute teacher rate of $125.00 per day. The emergency permit will remain valid through June 30, 2027. This motion, moved by Meghan Dalaba and seconded by Dan Peppers, Carried.
Kristy Bolte: Absent, Mark Swanson: Absent, Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Shelly Rice: Yea, Sam Ring: Yea
Yea: 7, Nay: 0, Absent: 2

6.I. Classroom Monitor Approval
Move to approve Catherine Klemm as a Classroom Monitor effective immediately for use in the Northwestern Elementary Emotional Support classroom when a professional staff absence exists. Rate of pay will be the substitute teacher rate of $125.00 per day as outlined in Public School Code, Act 33, Section 1218.1. The classroom monitor permit issued by PDE remains valid through June 30, 2029. This motion, moved by Meghan Dalaba and seconded by Heather Fawcett, Carried.
Kristy Bolte: Absent, Mark Swanson: Absent, Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Shelly Rice: Yea, Sam Ring: Yea
Yea: 7, Nay: 0, Absent: 2

7. New Business-Finance

7.A. Bills Payable
Move to approve the bills in the amount of $568,276.96. This motion, moved by Meghan Dalaba and seconded by Dan Peppers, Carried.
Kristy Bolte: Absent, Mark Swanson: Absent, Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Shelly Rice: Yea, Sam Ring: Yea
Yea: 7, Nay: 0, Absent: 2

7.B. Sale of Parcel from Repository for Unsold Properties
Move to deny the offer of $250.00 from D. Panell of Libertybell Partners Group, LLC to purchase parcel 39-013-039.0-019.00, and that the Erie County Tax Claim Bureau be so notified. This motion, moved by Dan Peppers and seconded by Heather Fawcett, Carried.
Kristy Bolte: Absent, Mark Swanson: Absent, Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Shelly Rice: Yea, Sam Ring: Yea
Yea: 7, Nay: 0, Absent: 2

7.C. 2026-2027 Special Education Services Contract with Northwest Tri-County IU5
Move to approve the contract with Northwest Tri-County IU5 to provide special education services for the 2026-2027 school year at a cost of $834,885. This motion, moved by Meghan Dalaba and seconded by Heather Fawcett, Carried.
Kristy Bolte: Absent, Mark Swanson: Absent, Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Shelly Rice: Yea, Sam Ring: Yea
Yea: 7, Nay: 0, Absent: 2

7.D. Act 1 Resolution

Move to approved the attached Act 1 Resolution certifying that the Board will not increase any school district tax for the 2027-2028 school year at a rate that exceeds the index calculated by the Pennsylvania Department of Education, which is set at 5.2%. This motion, moved by Meghan Dalaba and seconded by Dan Peppers, Carried.
Kristy Bolte: Absent, Mark Swanson: Absent, Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Shelly Rice: Yea, Sam Ring: Yea
Yea: 7, Nay: 0, Absent: 2

8. New Business-Education

8.A. 2026-2027 Purchase of Service Agreement with Beacon Light Academy

Move to approve the agreement with Beacon Light Academy to provide education services to Northwestern students when placed in their residential treatment facility. Costs are outlined in Annex A, Education Services Fee Schedule. Term of the agreement is August 26, 2026 through June 3, 2027. This motion, moved by Dan Peppers and seconded by Beth Hough, Carried.
Kristy Bolte: Absent, Mark Swanson: Absent, Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Shelly Rice: Yea, Sam Ring: Yea
Yea: 7, Nay: 0, Absent: 2

9. New Business-Building & Grounds

9.A. Snow Removal Bid

Albion Campus (Northwestern High School, Middle School & Elementary)
TMG USA

Year	Service	Cost
26/27	Plowing Ice Removal	$185/hr $225/hr
27/28	Plowing Ice Removal	$185/hr $225/hr
28/29	Plowing Ice Removal	$185/hr $225/hr

Springfield Elementary Campus
Andrzejczak Landscaping

Year	Service	Cost
26/27	Plowing Ice Removal	$81/hr $84/hr
27/28	Plowing Ice Removal	$85/hr $88/hr
28/29	Plowing Ice Removal	$89/hr $92/hr

Move to reject the snow plowing and removal bid to TMG USA for the Albion Campus and to award Andrzejczak Landscaping for the Springfield Campus. Details of the award are outlined in the table. This motion, moved by Shelly Rice and seconded by Meghan Dalaba, Carried.

Kristy Bolte: Absent, Mark Swanson: Absent, Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Shelly Rice: Yea, Sam Ring: Yea
Yea: 7, Nay: 0, Absent: 2

10. Addendum Items

There were no addendum items to address.

11. Close of Meeting

11.A. Critique & Review

Mr. Lehman asked for clarification on the FBLA Overnight Trip as far as the district covering transportation costs.

11.B. Announcements & Future Meetings

Day	Date	Time	Meeting	Location
Monday	November 9, 2026	6:30pm	Committee of the Whole/Study Session	District Office
Monday	November 16, 2026	7:00pm	Board Voting Meeting	District Office

11.C. Adjournment

Move to adjourn the meeting. This motion, moved by Meghan Dalaba and seconded by Heather Fawcett, Carried.
Kristy Bolte: Absent, Mark Swanson: Absent, Meghan Dalaba: Yea, Heather Fawcett: Yea, Beth Hough: Yea, Jennifer Kumar: Yea, Dan Peppers: Yea, Shelly Rice: Yea, Sam Ring: Yea
Yea: 7, Nay: 0, Absent: 2

Respectfully submitted,

Tammie R. Clinger

Tammie Clinger
Board Secretary

DRAFT

JOC AGENDA (Thursday, September 24, 2026)

Generated by Misty Dempsey on Monday, September 28, 2026

Work Session

Student Spotlight – Heavy Equipment Operations Program

- *Administration highlighted the success of the recent Diggers & Dumpers event and recognized the contributions of students, staff, and industry partners.*
- *Heavy Equipment Operations Instructor Josh Miller and students provided an update on the newly established program, which currently has 34 enrolled students.*
- *Students shared their experiences in the program, highlighting hands-on equipment operation, construction fundamentals, and workplace safety training.*
- *Students discussed their career interests and future employment goals within the heavy equipment and construction industries.*
- *Administration recognized the students for their participation and volunteer efforts during the Diggers & Dumpers event, where they assisted younger students with equipment demonstrations and activities.*
- *Mr. Miller provided an update on the program's current equipment and anticipated additions to support student training.*

1. Call to Order @7:28
Procedural: A. Moment of Reflection
Procedural: B. Roll Call

Board Members Present: Mr. McManus, Ms. Turi, Dr. Wise, Mr. Legnasky, Ms. Brink, Mr. Coblentz, Mr. Lindner, Mr. Boyd, Mr. Ring, Mr. Gilbert

Board Members Absent: Mr. Morvay

2. Executive Session
Procedural: A. Personnel
Procedural: B. Pledge of Allegiance

3. Amendments
Action: A. NONE

4. Meeting Minutes
Action: A. Meeting Minutes
Recommended Action: Motion to approve the meeting minutes from August 13, 2026, as presented.

Motion moved by Ms. Brink with second by Mr. Lindner
Final resolution - motion carries

5. Student Accomplishments/Highlights
Information: A. Student Accomplishments/Highlights

6. Guest and Public Comment

7. Important Items Coming to the ECTS
Information: A. Important Items Coming to the ECTS

8. Operations - Old Business

9. Operations - New Business
Action: A. Field Trips / Fund Raiser Requests
Recommended Action: Motion to approve the Field Trips & Fundraiser Requests, as presented.
Action: B. Acceptance of Bull Dozer Bid
Recommended Action: Motion to approve the award of the bid to Cleveland Brothers in the amount of $79,900 for the purchase of equipment for the Heavy Equipment Operations (HEO) Program, with funding to be provided from the designated fund established for new program.
Action: C. Donations
Recommended Action: Motion to accept another donation of material (listed below) by Erie Strayer to benefit the MTF & AMT programs and donation of various welding equipment and accessories from Beverly Jones (in honor of her late husband James Jones).
Action: D. OAC Members List
Recommended Action: Motion to approve the attached OAC members list, as presented.
Action: E. Resolution_Social Media Platforms
Recommended Action: Motion to approve the resolution for entering into the multidistrict litigation against social media platforms such as Facebook, Instagram, LLC, TikTok, Inc., etc.
Action: F. Design and Bid Management Services - Skill Center Roof Replacement
Recommended Action: Motion to use the Garland Company, Inc. to provide design and bid management services for the replacement of the Skill Center Roof. The Garland Company will provide services through the Omnia Partners Purchasing Cooperative program for roofing supplies and related products and services, as priced by and awarded to Garland/DBS, Inc., resulting from the competitively solicited and publicly awarded contract #PW1925. Bids for labor and all other materials and expenses associated with the project will be advertised publicly according to applicable procurement guidelines.
Action: G. Scholarship for the PACTA Professional Learning Tour
Recommended Action: Motion to approve Matthew LaVerde accepting the PACTA Scholarship for the CTE Leaders Professional Learning trip to London in January 2027.
Action: H. Partnership with Next Star Media
Recommended Action: Motion to approve ECTS partnering with Next Star Media for a monthly Lifestyle show, at a cost of $500 per show.
Action: I. Stark Tech Agreement_2026-2027
Recommended Action: Motion to approve the Stark Tech Preventative Maintenance Service Agreement for the 2026-2027 school year in the amount of $12,990.00, authorize administration to execute the agreement, and authorize the use of available reserved funds if necessary, as this expenditure was not included in the approved budget.

Action: J. Approve Operations Section of the Agenda
Recommended Action: Motion to approve operations section of the agenda

Motion moved by Ms. Brink with second by Mr. Boyd
Final resolution - motion carries

10. New Financial Items
Reports: A. Business Manager Report
Reports: B. Treasurer Report

Reports: C. Statement of Activities
Reports: D. Payables
Information, Reports: E. VISA Procurement Card Payment
Action: F. Approval of Financial Items Section of the Agenda
Recommended Action: Motion to approve Financial Items Section of the Agenda

Motion moved by Ms. Brink with second by Mr. Legnasky
Final resolution - motion carries

11. Administrative Services and Human Resources
Information, Reports: A. Administrative Services and Human Resources Report
Action: B. Hiring & Transfers
Recommended Action: 11Ba: Motion to ratify the placement of Penny King, as Instructional Aide SAA2, on the appropriate salary step at a rate of $20.30 per hour (less $0.25 per hour during the probationary period), consistent with the Classified MOU provisions for recognizing prior experience in determining new hire compensation, effective August 18, 2026. 11Bb: Motion to ratify the hire of Matthew Fisher as a temporary/substitute School Police Officer at a rate of $46 per hour, effective on or about September 19, 2026.
Action: C. Resignations & Retirements
Recommended Action: 11Ca: Motion to ratify the resignation request of Penny King as instructional aide SAA2, effective August 31, 2026. 11Cb: Motion to ratify the resignation request of Reghan McChesney as instructional aide SAA2, effective immediately, submitted prior to commencement of employment and before reporting for her first day of work. 11Cc: Motion to ratify the resignation request of Richard Nurse as instructional aide SAA2, effective September 22, 2026. 11Cc: Motion to accept the resignation request of Jordan Berdis as a C2 Part-Time Custodian, effective September 4, 2026. 11Cc: Motion to approve the resignation request of Sara Victory as EPS instructor, effective no later than 60 days from September 10, 2026.
Action: D. Policies
Recommended Action: Motion to advance Board Policy Revisions as noted in the attached policies.
Action: E. Stipends
Recommended Action: 11Ea: Motion to approve mentor teacher stipends for Jason Klins, Lyle Taylor, and Kelly Schoullis for the 2026-2027 school year at the rate of $350 per first-year teacher mentored and $200 per second-year teacher mentored, with payments to be made in June 2027. 11Eb: Motion to approve stipends of $500 each to Allison Marendt and Mariea Sargent for advising NTHS for the 2026-2027 school year to be paid in December 2026. 11Ec: Motion to approve stipend of $1,000 to Hanni Wagner for advising SkillsUSA for 2026-2027 school year to be paid in December 2026. 11Ed: Motion to approve stipend of $2,500 to Sarah Nadolny for serving as the ECTS Supervising Nurse for the 2026-2027 school year to be paid in December 2026.
Action: F. Uncompensated Leave
Recommended Action: Motion to approve the Uncompensated Personal Leave of Absence for Nicklaus Bryant, effective September 9, 2026.
Action: G. Approve Administrative Services and Human Resources Section of the Agenda
Recommended Action: Motion to approve Administrative Services and Human Resources Section of the Agenda

Motion moved by Ms. Brink with second by Mr. Legnasky
Final resolution - motion carries

12. Reports
Information, Reports: A. Leadership Report - Director & Principal
Reports: B. Superintendent
Reports: C. Solicitor
Action: D. Approval of Reports Section of the Agenda
Recommended Action: Motion to approve the Reports Section of the Agenda

Motion moved by Ms. Brink with second by Mr. Legnasky
Final resolution - motion carries

13. Supplemental Reports and Information
Information, Reports: A. Facilities Report
Information, Reports: B. Supervisors of CIA & SEWBL
Information, Reports: C. Technology Report
Information, Reports: D. JOC Member Attendance Report
Information, Reports: E. Secondary Program & Transition Program Enrollment Report
Information, Reports: F. Disabled Population
Information, Reports: G. Business Partnership Coordinator Report
Information, Reports: H. Enrollment and Community Engagement Coordinator Report
Information, Reports: I. Career Planning Coordinator Report
Information, Reports: J. RCTC Report

14. Statute-Related Business
Reports: A. Staff Travel > 400 Miles

15. Correspondence
Information: A. Venango Technology Center Thank you email

16. Board Actions

17. Adjournment @7:36
Action: A. Adjourn
Recommended Action: Motion to adjourn

Motion moved by Ms. Brink with second by Mr. Coblentz
Final resolution - motion carries

18. Reminders
Information: A. Next Meeting Date - October 22, 2026

Northwest Tri-County Intermediate Unit Board Meeting
Wednesday, September 23, 2026
Generated by Raina George

1. **Meeting Opening:**

A. Call Board Meeting to Order:

The Board meeting of the Northwest Tri-County Intermediate Unit Board was called to order by Dr. Andrew Pushchak, President, at 5:45 p.m.

B. Roll Call:

Present were: Amanda Cox (CR); Randy Styborski (PC); Paul Mangione (WC); Joseph Meka (GR); Dr. Andrew Pushchak (WB); George Roberts (GM); Tammy Silvis (CC); Scott Taylor (FLB); Ed Williamson (CN)

Absent were: Dr. Jane Blystone (NE); Kristy Bolte (NW); Leah Merski (EC); Fran New (FV); Jennifer Sheldon (IR); Gary Winschel (MC); Kimberle Thomas (UC); David Vrenna (HC)

Present from the Intermediate Unit Leadership Team: Brad Whitman, Executive Director; Sally Daehnke; Becca Kelley; Kirk Shimshock; Brandie Stevens; JT Stewart; Nick Paolini; Amanda Porter

Also present: Solicitor Pat Kennedy; Wendy Carson; Leah Stazer

C. Moment of Silence: Dr. Pushchak asked those in attendance to stand for a moment of silence.

D. Pledge to the Flag: Dr. Pushchak led everyone present in the Pledge to the Flag.

E. Recognition of PSEA: Dr. Pushchak recognized all PSEA Representatives.

F. Recognition of Visitors: Dr. Pushchak welcomed all visitors in attendance.

G. Welcome New Board Member - Ms. Leah Merski: Dr. Pushchak welcomed Ms. Merski to the IU5 Board of Directors.

H. 2027 PSBA Officer Elections (Vice President) - Mrs. Kristy Bolte: Dr. Pushchak recognized Mrs. Bolte as she is running for the 2027 PSBA Vice President.

2. Reports:

A. Executive Director (Mr. Brad Whitman):

Early Intervention

- The information below reflects the children within the Tri-County area already receiving Early Intervention services within the infant toddler program. These children are anticipated to transition to us upon turning three years old. This reflects a minimum total of "toddler transition cases" of 436 for the 26-27 year.

26-27 SY Toddler Transitions by 3rd Birthdate and School District

	2026						2027						
School District	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Grand Total
CONNEAUT SD		2	1	1	1	2	1	2			1		11
CORRY AREA SD	1	1	1	2				1	1			3	10
CRAWFORD CENTRAL SD	4	3	6	3	3	3	5	4	4	1			36
ERIE CITY SD	22	18	13	8	10	15	16	13	19	14	12	10	170
FAIRVIEW SD	4		2		1		1		2		2		12
FORT LEBOEUF SD			2	1	1	1	1	2		2			10
GENERAL MCLANE SD	3			1	2	1	1	1	1	1	1		12
GIRARD SD	2	1	1	2		1	2			1			10
HARBOR CREEK SD	2	1		1	2	1			1			1	9
IROQUOIS SD	1		2				3	1	4	2	1	1	15
MILLCREEK TOWNSHIP SD	8	7	4	4	6	1	4	2	5	2	5	3	51
NORTH EAST SD	1	1	1	1	1		1	2	1	3	1	3	16
NORTHWESTERN SD			3				2			1		1	7
PENNCREST SD	3			1	3	4	3		2		2	1	19
UNION CITY AREA SD	1	2			1	2						1	7
WARREN COUNTY SD	2	2	5	5		2	4	6	1	2	5	1	35
WATTSBURG AREA SD	1			2		2	1						6
Grand Total	55	38	41	32	31	35	45	34	41	29	30	25	436

Federal and State Programs

- The IU5 Migrant Education Program was the only agency in the state to report positive data within summer student enrollment. Because summer enrollment data is a primary factor in determining future funding levels, this growth will have a positive impact on next year's allocation.
- The Homeless Program is preparing for its annual Angel Tree initiative by identifying sponsors who will provide holiday support to students and families in need.
- The Pennsylvania Department of Education (PDE) is conducting Fall Regional Workshops across the state throughout October. IU5 has been selected to host one of only ten Federal Programs workshop sessions and will welcome participants from across the region on October 14.

School Improvement Services

- Warren SD was selected to present their work from Success for PA Early Learners (SPEL) and Enhanced Core Reading Instruction (ECRI) at the upcoming PA Positive Behavior Support & Multi-tiered Systems of Support. Staff have dedicated countless hours to supporting Warren's efforts in the science of reading.
- With the collaborative efforts of staff from the SIS department, the 2026 SAS Institute Registration was opened on schedule on 9/16/26 with 209 currently registered as of 9/22/26. 2025 SAS had 1,047 registrations. Expectations are set to exceed this mark for 2026!
- 577 participants from our LEAs have been registered to participate in the 2026 regional common in-service on 10/12/26.

Special Education

- Carol Clancy, Bureau Director for Special Education at PDE, joined our Local Task Force meeting here at IU 5 on Thursday, September 10th.
- Our Data Specialist, in conjunction with the Assistant Executive Director and Supervisor of Student Data Services, created a data visualization tool to analyze our MA submissions. Next steps will include determining why logs are not approved and whether or not they are due to errors.
- Our IU and Erie Elect staff met for their first combined staff meeting on August 26th at the Erie office in Emerson Gridley. Their second meeting will be here at the IU.
- Elect Child Count is at 89 total students served for August.
- We will have our SAP training on October 5th and 6th. We now have 4 certified SAP train the trainers. We were very fortunate to get a grant from the Erie County D&A office for $13,000, allowing us to provide 40 free training seats to school districts.

State

PA Secretary Of Education Addresses Measles, Career Path Programs Typically, Philadelphia teachers and principals use state test scores from the prior school year to assess student learning, roster kids into the proper classes, and prepare for the year to come. Not this year. Several teachers told Chalkbeat this week they haven't seen results from the 2025-26 PSSA or Keystone exams and aren't sure why. In the past, these scores have been shared with educators and school leaders around June. Teachers returned to classrooms this week for professional development, and students will return on Aug. 24.

Read the rest of the story: "PA Secretary Of Education Addresses Measles, Career Path Programs" (WHTM Harrisburg, 8-24-26)
Pennsylvania Gov. Shapiro Signs Legislation Guaranteeing 30 Minutes Of Recess To Elementary Students Pennsylvania Gov. Josh Shapiro signed a bill Wednesday making recess mandatory for students in kindergarten through fifth grade. In a statement, Shapiro said the recess time will allow elementary school students to "take a break from learning, get outside, and just be kids."
Read the rest of the story: "Pennsylvania Gov. Shapiro Signs Legislation Guaranteeing 30 Minutes Of Recess To Elementary Students" (NPR Pittsburgh, 9-11-26)
Pennsylvania Updates Education Standards Pennsylvania education officials are working to update how students are taught and assessed as they prepare for a rapidly changing world, including one increasingly shaped by artificial intelligence. The Pennsylvania State Board of Education held multiple meetings Thursday to discuss the academic school year and efforts to prepare students for success in school, the workforce and their communities.
Read the rest of the story: "Pennsylvania Updates Education Standards" (Fox 43, 9-10-26)
Federal

Administration Announces New Initiative to Support School Meals This week, the U.S. Department of Agriculture (USDA) and Department of Health and Human Services (HHS) announced the Harvest to Hallways Initiative to provide new investments and technical assistance for school meal programs. The announcement is the latest step in a broader federal effort to change federal nutrition programs. USDA is also expected to release new school meal regulations in the coming months. More information on The Leading Edge blog.

USED Releases Guidance on Ed Tech in Schools and Annual Update on FERPA and PPRA Last week, the Department of Education released two resources: 1) non-binding guidance on Responsible Use of Education Technology and 2) the annual notice of obligations under the Family Educational Rights and Privacy Act (FERPA) and the Protection of Pupil Rights Amendment (PPRA). More information on The Leading Edge blog.

Meta Reaches $17B Settlement with States Over Teen Social Media Addiction Meta has agreed to pay $17 billion and add child-safety measures to its Facebook and Instagram platforms to end a landmark trial over teen social media addiction and settle claims filed by 47 states, state attorneys general announced Wednesday. California, Colorado, Kentucky and New Jersey were among 29 states that sued the tech giant in 2023, but the deal cuts short the trial, which was expected to see CEO Mark Zuckerberg take the stand before a jury in federal court in California.
Read the rest of the story: "Meta Reaches $17B Settlement With States Over Teen Social Media Addiction" (Education Week, 8-26-26)

Fewer Teachers, Even Fewer Students: See What's Happening In 9,500 Districts Earlier this month, the Bureau of Labor Statistics reported that public education lost 50,000 jobs between June and July. The numbers are preliminary and don't show which types of jobs were lost. They are also small in percentage terms (a decline of 0.6%). Still, they potentially mark the end of the post-pandemic surge in school staffing, which had been hitting new all-time staffing highs year after year. The gains over the last few years have been quite large. In the 2024-25 academic year, for example, schools added the equivalent of 118,000 new full-time employees in various roles, even as they served 135,000 fewer students. That followed the pattern in 2023-24, when they added 121,000 employees as they lost 110,000 students.
Read the rest of the story: "Fewer Teachers, Even Fewer Students: See What's Happening In 9,500 Districts" (The74, 8-26-26)

Report: How Gen-Z Views School And What A Sense Of Belonging Means To Them When a 20-year-old New Yorker recently reflected on her high school experience, she said the things she learned weren't "very helpful to where I am now." I don't really think most of my classes that I took in high school I have in my brain anymore," she told researchers who authored the Voices of Gen Z Study, an annual report conducted by Gallup and the Walton Family Foundation about Gen-Z's attitude toward school and life after high school. What stuck with her, however, were the teachers that "made an impact," and who she maintains relationships with years later.
Read the rest of the story: "Report: How Gen-Z Views School And What A Sense Of Belonging Means To Them" (Education Week, 9-11-26)

Quote:

"The journey of a thousand miles begins with one step." – Lao Tzu

B. Solicitor (Ms. Patricia Kennedy): Ms. Kennedy had no report.

C. Executive Committee (Dr. Andrew Pushchak): Dr. Pushchak reported that the Executive Committee met on September 16, 2026, at 10:00 am to review the board agenda. Mr. Paul Mangione and Dr. Andrew Pushchak were present.

D. Budget & Audit Committee (Mr. Paul Mangione): Mr. Paul Mangione, Chairperson, reported that the Budget & Audit Committee met on September 23, 2026 at 5:35 pm. Mr. Mangione reported that the Committee received an update on trimming the line trees along the building.

E. Personnel Committee (Dr. Jane Blystone): Dr. Pushchak and Mrs. Daehnke reported that the Personnel Committee met on September 23, 2026 at 5:35 pm. Mrs. Daehnke reported that the agenda included five items for approval.

F. Policy Committee (Mrs. Fran New): Dr. Pushchak reported that the Policy Committee met on September 23, 2026, 2026 at 5:35 pm. The agenda included 5 policies for second reading.

3. Minutes:

It was moved by Mr. Taylor and seconded by Mr. Roberts to approve the Minutes from the August 26, 2026 IU Board of Directors Meeting as presented.

Motion carried unanimously.

4. Financial Items (Mr. Paul Mangione):

It was moved by Mr. Mangione and seconded by Mr. Williamson to approve Financial Items 4A-4H as presented.

A. Approval of Bills

B. Treasurer's Report for August 31, 2026

C. Investment Report for August 31, 2026

D. PNC Easy Procure Payments as of August 27, 2026

E. August 2026 Monthly Revenue Board Report

F. August 2026 Monthly Expense Board Report

G. 2025-2026 Budget Revisions & Budgetary Transfers

H. Skywalker Tree Service - Tree Trimming

Motion carried unanimously by roll call vote Dr. Jane Blystone (NE) absent; Kristy Bolte (NW) absent; Amanda Cox (CR) yes; Leah Merski (EC) absent; Paul Mangione (WC) yes; Joseph Meka (GR) yes; Fran New (FV) absent; Dr. Andrew Pushchak (WB) yes; George Roberts (GM) yes; Jennifer Sheldon (IR) absent; Tammy Silvis (CC) yes; Randy Styborski (PC) yes; Scott Taylor (FL) yes; Kimberlee Thomas UC) absent; David Vrenna (HC) absent; Ed Williamson (CN) yes; Gary Winschel (MC) absent

5. Personnel Items (Dr. Jane Blystone):

It was moved by Mr. Taylor and seconded by Mr. Williamson to approve Personnel Items 5A-5E as presented.

A. Resignations

B. Retirement

C. Employment of Personnel

D. Position Additions and Changes

E. Separation Agreement

Motion carried unanimously by roll call vote Dr. Jane Blystone (NE) absent; Kristy Bolte (NW) absent; Amanda Cox (CR) yes; Leah Merski (EC) absent; Paul Mangione (WC) yes; Joseph Meka (GR) yes; Fran New (FV) absent; Dr. Andrew Pushchak (WB) yes; George Roberts (GM) yes; Jennifer Sheldon (IR) absent; Tammy Silvis (CC) yes; Randy Styborski (PC) yes; Scott Taylor (FL) yes; Kimberlee Thomas UC) absent; David Vrenna (HC) absent; Ed Williamson (CN) yes; Gary Winschel (MC) absent

6. Transportation Items:

It was moved by Mr. Taylor and seconded by Mr. Styborski to approve Transportation Items 6A-6B as presented.

A. 2026-27 Special Needs Drivers

B. 2026-27 Transportation Contracts

Motion carried unanimously by roll call vote Dr. Jane Blystone (NE) absent; Kristy Bolte (NW) absent; Amanda Cox (CR) yes; Leah Merski (EC) absent; Paul Mangione (WC) yes; Joseph Meka (GR) yes; Fran New (FV) absent; Dr. Andrew Pushchak (WB) yes; George Roberts (GM) yes; Jennifer Sheldon (IR) absent; Tammy Silvis (CC) yes; Randy Styborski (PC) yes; Scott Taylor (FL) yes; Kimberlee Thomas UC) absent; David Vrenna (HC) absent; Ed Williamson (CN) yes; Gary Winschel (MC) absent

7. Contracted Payroll:

It was moved by Mr. Mangione and seconded by Mr. Williamson to approve Contracted Payroll 7A - 7F as presented.

A. Ilona Burd

B. Sandra Fogle

C. Alejandra Garibay

D. Minerva Medina

E. Amahirani Zavala Polina

F. Maria Delgado-Santana

Motion carried unanimously by roll call vote Dr. Jane Blystone (NE) absent; Kristy Bolte (NW) absent; Amanda Cox (CR) yes; Leah Merski (EC) absent; Paul Mangione (WC) yes; Joseph Meka (GR) yes; Fran New (FV) absent; Dr. Andrew Pushchak (WB) yes; George Roberts (GM) yes; Jennifer Sheldon (IR) absent; Tammy Silvis (CC) yes; Randy Styborski (PC) yes; Scott Taylor (FL) yes; Kimberlee Thomas UC) absent; David Vrenna (HC) absent; Ed Williamson (CN) yes; Gary Winschel (MC) absent

8. Agreements and Contracts:

It was moved by Mr. Mangione and seconded by Mr. Taylor to approve Agreements and Contracts 8A-8L as presented.

A. Business Associate Agreement with Medical Decision Logic, Inc

B. CAOLA Services Agreement

C. Fort Leboeuf School District Professional Services Contract

D. Harbor Creek School District - Special Education Contract

E. Iroquois School District Services Agreement (ELD)

F. Dr. Maggie Jarmolowicz, D.O.

G. Millcreek Township School District - Special Education Contract

H. Presence Learning

I. Red Rover Confidentiality Agreement

J. Robert Benjamin Wiley Charter School - Special Education Contract

K. Symetra Group Benefits Proposals

L. Wayfinder Master Services Agreement

Motion carried unanimously by roll call vote Dr. Jane Blystone (NE) absent; Kristy Bolte (NW) absent; Amanda Cox (CR) yes; Leah Merski (EC) absent; Paul Mangione (WC) yes; Joseph Meka (GR) yes; Fran New (FV) absent; Dr. Andrew Pushchak (WB) yes; George Roberts (GM) yes; Jennifer Sheldon (IR) absent; Tammy Silvis (CC) yes; Randy Styborski (PC) yes; Scott Taylor (FL) yes; Kimberlee Thomas UC) absent; David Vrenna (HC) absent; Ed Williamson (CN) yes; Gary Winschel (MC) absent

9. Service Purchase Contracts:

It was moved by Mr. Mangione and seconded by Mr. Styborski to approve Contracted Payroll 9A - 9G as presented.

A. Bethesda Lutheran Services SPC 71408

B. Bethesda Lutheran Services SPC 71409

C. Bethesda Lutheran Services SPC 71410

D. Bethesda Lutheran Services SPC 71412

E. The Achievement Center SPC 71411

F. The Achievement Center SPC 71413

G. Sarah A. Reed Children's Center SPC 71407

Motion carried unanimously by roll call vote Dr. Jane Blystone (NE) absent; Kristy Bolte (NW) absent; Amanda Cox (CR) yes; Leah Merski (EC) absent; Paul Mangione (WC) yes; Joseph Meka (GR) yes; Fran New (FV) absent; Dr. Andrew Pushchak (WB) yes; George Roberts (GM) yes; Jennifer Sheldon (IR) absent; Tammy Silvis (CC) yes; Randy Styborski (PC) yes; Scott Taylor (FL) yes; Kimberlee Thomas UC) absent; David Vrenna (HC) absent; Ed Williamson (CN) yes; Gary Winschel (MC) absent

10. Policies (Mrs. Fran New):

It was moved by Mr. Mangione and seconded by Mr. Taylor to approve Policies 10A - 10E as presented.

A. Second Reading - Policy 221: Dress and Grooming

B. Second Reading - Policy 236.1: Threat Assessment

C. Second Reading - Policy 325: Dress and Grooming

D. Second Reading - Policy 332: Working Periods

E. Second Reading - Policy 619: Intermediate Unit Audit

Motion carried unanimously by roll call vote Dr. Jane Blystone (NE) absent; Kristy Bolte (NW) absent; Amanda Cox (CR) yes; Leah Merski (EC) absent; Paul Mangione (WC) yes; Joseph Meka (GR) yes; Fran New (FV) absent; Dr. Andrew Pushchak (WB) yes; George Roberts (GM) yes; Jennifer Sheldon (IR) absent; Tammy Silvis (CC) yes; Randy Styborski (PC) yes; Scott Taylor (FL) yes; Kimberlee Thomas UC) absent; David Vrenna (HC) absent; Ed Williamson (CN) yes; Gary Winschel (MC) absent

11. Request to Travel:

It was moved by Mr. Mangione and seconded by Mr. Styborski to approve Request to Travel 11A as presented.

A. Indianapolis, IN - Christy Adams

Motion carried unanimously by roll call vote Dr. Jane Blystone (NE) absent; Kristy Bolte (NW) absent; Amanda Cox (CR) yes; Leah Merski (EC) absent; Paul Mangione (WC) yes; Joseph Meka (GR) yes; Fran New (FV) absent; Dr. Andrew Pushchak (WB) yes; George Roberts (GM) yes; Jennifer Sheldon (IR) absent; Tammy Silvis (CC) yes; Randy Styborski (PC) yes; Scott Taylor (FL) yes; Kimberlee Thomas UC) absent; David Vrenna (HC) absent; Ed Williamson (CN) yes; Gary Winschel (MC) absent

12. Other Business:

Dr. Pushchak informed everyone the next Board meeting will be held on October 28, 2026.

13. Adjournment:

It was moved by Mr. Roberts and seconded by Mr. Styborski to adjorn the Northwest Tri-County Intermediate Unit Board of Directors at 5:57 p.m.

Raina George

Raina George, Board Secretary

Northwestern Community Youth Center

REPORT TO THE NORTHWESTERN SCHOOL BOARD 11-9-26

The Center continues to operate Monday through Thursday from 2:00 PM to 5:45 PM. During the first two weeks of our program, we averaged over 40 students daily. Following the fair, attendance decreased slightly into the 30s. However, during the first week of November, we saw a wonderful increase, with over 50 students attending every day!

We are excited to see our numbers growing and appreciate the continued support from our community.

Meals and Food Donations

We continue to provide a meal to our students every afternoon after school. Some of their favorites include tacos, pasta, chicken nuggets and fries, breakfast foods, and macaroni and cheese.

With our attendance increasing, we are in desperate need of food donations to help us continue providing a full meal for every student who attends. Any donations or community support would be greatly appreciated and will make a tremendous difference in our ability to serve these children.

Activities

We offer daily crafts and a variety of group activities to keep our students engaged and active. These activities include kickball, volleyball, Gaga ball, football, and dodgeball.

Students also have access to a variety of recreational activities, including video games, pool, air hockey, ping pong, and basketball. We strive to provide a fun, safe, and welcoming environment where every child has something they enjoy.

Upcoming Christmas Event

We are excited to announce our **1st Annual Christmas Tree Spectacular on December 12th from 4:00–7:00 PM!**

Our students will be decorating Christmas trees, and we invite the community to come out and vote for their favorite tree. This will be a wonderful way to kick off the Christmas season while celebrating the creativity and hard work of our students.

Guests can enjoy free hot chocolate, cookies, and pictures with Santa Claus!

We hope to see lots of families and community members come out to support our students and enjoy this special event.

We continue to utilize the activity bus daily to help transport our students. We are happy to report that we have had no behavioral issues with our students while riding the bus. We appreciate everyone's continued cooperation in helping make transportation safe and successful.

We regularly buy items from the Veteran Miracle Center for our point store. These products serve as rewards for students who demonstrate good behavior and strong academic performance. Students with only A's and B's on their report cards, who also follow The Center's rules, earn points that can be used to shop in our store.

The students stay most of the time, some continue to leave early due to parents picking them up. Our rule is that we do not allow the students to re-enter once they leave unless there is a need, and we have spoken to their parents. This helps with our control of behavior.

Thanks again for the support of the school board. If you have any questions, please feel free to email me at nwcycdirector@gmail.com

Sincerely,

Missy Niedzielski – Executive Director

Caring People.
Serving Great Food.

October 2026
Food Service Report

Northwestern School District

What's cooking? Find out here!

The Nutrition Group

TNG On-Site

Northwestern High School/Middle School

The National School Lunch Program (NSLP) serves nearly 30 million children every school day. President John F. Kennedy created National School Lunch Week (NSLW) in 1962 to promote the importance of a healthy school lunch in a child's life and the impact it has inside and outside of the classroom.

We celebrated all week long with daily promotions and fun tasty meals in all the schools! Check out all the highlights on the next few slides from each building.







Pumpkin hummus was an interesting topic for the students and faculty during a taste testing. Students that tried it, said it was better than they thought it would be.





Students 2nd most popular lunch entrée is boneless wings! The #1 is breakfast for lunch.

TNG On-Site

Northwestern Elementary

The Nutrition Group



National School Lunch Week is always the students favorite week to celebrate during the school year.





Local Fresh Popcorn from JR's Glover Farms in Waterford.



Caramel Apples

Students received a fresh local apple with caramel dip!









Lucky ticket winners!

TNG On-Site

Springfield Elementary

The Nutrition Group





Cafeteria lines decorated for the circus!

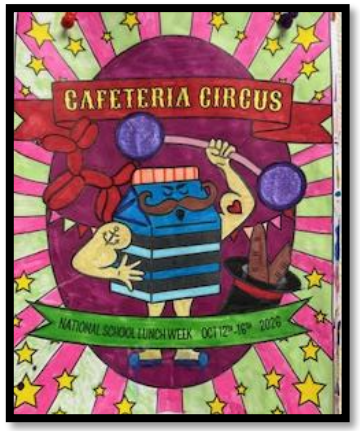








Golden Ticket winners!





Coloring contest winners!

Kitchen Manager Training: Strengthening Skills, Standards, and Leadership

Our second annual Kitchen Manager Training brought together leaders from across our kitchens for a focused, hands-on development session designed to elevate both culinary execution and team leadership. As our operations grow, so does the importance of consistent food quality, strong communication, and reliable compliance practices. This training served as an essential checkpoint to reinforce expectations, introduce improvements, and ensure every manager feels confident guiding their teams through the school year.





Numbers across the cafeteria

October YTD	Budget	Actual
Breakfast	18585	19059
Lunch	33345	34813
Ala-Carte	3330	3867

Dinner Meals Served YTD 3450

Popular menu items and promotions during NSLW contributed to increasing daily participation in the month of October.

Limited Time Offer



Street Corn Chicken Sandwich Savor, featuring a crispy chicken patty topped with creamy street corn relish on a bun.

This LTO was not a super popular item with the students in the high school. Several students that did try the new sandwich said it was good.

Fall Faculty Menu

Convenient, delicious, seasonal meals available in your cafeteria!

Stop by your cateteria and treat yourself!



Innovative, Trendy Food and Beverages!

TNG's FIRST ANNUAL RECIPE CONTEST

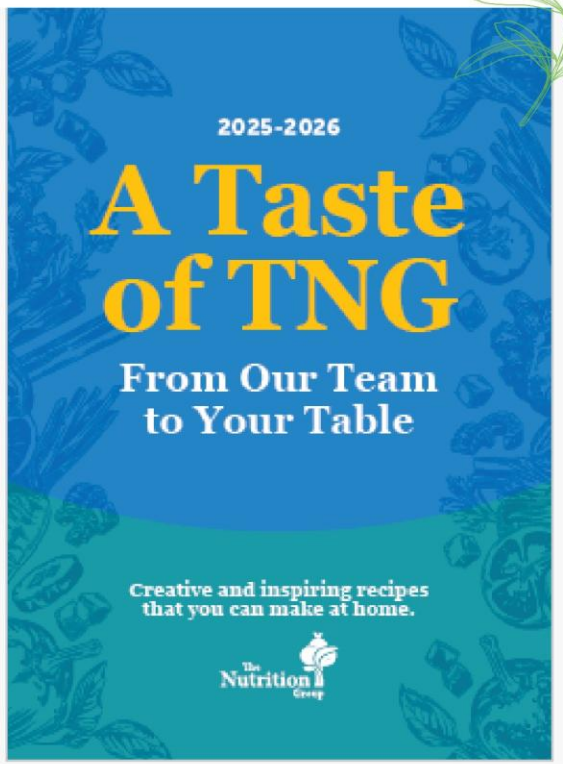
TNG kicked off its first company-wide recipe competition for staff, celebrating and collaborating in the kitchen.

We wanted to celebrate creativity and teamwork across all TNG kitchens by showcasing original, school-friendly recipes. All submissions are included in our new recipe book, *A Taste of TNG*. Winning dishes will appear in future menus.

Submissions could be individual or team collaborations. Categories included:

- Breakfast Entree
- Lunch Entree
- Wellness Wednesday
- Ala Carte/Snack

Show your creativity. Inspire your team. Leave your mark!



A TASTE OF TNG

Scan QR code to access *A Taste of TNG* recipe book.

CONTEST WINNERS

BREAKFAST DUNKERS-(Breakfast Category) Submitted by Stefane Nirella-Canon-McMillian SD

BIG MAC BOWL-(Team Lunch Category) Submitted by Roselyn Durkin-Carbondale Area SD

APPLE & RAISIN JICAMA SLAW (Wellness Wednesday Category) Submitted by Jennifer Selman-Lebanon SD

BIG MAC PIZZA (Individual Lunch Category) Submitted by Sue Cook & Alex Ficorilli-Shaler Area SD

PIZZA PRETZEL (Ala Carte Category) Submitted by Lily Briggs-Brentwood Borough SD

Thank you to all that entered submissions.

CONGRATULATIONS TO THE WINNERS!

Stop in your cafeteria and see what's cooking!

The Nutrition Group

Mark your calendars

to join us in your cafeteria for our delicious and fun upcoming events!

Join us on November 19, 2026 at any cafeteria and enjoy a traditional feast with turkey, stuffing, mashed potatoes, hot veggies, cranberry sauce and apple crisp!



NUTRITION for LIFE!

Educating students on how to eat properly for growing bodies & minds

- This three-day event is designed to **help first-year students feel comfortable in the cafeteria.**
- We make it fun and relaxing for them, as a big cafeteria can be intimidating to a young student.
- Students are welcomed to our cafeteria as they take a tour and are shown how to order and get their lunch. They also receive a prize from us.
- Plus, they get to experience all the fresh and nutritious food we offer, as we kick off a relationship with students that will last throughout their time in school.



1.888.272.8106 | TheNutritionGroup.com | 580 Wendel Road, Suite 100, Irwin, PA 15642

The Nutrition Group

Nutrition for Life

The Nutrition Group

THANK YOU
to each of our
GENEROUS SPONSORS

who kindly donated to the **Nutrition for Life** program which helps to educate our youngest students on the benefits of school nutrition.



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CHAMPION SPONSORS

BUENA VISTA FOODS
J.T.M. FOOD GROUP — LET'S CREATE GREAT DISHES TOGETHER

Caring People.
Serving Great Food.

Your Food Service Team:

Heather Brady
Director of Food & Nutrition
814-756-9400 Ext. 5263
hbrady@nwsd.org

Melissa Kingen
Regional Manager
814-720-1140
mkingen@thenutritiongroup.com

A great school year awaits!

The Nutrition Group

NORTHWESTERN SCHOOL DISTRICT
FINANCIAL REPORTS
VOTING MEETING
NOVEMBER 16, 2026
(OCTOBER PRELIMINARY REPORTS)

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NORTHWESTERN SCHOOL DISTRICT

FY 2026-2027 GENERAL FUND TRIAL BALANCE

ALL FUNDS INCLUDED PERIOD ENDING: 10/31/2026

ACCOUNT		ACCOUNT BALANCE DEBIT	CREDIT
10 GENERAL FUND			
10-0101-000-000-00-00-0000	CASH (MARQUETTE)	613.80	
10-0106-000-000-00-00-0000	CASH & INVESTMENTS (PLA)	12,956,964.37	
10-0109-000-000-00-00-0000	PAYROLL CASH (MARQUETTE)	1,199,940.39	
10-0111-000-000-00-00-0000	INVESTMENTS (CD'S)	1,497,000.00	
10-0121-000-000-00-00-0000	DELINQUENT TAXES RECEIVABLE	260,505.04	
10-0142-000-000-00-00-0000	SUBSIDIES RECEIVABLES (STATE)	1,361,805.73	
10-0143-000-000-00-00-0000	SUBSIDIES RECEIVABLES (FEDERAL)	42,031.62	
10-0150-000-000-00-00-0000	OTHER REVENUE RECEIVABLES	110.50	
10-0170-000-000-00-00-0000	INVENTORIES	532,021.24	
10-0182-000-000-00-00-0090	DUE FROM OTHER SOURCES	393.25	
10-0421-009-000-00-00-0000	AP GRANTS/AWARDS		1,500.00
10-0462-003-000-00-00-0000	EIT AND LST TAX ***		13,113.85
10-0462-006-000-00-00-0000	FICA		0.99
10-0462-007-000-00-00-0000	RETIREMENT		1,178,764.82
10-0462-008-000-00-00-0000	UNEMPLOYMENT TAX ***		799.76
10-0480-000-000-00-00-0000	UNEARNED REVENUE		17,376.06
10-0761-000-000-00-00-0000	DELINQUENT TAX EQUITY		260,505.04
10-0810-000-000-00-00-0000	FB - NONSPENDABLE - INVENTORY		532,021.24
10-0830-000-000-00-00-0000	FUND BALANCE - COMMITTED		12,008,214.49
10-0850-000-000-00-00-0000	FUND BALANCE - UNASSIGNED		913,331.48
10-0000-000-000-00-00-0000	REVENUE		9,651,229.79
10-0000-000-000-00-00-0000	EXPENDITURES	6,725,471.58	
10 GENERAL FUND		24,576,857.52	24,576,857.52
		24,576,857.52	24,576,857.52

FY 2026-2027

NORTHWESTERN SCHOOL DISTRICT
GENERAL FUND REVENUE
CURRENT PERIOD: 10/01/2026 TO 10/31/2026

ACCOUNT		BUDGETED REVENUE	CURRENT REVENUE	YEAR TO DATE REVENUE	ENCUMBRANCE	REMAINING BALANCE	PCT
100 LOCAL							
10-6100-000-100-00-00-0000	TAXES LEVIED BY THE LEA	5,021,810.00	0.00	0.00	0.00	5,021,810.00	100
10-6101-000-100-00-00-0000	REAL ESTATE ~ ALBION (01)	0.00	12,088.74	535,206.35	0.00	-535,206.35	0
10-6102-000-100-00-00-0000	REAL ESTATE ~ CONNEAUT	0.00	13,620.74	829,262.07	0.00	-829,262.07	0
10-6103-000-100-00-00-0000	REAL ESTATE ~ CRANESVIL	0.00	0.00	186,245.36	0.00	-186,245.36	0
10-6104-000-100-00-00-0000	REAL ESTATE ~ ELK CREEK	0.00	21,747.96	971,174.83	0.00	-971,174.83	0
10-6105-000-100-00-00-0000	REAL ESTATE ~ PLATEA (38)	0.00	4,594.87	191,744.34	0.00	-191,744.34	0
10-6106-000-100-00-00-0000	REAL ESTATE ~ SPRINGFIEL	0.00	265,002.16	1,635,195.13	0.00	-1,635,195.13	0
10-6112-000-100-00-00-0000	REAL ESTATE ~ INTERIUM	14,000.00	324.04	4,229.59	0.00	9,770.41	70
10-6113-000-100-00-00-0000	PUBLIC UTILITY REALTY TA	5,300.00	6,043.90	6,043.90	0.00	-743.90	-14
10-6114-000-100-00-00-0000	PAYMENTS IN LIEU OF TAXE	16,500.00	0.00	19,181.31	0.00	-2,681.31	-16
10-6151-000-100-00-00-0000	EARNED INCOME TAX ACT	1,050,000.00	49,915.56	307,077.04	0.00	742,922.96	71
10-6153-000-100-00-00-0000	REALTY TRANSFER TAX AC	115,000.00	19,947.34	45,171.94	0.00	69,828.06	61
10-6311-000-100-00-00-0000	DELINQUENT REAL ESTATE	45,000.00	0.00	7,203.22	0.00	37,796.78	84
10-6411-000-100-00-00-0000	DELINQUENT REAL ESTATE	270,000.00	0.00	25,816.03	0.00	244,183.97	90
10-6510-000-100-00-00-0000	INVESTMENT EARNINGS	425,000.00	47,297.60	166,108.64	0.00	258,891.36	61
10-6740-000-100-00-00-0000	STUDENT ACTIVITY FEES	10,000.00	160.00	7,965.00	0.00	2,035.00	20
10-6910-000-100-00-00-0000	RENTAL ON PROPERTY	64,000.00	5,000.00	9,649.92	0.00	54,350.08	85
10-6944-000-100-00-00-0000	TUITION-OTHER LEA'S	50,000.00	14,111.75	35,600.06	0.00	14,399.94	29
10-6990-000-100-00-00-0000	MISC REVENUE/REFUND PR	2,100.00	289.94	1,971.93	0.00	128.07	6
10-9220-000-100-00-00-0000	LEASES & OTHER RIGHT TO	70,000.00	0.00	0.00	0.00	70,000.00	100
	100 LOCAL TOTALS:	7,158,710.00	460,144.60	4,984,846.66	0.00	2,173,863.34	30
200 STATE							
10-7111-000-201-00-00-0000	BASIC ED SUBSIDY - FORMU	10,326,287.00	1,527,377.00	3,054,754.00	0.00	7,271,533.00	70
10-7220-000-240-00-00-0000	VOCATIONAL EDUCATION	222,994.00	35,069.00	70,138.00	0.00	152,856.00	69
10-7271-000-271-00-00-0000	SPECIAL EDUCATION	1,424,372.00	0.00	452,762.00	0.00	971,610.00	68
10-7340-000-204-00-00-0000	STATE PROPERTY TAX REDU	649,676.00	324,838.83	649,676.83	0.00	-0.83	0
10-7531-000-222-00-00-0000	READY TO LEARN BLOCK G	796,496.00	0.00	0.00	0.00	796,496.00	100
10-7532-000-222-00-00-0000	RTL-ADEQUACY SUPP	248,756.00	0.00	0.00	0.00	248,756.00	100
	200 STATE TOTALS:	13,668,581.00	1,887,284.83	4,227,330.83	0.00	9,441,250.17	69
300 STATE PROJECTS							
10-7311-000-311-00-00-0000	PUPIL TRANSPORTATION SU	1,040,000.00	206,548.00	309,822.00	0.00	730,178.00	70
10-7312-000-312-00-00-0000	NONPUBLIC/CHARTER SCH	5,000.00	0.00	0.00	0.00	5,000.00	100
10-7331-000-330-00-00-0000	NURSE'S SERVICES	21,000.00	0.00	0.00	0.00	21,000.00	100
10-7332-000-330-00-00-0000	FEMININE HYGIENE PRODU	0.00	2,089.84	2,089.84	0.00	-2,089.84	0
10-7361-000-360-00-00-0024	PCCD SAFETY GRANT	123,197.00	0.00	0.00	0.00	123,197.00	100
10-7810-000-322-00-00-0000	SOCIAL SECURITY PAYMEN	449,312.00	63,439.15	61,937.03	0.00	387,374.97	86
10-7820-000-323-00-00-0000	RETIREMENT REVENUE	2,267,137.00	-5,270.16	-11,674.23	0.00	2,278,811.23	101
	300 STATE PROJECTS TOTALS:	3,905,646.00	266,806.83	362,174.64	0.00	3,543,471.36	91
400 FEDERAL							
10-8514-000-411-00-00-0026	TITLE I 25-26	511,016.00	0.00	0.00	0.00	511,016.00	100
10-8514-000-411-00-00-0027	TITLE I 26-27	0.00	62,886.26	62,886.26	0.00	-62,886.26	0
10-8515-000-421-00-00-0026	TITLE II 25-26	57,545.00	0.00	0.00	0.00	57,545.00	100
10-8515-000-421-00-00-0027	TITLE II 26-27	0.00	6,397.34	6,397.34	0.00	-6,397.34	0
10-8517-000-431-00-00-0026	TITLE IV 25-26	39,388.00	0.00	0.00	0.00	39,388.00	100
10-8517-000-431-00-00-0027	TITLE IV 26-27	0.00	5,139.06	5,139.06	0.00	-5,139.06	0

NORTHWESTERN SCHOOL DISTRICT
GENERAL FUND REVENUE
CURRENT PERIOD: 10/01/2026 TO 10/31/2026

ACCOUNT		BUDGETED REVENUE	CURRENT REVENUE	YEAR TO DATE REVENUE	ENCUMBRANCE	REMAINING BALANCE	PCT
	400 FEDERAL TOTALS:	607,949.00	74,422.66	74,422.66	0.00	533,526.34	88
500 IDEA							
10-6832-000-510-00-00-0000	IDEA SEC 619 PASS-THROUG	3,000.00	0.00	0.00	0.00	3,000.00	100
10-6832-000-520-00-00-0000	IDEA PART B PASS-THROUGI	330,000.00	0.00	0.00	0.00	330,000.00	100
	500 IDEA TOTALS:	333,000.00	0.00	0.00	0.00	333,000.00	100
800 OTHER FED PROJECTS							
10-8820-000-892-00-00-0000	ACCESS: ADMIN COSTS	10,000.00	0.00	2,455.00	0.00	7,545.00	75
	800 OTHER FED PROJECTS TOTALS:	10,000.00	0.00	2,455.00	0.00	7,545.00	75
		25,683,886.00	2,688,658.92	9,651,229.79	0.00	16,032,656.21	62

FY 2026-2027

NORTHWESTERN SCHOOL DISTRICT
GENERAL FUND EXPENDITURES
CURRENT PERIOD: 10/01/2026 TO 10/31/2026

	BUDGETED EXPENDITURE	YEAR TO DATE EXPENDITURE	ENCUMBRANCE	REMAINING BALANCE	PCT
100 LOCAL					
1100 PROGRAMS ~ REGULAR					
100 PERSONNEL SVCS - SALARIES TOTALS:	4,710,347	892,883	0.00	3,817,464	81
200 PERSONNEL SVCS - EMP BENE TOTALS:	3,909,641	665,380	110.24	3,244,151	83
300 PURCHASED PROF/TECH SVCS TOTALS:	312,587	5,593	129,157.18	177,837	57
400 PURCHASED PROPERTY SVCS TOTALS:	49,500	498	1,540.00	47,462	96
500 OTHER PURCHASED SVCS TOTALS:	697,600	157,114	471,486.29	68,999	10
600 SUPPLIES TOTALS:	259,100	100,796	5,522.68	152,781	59
700 PROPERTY TOTALS:	73,000	0	0.00	73,000	100
800 OTHER OBJECTS TOTALS:	1,500	0	0.00	1,500	100
1100 PROGRAMS ~ REGULAR TOTALS:	10,013,276	1,822,266	607,816.39	7,583,194	76
1300 VOCATIONAL EDUCATION					
100 PERSONNEL SVCS - SALARIES TOTALS:	391,770	89,192	0.00	302,579	77
200 PERSONNEL SVCS - EMP BENE TOTALS:	302,845	63,770	0.00	239,075	79
300 PURCHASED PROF/TECH SVCS TOTALS:	10,300	1,814	0.00	8,486	82
400 PURCHASED PROPERTY SVCS TOTALS:	12,200	3,961	442.70	7,796	64
500 OTHER PURCHASED SVCS TOTALS:	312,079	103,209	204,386.00	4,484	1
600 SUPPLIES TOTALS:	43,050	2,754	6,586.28	33,709	78
700 PROPERTY TOTALS:	5,500	0	0.00	5,500	100
800 OTHER OBJECTS TOTALS:	3,000	0	0.00	3,000	100
1300 VOCATIONAL EDUCATION TOTALS:	1,080,744	264,700	211,414.98	604,630	56
1400 OTHER INSTRUCTIONAL PROG					
100 PERSONNEL SVCS - SALARIES TOTALS:	31,700	951	0.00	30,749	97
200 PERSONNEL SVCS - EMP BENE TOTALS:	13,074	392	0.00	12,682	97
300 PURCHASED PROF/TECH SVCS TOTALS:	25,395	600	0.00	24,795	98
500 OTHER PURCHASED SVCS TOTALS:	52,000	9,990	34,965.00	7,045	14
600 SUPPLIES TOTALS:	0	51	0.00	-51	0
1400 OTHER INSTRUCTIONAL PROG TOTALS:	122,169	11,984	34,965.00	75,220	62
1700 HIGHER EDUCATION PROGRAMS					
500 OTHER PURCHASED SVCS TOTALS:	4,000	0	0.00	4,000	100
1700 HIGHER EDUCATION PROGRAMS TOTALS:	4,000	0	0.00	4,000	100
2100 SUPPORT SVCS PUPIL PERS.					
100 PERSONNEL SVCS - SALARIES TOTALS:	491,547	91,435	0.00	400,112	81
200 PERSONNEL SVCS - EMP BENE TOTALS:	441,008	69,955	0.00	371,053	84
300 PURCHASED PROF/TECH SVCS TOTALS:	127,720	45,703	78,984.25	3,033	2
500 OTHER PURCHASED SVCS TOTALS:	875	12	0.00	863	99
600 SUPPLIES TOTALS:	7,625	6,868	0.00	757	10
800 OTHER OBJECTS TOTALS:	250	90	0.00	160	64
2100 SUPPORT SVCS PUPIL PERS. TOTALS:	1,069,025	214,062	78,984.25	775,979	73
2200 SUPPORT SVCS - INSTR					
100 PERSONNEL SVCS - SALARIES TOTALS:	378,587	92,882	0.00	285,705	75
200 PERSONNEL SVCS - EMP BENE TOTALS:	380,550	108,657	0.00	271,893	71

NORTHWESTERN SCHOOL DISTRICT
GENERAL FUND EXPENDITURES
CURRENT PERIOD: 10/01/2026 TO 10/31/2026

	BUDGETED EXPENDITURE	YEAR TO DATE EXPENDITURE	ENCUMBRANCE	REMAINING BALANCE	PCT
100 LOCAL (continued)					
300 PURCHASED PROF/TECH SVCS TOTALS:	165,500	66,971	89,395.00	9,134	6
400 PURCHASED PROPERTY SVCS TOTALS:	7,000	817	2,450.70	3,732	53
500 OTHER PURCHASED SVCS TOTALS:	2,400	0	0.00	2,400	100
600 SUPPLIES TOTALS:	163,400	123,600	8,094.57	31,705	19
800 OTHER OBJECTS TOTALS:	550	0	0.00	550	100
2200 SUPPORT SVCS - INSTR TOTALS:	1,097,987	392,927	99,940.27	605,119	55
2300 SUPPORT SVCS - ADMIN					
100 PERSONNEL SVCS - SALARIES TOTALS:	923,793	249,147	0.00	674,646	73
200 PERSONNEL SVCS - EMP BENE TOTALS:	730,970	172,861	0.00	558,110	76
300 PURCHASED PROF/TECH SVCS TOTALS:	117,000	60,705	0.00	56,295	48
400 PURCHASED PROPERTY SVCS TOTALS:	3,500	0	0.00	3,500	100
500 OTHER PURCHASED SVCS TOTALS:	51,950	27,571	10,394.38	13,984	27
600 SUPPLIES TOTALS:	40,050	13,614	259.88	26,176	65
800 OTHER OBJECTS TOTALS:	20,075	15,566	0.00	4,509	22
2300 SUPPORT SVCS - ADMIN TOTALS:	1,887,339	539,464	10,654.26	1,337,220	71
2400 PUPIL HEALTH					
400 PURCHASED PROPERTY SVCS TOTALS:	150	0	0.00	150	100
600 SUPPLIES TOTALS:	0	792	0.00	-792	0
2400 PUPIL HEALTH TOTALS:	150	792	0.00	-642	-428
2500 SUPPORT SERVICES BUSINESS					
100 PERSONNEL SVCS - SALARIES TOTALS:	230,177	72,875	0.00	157,303	68
200 PERSONNEL SVCS - EMP BENE TOTALS:	180,778	46,656	0.00	134,121	74
300 PURCHASED PROF/TECH SVCS TOTALS:	20,000	0	0.00	20,000	100
400 PURCHASED PROPERTY SVCS TOTALS:	2,500	0	0.00	2,500	100
500 OTHER PURCHASED SVCS TOTALS:	2,425	0	0.00	2,425	100
600 SUPPLIES TOTALS:	4,775	504	120.00	4,151	87
800 OTHER OBJECTS TOTALS:	2,250	1,016	0.00	1,234	55
2500 SUPPORT SERVICES BUSINESS TOTALS:	442,905	121,051	120.00	321,734	73
2600 OPERATION & MAINTENANCE					
100 PERSONNEL SVCS - SALARIES TOTALS:	144,611	50,769	0.00	93,841	65
200 PERSONNEL SVCS - EMP BENE TOTALS:	85,830	30,333	0.00	55,497	65
300 PURCHASED PROF/TECH SVCS TOTALS:	5,000	1,254	0.00	3,746	75
400 PURCHASED PROPERTY SVCS TOTALS:	1,198,727	633,602	529,765.00	35,360	3
500 OTHER PURCHASED SVCS TOTALS:	148,000	123,736	0.00	24,264	16
600 SUPPLIES TOTALS:	580,000	146,652	475,992.27	-42,644	-7
700 PROPERTY TOTALS:	6,500	-184,175	248,900.00	-58,225	-896
800 OTHER OBJECTS TOTALS:	750	270	0.00	480	64
2600 OPERATION & MAINTENANCE TOTALS:	2,169,418	802,441	1,254,657.27	112,319	5
2700 TRANSPORTATION SERVICES					
100 PERSONNEL SVCS - SALARIES TOTALS:	13,680	3,607	0.00	10,073	74
200 PERSONNEL SVCS - EMP BENE TOTALS:	19,541	4,922	0.00	14,619	75

	BUDGETED EXPENDITURE	YEAR TO DATE EXPENDITURE	ENCUMBRANCE	REMAINING BALANCE	PCT
100 LOCAL (continued)					
400 PURCHASED PROPERTY SVCS TOTALS:	150	0	125.00	25	17
500 OTHER PURCHASED SVCS TOTALS:	1,675,000	380,400	1,344,685.13	-50,085	-3
2700 TRANSPORTATION SERVICES TOTALS:	1,708,371	388,929	1,344,810.13	-25,367	-1
2800 SUPPORT SERVICES - CENTRAL					
200 PERSONNEL SVCS - EMP BENE TOTALS:	0	1,602	0.00	-1,602	0
300 PURCHASED PROF/TECH SVCS TOTALS:	4,500	774	0.00	3,726	83
500 OTHER PURCHASED SVCS TOTALS:	800	0	0.00	800	100
600 SUPPLIES TOTALS:	100	0	0.00	100	100
800 OTHER OBJECTS TOTALS:	1,000	400	0.00	600	60
2800 SUPPORT SERVICES - CENTRAL TOTALS:	6,400	2,776	0.00	3,624	57
2900 OTHER SUPPORT SERVICES					
500 OTHER PURCHASED SVCS TOTALS:	25,000	0	0.00	25,000	100
2900 OTHER SUPPORT SERVICES TOTALS:	25,000	0	0.00	25,000	100
3200 STUDENT ACTIVITIES					
100 PERSONNEL SVCS - SALARIES TOTALS:	280,015	56,150	0.00	223,865	80
200 PERSONNEL SVCS - EMP BENE TOTALS:	115,478	23,143	0.00	92,335	80
300 PURCHASED PROF/TECH SVCS TOTALS:	29,000	-1,100	0.00	30,100	104
400 PURCHASED PROPERTY SVCS TOTALS:	1,000	1,870	0.00	-870	-87
500 OTHER PURCHASED SVCS TOTALS:	106,750	11,089	5,352.09	90,309	85
600 SUPPLIES TOTALS:	2,900	280	616.54	2,003	69
800 OTHER OBJECTS TOTALS:	8,000	1,855	0.00	6,145	77
3200 STUDENT ACTIVITIES TOTALS:	543,143	93,288	5,968.63	443,886	82
5100 DEBT SVCS/OTHER EXP & FIN					
900 OTHER USES OF FUNDS TOTALS:	401,000	25,567	85,223.40	290,210	72
5100 DEBT SVCS/OTHER EXP & FIN TOTALS:	401,000	25,567	85,223.40	290,210	72
5200 INDIRECT COST					
900 OTHER USES OF FUNDS TOTALS:	633,050	425,600	33,825.00	173,625	27
5200 INDIRECT COST TOTALS:	633,050	425,600	33,825.00	173,625	27
5800 SUSPENSE ACCOUNTS					
200 PERSONNEL SVCS - EMP BENE TOTALS:	0	38,945	24,120.00	-63,065	0
5800 SUSPENSE ACCOUNTS TOTALS:	0	38,945	24,120.00	-63,065	0
100 LOCAL TOTALS:	21,203,978	5,144,792	3,792,499.58	12,266,686	58
110					
1100 PROGRAMS ~ REGULAR					
600 SUPPLIES TOTALS:	0	2,352	0.00	-2,352	0
1100 PROGRAMS ~ REGULAR TOTALS:	0	2,352	0.00	-2,352	0
110 TOTALS:	0	2,352	0.00	-2,352	0
150 ERIE COUNTY DEPT OF HEALT					
2100 SUPPORT SVCS PUPIL PERS.					
300 PURCHASED PROF/TECH SVCS TOTALS:	210,516	60,972	155,284.35	-5,741	-3

	BUDGETED EXPENDITURE	YEAR TO DATE EXPENDITURE	ENCUMBRANCE	REMAINING BALANCE	PCT
150 ERIE COUNTY DEPT OF HEALT (continued)					
2100 SUPPORT SVCS PUPIL PERS. TOTALS:	210,516	60,972	155,284.35	-5,741	-3
150 ERIE COUNTY DEPT OF HEALT TOTALS:	210,516	60,972	155,284.35	-5,741	-3
271 SPECIAL EDUCATION					
1200 PROGRAMS ~ SPECIAL					
100 PERSONNEL SVCS - SALARIES TOTALS:	1,247,442	305,335	0.00	942,107	76
200 PERSONNEL SVCS - EMP BENE TOTALS:	1,220,845	260,973	0.00	959,873	79
300 PURCHASED PROF/TECH SVCS TOTALS:	1,266,606	369,774	601,335.54	295,496	23
500 OTHER PURCHASED SVCS TOTALS:	795,500	167,752	447,014.86	180,733	23
600 SUPPLIES TOTALS:	31,350	19,302	648.86	11,399	36
700 PROPERTY TOTALS:	1,350	0	0.00	1,350	100
1200 PROGRAMS ~ SPECIAL TOTALS:	4,563,094	1,123,136	1,048,999.26	2,390,959	52
1400 OTHER INSTRUCTIONAL PROG					
300 PURCHASED PROF/TECH SVCS TOTALS:	6,704	0	0.00	6,704	100
1400 OTHER INSTRUCTIONAL PROG TOTALS:	6,704	0	0.00	6,704	100
2200 SUPPORT SVCS - INSTR					
100 PERSONNEL SVCS - SALARIES TOTALS:	172,178	56,018	0.00	116,160	67
200 PERSONNEL SVCS - EMP BENE TOTALS:	114,711	33,829	0.00	80,881	71
300 PURCHASED PROF/TECH SVCS TOTALS:	2,962	808	2,154.19	0	0
500 OTHER PURCHASED SVCS TOTALS:	2,400	499	500.00	1,401	58
600 SUPPLIES TOTALS:	2,000	370	35.53	1,594	80
2200 SUPPORT SVCS - INSTR TOTALS:	294,250	91,525	2,689.72	200,036	68
2400 PUPIL HEALTH					
300 PURCHASED PROF/TECH SVCS TOTALS:	126,490	34,043	90,781.08	1,666	1
2400 PUPIL HEALTH TOTALS:	126,490	34,043	90,781.08	1,666	1
271 SPECIAL EDUCATION TOTALS:	4,990,538	1,248,703	1,142,470.06	2,599,364	52
330 PUPIL HEALTH					
2400 PUPIL HEALTH					
100 PERSONNEL SVCS - SALARIES TOTALS:	158,329	31,372	0.00	126,957	80
200 PERSONNEL SVCS - EMP BENE TOTALS:	149,562	29,735	0.00	119,827	80
300 PURCHASED PROF/TECH SVCS TOTALS:	18,725	1,748	0.00	16,977	91
400 PURCHASED PROPERTY SVCS TOTALS:	150	0	0.00	150	100
500 OTHER PURCHASED SVCS TOTALS:	575	0	0.00	575	100
600 SUPPLIES TOTALS:	3,350	1,647	69.64	1,633	49
2400 PUPIL HEALTH TOTALS:	330,691	64,502	69.64	266,120	80
330 PUPIL HEALTH TOTALS:	330,691	64,502	69.64	266,120	80
360 PCCD SAFETY GRANT					
2600 OPERATION & MAINTENANCE					
100 PERSONNEL SVCS - SALARIES TOTALS:	83,664	14,174	0.00	69,490	83
200 PERSONNEL SVCS - EMP BENE TOTALS:	39,482	6,139	0.00	33,343	84

	BUDGETED EXPENDITURE	YEAR TO DATE EXPENDITURE	ENCUMBRANCE	REMAINING BALANCE	PCT
360 PCCD SAFETY GRANT (continued)					
300 PURCHASED PROF/TECH SVCS TOTALS:	0	7,900	0.00	-7,900	0
400 PURCHASED PROPERTY SVCS TOTALS:	0	3,869	0.00	-3,869	0
600 SUPPLIES TOTALS:	0	1,563	0.00	-1,563	0
2600 OPERATION & MAINTENANCE TOTALS:	123,146	33,645	0.00	89,500	73
360 PCCD SAFETY GRANT TOTALS:	123,146	33,645	0.00	89,500	73
392 DUAL ENROLLMENT GRANT					
1700 HIGHER EDUCATION PROGRAMS					
600 SUPPLIES TOTALS:	750	0	0.00	750	100
1700 HIGHER EDUCATION PROGRAMS TOTALS:	750	0	0.00	750	100
392 DUAL ENROLLMENT GRANT TOTALS:	750	0	0.00	750	100
411 TITLE I					
1100 PROGRAMS ~ REGULAR					
100 PERSONNEL SVCS - SALARIES TOTALS:	303,338	59,513	0.00	243,826	80
200 PERSONNEL SVCS - EMP BENE TOTALS:	207,678	45,549	0.00	162,129	78
300 PURCHASED PROF/TECH SVCS TOTALS:	0	21	0.00	-21	0
600 SUPPLIES TOTALS:	0	7,209	0.00	-7,209	0
1100 PROGRAMS ~ REGULAR TOTALS:	511,016	112,292	0.00	398,724	78
411 TITLE I TOTALS:	511,016	112,292	0.00	398,724	78
421 TITLE IIA					
1100 PROGRAMS ~ REGULAR					
600 SUPPLIES TOTALS:	3,545	11,342	0.00	-7,797	-220
1100 PROGRAMS ~ REGULAR TOTALS:	3,545	11,342	0.00	-7,797	-220
2200 SUPPORT SVCS - INSTR					
100 PERSONNEL SVCS - SALARIES TOTALS:	0	3,169	0.00	-3,169	0
200 PERSONNEL SVCS - EMP BENE TOTALS:	0	1,304	0.00	-1,304	0
300 PURCHASED PROF/TECH SVCS TOTALS:	24,000	7,515	0.00	16,485	69
500 OTHER PURCHASED SVCS TOTALS:	0	36	10.00	-46	0
600 SUPPLIES TOTALS:	30,000	1,608	0.00	28,392	95
2200 SUPPORT SVCS - INSTR TOTALS:	54,000	13,633	10.00	40,357	75
2800 SUPPORT SERVICES - CENTRAL					
300 PURCHASED PROF/TECH SVCS TOTALS:	0	248	0.00	-248	0
600 SUPPLIES TOTALS:	0	32	0.00	-32	0
2800 SUPPORT SERVICES - CENTRAL TOTALS:	0	280	0.00	-280	0
3300 COMMUNITY SERVICES					
600 SUPPLIES TOTALS:	0	10,789	0.00	-10,789	0
3300 COMMUNITY SERVICES TOTALS:	0	10,789	0.00	-10,789	0
421 TITLE IIA TOTALS:	57,545	36,044	10.00	21,491	37
431 TITLE IV					
1100 PROGRAMS ~ REGULAR					

NORTHWESTERN SCHOOL DISTRICT
GENERAL FUND EXPENDITURES
CURRENT PERIOD: 10/01/2026 TO 10/31/2026

	BUDGETED EXPENDITURE	YEAR TO DATE EXPENDITURE	ENCUMBRANCE	REMAINING BALANCE	PCT
431 TITLE IV (continued)					
300 PURCHASED PROF/TECH SVCS TOTALS:	9,388	0	0.00	9,388	100
600 SUPPLIES TOTALS:	25,000	18,512	149.17	6,339	25
1100 PROGRAMS ~ REGULAR TOTALS:	34,388	18,512	149.17	15,727	46
2100 SUPPORT SVCS PUPIL PERS.					
800 OTHER OBJECTS TOTALS:	5,000	0	0.00	5,000	100
2100 SUPPORT SVCS PUPIL PERS. TOTALS:	5,000	0	0.00	5,000	100
3300 COMMUNITY SERVICES					
100 PERSONNEL SVCS - SALARIES TOTALS:	0	823	0.00	-823	0
200 PERSONNEL SVCS - EMP BENE TOTALS:	0	338	0.00	-338	0
600 SUPPLIES TOTALS:	0	2,496	104.00	-2,600	0
3300 COMMUNITY SERVICES TOTALS:	0	3,657	104.00	-3,761	0
431 TITLE IV TOTALS:	39,388	22,169	253.17	16,966	43
510 IDEA, SECTION 619					
2100 SUPPORT SVCS PUPIL PERS.					
300 PURCHASED PROF/TECH SVCS TOTALS:	3,000	0	0.00	3,000	100
2100 SUPPORT SVCS PUPIL PERS. TOTALS:	3,000	0	0.00	3,000	100
510 IDEA, SECTION 619 TOTALS:	3,000	0	0.00	3,000	100
520 REGULAR IDEA PART B (611)					
1200 PROGRAMS ~ SPECIAL					
100 PERSONNEL SVCS - SALARIES TOTALS:	145,468	0	0.00	145,468	100
200 PERSONNEL SVCS - EMP BENE TOTALS:	210,728	0	0.00	210,728	100
1200 PROGRAMS ~ SPECIAL TOTALS:	356,196	0	0.00	356,196	100
520 REGULAR IDEA PART B (611) TOTALS:	356,196	0	0.00	356,196	100
	27,826,763	6,725,472	5,090,586.80	16,010,705	58

NORTHWESTERN SCHOOL DISTRICT
TREASURER'S REPORT
November 16th, 2026

	Balance on Hand, October 1st, 2026	**$3,678.31**
	RECEIPTS:	
Oct 1	Clayton Miller; student activity fee	40.00
Oct 1	Robert S. Miller; medical insurance	911.72
Oct 1	N.W.S.D. Payroll Fund; deductions	435.25
Oct 1	Baseball Boosters; transportation	300.43
Oct 2	N.W.S.D. Cafeteria Fund; reimbursement	14.85
Oct 2	N.W.S.D. Payroll Fund; interest	9.10
Oct 2	PLA; transfer of funds	96,000.00
Oct 5	S. Bilek; taxes collected	21,747.96
Oct 5	Harbor Creek School District; tuition	14,111.75
Oct 5	Commonwealth of PA; PURTA payment	6,043.90
Oct 5	J. Hansen; medical insurance	2,290.09
Oct 5	Eagle Bank; interest	853.40
Oct 5	Great North Bank; interest	898.78
Oct 6	High School Office; SAT test fees	900.00
Oct 7	D. Freeland; taxes collected	4,594.87
Oct 7	L. Gorton; taxes collected	13,927.30
Oct 7	PNB; interest	1,043.75
Oct 7	PA Leadership Cyber Charter School; refund	3,995.76
Oct 7	PLA; transfer of funds	26,000.00
Oct 7	N.W.S.D. Payroll Fund; PLGIT Payroll interest transfer	183.50
Oct 7	J. Jeffery, Erie Otters ticket money	3,421.00
Oct 8	N. Jafko; taxes collected	12,088.74
Oct 9	B. Howland; taxes collected	265,260.41
Oct 9	Clayton Miller; student activity fees	120.00
Oct 9	Magisterial Court; fines	289.94
Oct 13	PLA; transfer of funds	1,335,321.32
Oct 13	Erie Clerk; realty transfer tax	19,793.39
Oct 13	J. Schmidt; medical insurance	2,381.85
Oct 14	S. Brown; medical insurance	911.72
Oct 14	J. Jeffery; Erie Otters ticket money	11.00
Oct 15	N.W.S.D. Cafeteria Fund; reimbursement	9.30
Oct 15	N.W.S.D. NWE/Springfield student activities; reimbursement	36.42
Oct 15	High School Activity Fund; reimbursements	778.59
Oct 15	J. Limbeck; tuition repayment	389.00
Oct 15	T. Crane; medical insurance	911.72
Oct 15	N.W.S.D. Payroll Fund; deductions	467.65
Oct 19	C. Denham; medical insurance	911.72
Oct 19	YMCA; utilities	450.00
Oct 19	Steadman Law Office; rollback taxes	65.79
Oct 21	NW Youth Wrestling; event cleaning and security	226.70
Oct 21	S. Macfarlane; medical insurance	992.02
Oct 21	High School Library; payment by student for lost book	25.00
Oct 22	PLA; transfer of funds	353,000.00
Oct 23	TAB Bank; interest	1,204.85
Oct 26	A. Mattocks; sales tax reimbursement	4.67
Oct 26	Krise Transportation; terminal rent	5,000.00
Oct 26	ACB Bank; interest	811.64
Oct 27	PLA; transfer of funds	524,348.89
Oct 27	M. Wheeler; medical insurance	1,823.44
Oct 29	N.W.S.D. Cafeteria Fund; reimbursement	18.15
Oct 29	High School Activity Fund; reimbursements	1,012.40
Oct 29	PLA; transfer of funds	717,500.00
Oct 30	Marquette Bank; interest	2.81

NORTHWESTERN SCHOOL DISTRICT
TREASURER'S REPORT
November 16th, 2026

Total Receipts	3,443,892.54
Total Receipts and Balance	3,447,570.85
EXPENDITURES:	
Bills Payable	2,111,635.73
Payroll	1,335,321.32
PLA Transfers	0.00
Wire Transfer Fees	0.00
Voided Checks	0.00
Total Expenditures	3,446,957.05
Balance on Hand, November 1st, 2026	613.80

Respectfully submitted,

Kristine S. Wheeler

Kristine Wheeler, Treasurer

NORTHWESTERN SCHOOL DISTRICT
GENERAL FUND

THE TREASURER OF THE NORTHWESTERN SCHOOL DISTRICT IS AUTHORIZED & DIRECTED TO MAKE PAYMENT OF THE BILLS PAYABLE APPROVED BY THE BOARD OF DIRECTORS AT THEIR MEETING NOVEMBER 16, 2026 IN THE AMOUNT OF: **$1,770,719.88**

KRISTY BOLTE, BOARD PRESIDENT

TAMMIE CLINGER, BOARD SECRETARY

BILLS PAYABLE

OCTOBER 2026	10/22/26	CHECK RUN #1447	27395	TO	27419	MARQUETTE BILLS PAYABLE	COMPUTER	356,453.94
OCTOBER 2026	10/29/26	CHECK RUN #1451	27420	TO	27454	MARQUETTE BILLS PAYABLE	COMPUTER	719,899.29
NOVEMBER 2026	11/04/26	CHECK RUN #1454	27455	TO	27485	MARQUETTE BILLS PAYABLE	COMPUTER	178,874.36
NOVEMBER 2026	11/11/26	CHECK RUN #1457	27486	TO	27514	MARQUETTE BILLS PAYABLE	COMPUTER	65,292.19
						TOTAL $ CHECK RUNS		**1,320,519.78**

ACH PAYMENTS

OCTOBER 2026	10/06/26	ACH	BMO (INVOICE 702549-2609)	5,200.10
NOVEMBER 2026	11/11/26	ACH	EXCESS CASH TO PDSLAF	445,000.00
			TOTAL ACH PAYMENTS	**$450,200.10**

VOIDED CHECKS

CHECK DATE	REASON	CHECK NUMBER	VENDOR	AMOUNT
			TOTAL VOIDED CHECKS	**$0.00**

CHECK NUM	CHECK DATE	VENDOR NO / NAME		CHECK AMT
CHECK RUN: 1447				
27395	10/22/2026	1133	AGORA CYBER CHARTER SCHOOL	1,997.88
27396	10/22/2026	1218	Amazon Capital Services	524.37
27397	10/22/2026	2464	Blick Art Materials	238.09
27398	10/22/2026	9043	Center For Hearing & Deaf Services, Inc.	15,977.20
27399	10/22/2026	2091	COLT PLUMBING CO, INC. *	508.87
27400	10/22/2026	8625	Computer Solutions	250.00
27401	10/22/2026	2520	Dr. Gertrude A. Barber	6,741.00
27402	10/22/2026	2795	ERIE COUNTY TECHNICAL SCHOOL **	25,548.25
27403	10/22/2026	8792	Fitness Machine Technicians of Northeast	695.00
27404	10/22/2026	3500	HEARN PAPER COMPANY *	3,978.80
27405	10/22/2026	4067	KNOX McLAUGHLIN GORNALL AND SENNETT, PC	3,444.00
27406	10/22/2026	4116	KURTZ *	4,729.43
27407	10/22/2026	4289	LEXIA LEARNING SYSTEMS LLC	1,596.00
27408	10/22/2026	4312	Lincoln Learning Solutions	195.00
27409	10/22/2026	4400	MACGILL & CO., WILLIAM V.	516.00
27410	10/22/2026	7898	Montessori Regional Charter School	3,448.80
27411	10/22/2026	4835	MUSICIAN'S FRIEND	148.75
27412	10/22/2026	4898	NATIONAL FUEL (S) **	215.03
27413	10/22/2026	5057	NORTHWEST TRI COUNTY I U **	227,968.22
27414	10/22/2026	5429	PENNFOSTER	1,200.00
27415	10/22/2026	7910	Pennsylvania Cyber Charter School	41,828.52
27416	10/22/2026	6070	RYDER TRANSPORTATION SERVICES *	222.33
27417	10/22/2026	6127	SARAH A REED CHILDREN'S CENTER **	13,597.00
27418	10/22/2026	6953	TRI-COUNTY INDUSTRIES, INC. **	837.80
27419	10/22/2026	7228	WELDERS SUPPLY **	47.60
		CHECK RUN: 1447	NUMBER OF CHECKS: 25	356,453.94
			NUMBER OF EPAYMENTS: 0	0.00
			NUMBER OF UPDATE-ONLYS: 0	0.00
				356,453.94
CHECK RUN: 1451				
27420	10/29/2026	1218	Amazon Capital Services	965.02
27421	10/29/2026	8783	ChromebookParts.com	129.90
27422	10/29/2026	8405	THE CLASSROOM NOOK, INC.	79.99

CHECK NUM	CHECK DATE	VENDOR NO / NAME		CHECK AMT
CHECK RUN: 1451 (continued)				
27423	10/29/2026	6188	CM Regent, LLC (D)	922.56
27424	10/29/2026	6189	CM Regent, LLC (L)	1,021.96
27425	10/29/2026	8625	Computer Solutions	12,485.00
27426	10/29/2026	7714	COTTON, MICHELLE G	330.00
27427	10/29/2026	8860	DAVIS, SAMANTHA E	11.86
27428	10/29/2026	2432	Demco Inc	34.94
27429	10/29/2026	8955	Dutchman's Trade Center	654.18
27430	10/29/2026	9016	FINAZZO, TRICIA T	11.70
27431	10/29/2026	3010	Follett Content Solutions, LLC.	1,116.40
27432	10/29/2026	8358	Ford Office Technologies	8,522.34
27433	10/29/2026	8591	GROUNDWATER RESOURCES LLC	650.00
27434	10/29/2026	5456	J.W. PEPPER & SON, INC. *	152.49
27435	10/29/2026	8866	JONES, AUSTIN H	705.00
27436	10/29/2026	6814	JOURNAL, THE	50.25
27437	10/29/2026	4103	KRISE TRANSPORTATION, INC. **	152,058.04
27438	10/29/2026	7757	KUHN, DANA N	152.00
27439	10/29/2026	7862	MCKEEN, WENDY L	120.84
27440	10/29/2026	9036	Mosyle Corporation	22.50
27441	10/29/2026	4806	MUELLER, HARRY E.	156.00
27442	10/29/2026	5057	NORTHWEST TRI COUNTY I U **	6,580.00
27443	10/29/2026	7318	NOVAK, MELISSA A	36.48
27444	10/29/2026	9052	PA Academic Decathlon	200.00
27445	10/29/2026	5429	PENNFOSTER	4,800.00
27446	10/29/2026	7903	Pennsylvania Virtual Charter School	1,057.08
27447	10/29/2026	5539	PIONEER ATHLETICS	2,988.00
27448	10/29/2026	8717	PROCTOR, JAMES W II	625.00
27449	10/29/2026	6028	ROOT, SPITZNAS & SMILEY, INC.	8,500.00
27450	10/29/2026	7799	RUTKOWSKI, KRISTEN E	278.16
27451	10/29/2026	6448	SOERENSEN, CARRIE	75.60
27452	10/29/2026	6953	TRI-COUNTY INDUSTRIES, INC. **	1,366.00
27453	10/29/2026	7074	USI Insurance Services, LLC	121,265.00
27454	10/29/2026	8192	WILMINGTON TRUST COMPANY	391,775.00

CHECK NUM	CHECK DATE	VENDOR NO / NAME			CHECK AMT
	CHECK RUN: 1451		NUMBER OF CHECKS:	35	719,899.29
			NUMBER OF EPAYMENTS:	0	0.00
			NUMBER OF UPDATE-ONLYS:	0	0.00
					719,899.29

CHECK RUN: 1454

27455	11/04/2026	9005	Achievement Center, Inc	52.13
27456	11/04/2026	1157	Albion Borough	2,920.90
27457	11/04/2026	1218	Amazon Capital Services	332.22
27458	11/04/2026	7983	AMERICAN FIDELITY (FSA/DEP CARE)	366.66
27459	11/04/2026	1365	ASMONDY, RICHARD	380.00
27460	11/04/2026	2464	Blick Art Materials	11.98
27461	11/04/2026	9148	Children's Center for Treatment & Edu.	402.50
27462	11/04/2026	2795	ERIE COUNTY TECHNICAL SCHOOL **	25,548.25
27463	11/04/2026	8535	ESS Northeast, LLC	4,408.17
27464	11/04/2026	8535	ESS Northeast, LLC	4,434.26
27465	11/04/2026	3010	Follett Content Solutions, LLC.	662.78
27466	11/04/2026	3282	GRAINGER, INC. W.W. *	356.34
27467	11/04/2026	5792	IXL LEARNING	869.00
27468	11/04/2026	4067	KNOX McLAUGHLIN GORNALL AND SENNETT, PC	49.00
27469	11/04/2026	4103	KRISE TRANSPORTATION, INC. **	9,189.08
27470	11/04/2026	4116	KURTZ *	1,438.14
27471	11/04/2026	4617	MELZERS FUEL SERVICE	1,547.54
27472	11/04/2026	4627	MERCYHURST UNIVERSITY	160.00
27473	11/04/2026	7898	Montessori Regional Charter School	1,149.60
27474	11/04/2026	5057	NORTHWEST TRI COUNTY I U **	86,862.34
27475	11/04/2026	9052	PA Academic Decathlon	100.00
27476	11/04/2026	5407	PENELEC (083) **	14,594.30
27477	11/04/2026	5408	PENELEC (265) **	4,600.58
27478	11/04/2026	5410	PENELEC (617) **	24.68
27479	11/04/2026	5411	PENELEC (879) **	6,965.85
27480	11/04/2026	5412	PENELEC (971) **	33.43
27481	11/04/2026	8135	PENELEC (786)**	9,932.96
27482	11/04/2026	5468	PERMA BOUND *	650.31
27483	11/04/2026	7625	PSBA INSURANCE TRUST (BUCS)	249.15

CHECK NUM	CHECK DATE	VENDOR NO / NAME			CHECK AMT
CHECK RUN: 1454 (continued)					
27484	11/04/2026	6070	RYDER TRANSPORTATION SERVICES *		562.21
27485	11/04/2026	8087	T-MOBILE		20.00
	CHECK RUN: 1454		NUMBER OF CHECKS:	31	178,874.36
			NUMBER OF EPAYMENTS:	0	0.00
			NUMBER OF UPDATE-ONLYS:	0	0.00
					178,874.36
CHECK RUN: 1457					
27486	11/11/2026	8327	Accelerate Education Inc		100.00
27487	11/11/2026	9056	Albion Auto Parts & Supply LLC		38.94
27488	11/11/2026	1218	Amazon Capital Services		70.66
27489	11/11/2026	8161	Bethesda Lutheran Services		4,995.00
27490	11/11/2026	1844	CAREERSAFE		280.00
27491	11/11/2026	9148	Children's Center for Treatment & Edu.		30.00
27492	11/11/2026	8794	Cross Schultz, LLC		6,384.00
27493	11/11/2026	8535	ESS Northeast, LLC		3,483.34
27494	11/11/2026	8615	Ford Office Technologies		72.08
27495	11/11/2026	3282	GRAINGER, INC. W.W. *		96.56
27496	11/11/2026	7739	GREEN, RACHEL L		500.00
27497	11/11/2026	6814	JOURNAL, THE		194.25
27498	11/11/2026	4002	KEYSTONE SMILES COMMUNITY		31,000.00
27499	11/11/2026	4067	KNOX McLAUGHLIN GORNALL AND SENNETT, PC		958.00
27500	11/11/2026	7756	KOPAC, CHERIE M		500.00
27501	11/11/2026	4312	Lincoln Learning Solutions		130.00
27502	11/11/2026	4366	Lowe's Business Account (CC)		677.26
27503	11/11/2026	4897	NATIONAL FUEL (N) **		1,162.83
27504	11/11/2026	4898	NATIONAL FUEL (S) **		214.16
27505	11/11/2026	5390	PDQ PEST CONTROL **		335.00
27506	11/11/2026	5468	PERMA BOUND *		817.04
27507	11/11/2026	6070	RYDER TRANSPORTATION SERVICES *		292.62
27508	11/11/2026	7240	Sample News Group LLC		10.15
27509	11/11/2026	6179	SCHOLASTIC MAGAZINES		292.62
27510	11/11/2026	8850	Sprague Operating Resources LLC		1,629.41
27511	11/11/2026	8949	Stark Tech Services, LLC		8,388.89

CHECK NUM	CHECK DATE	VENDOR NO / NAME		CHECK AMT
CHECK RUN: 1457 (continued)				
27512	11/11/2026	9031	William M. Taylor	90.00
27513	11/11/2026	7133	Visual Sound, INC	2,050.00
27514	11/11/2026	7300	WILKINS COMPANY INC. *	499.38
	CHECK RUN: 1457		NUMBER OF CHECKS: 29	65,292.19
			NUMBER OF EPAYMENTS: 0	0.00
			NUMBER OF UPDATE-ONLYS: 0	0.00
				65,292.19
			TOTAL NUMBER OF CHECKS: 120	1,320,519.78
			TOTAL NUMBER OF EPAYMENTS: 0	0.00
			TOTAL NUMBER OF UPDATE-ONLYS: 0	0.00
				1,320,519.78

THE ABOVE LISTED CHECKS ARE HEREBY APPROVED FOR CHECK SIGNING

AUTHORIZED SIGNATURE(S):

(DATE) (DATE)

MODULE	REFERENCE	DATE	JE# or VOUCHER#	CHECK #	USER	DEBIT	CREDIT
BATCH NO: 6946							
FL	BMO COSTELLO	10/30/2026	2200		KWHEELER		
	10-0182-000-000-00-00-0000 BMO						125.00
	POST REF: Costello - October						
	10-1190-650-431-13-00-0027 TECH SUPPLIES, NWE - TITLE IV 26/27					125.00	
	POST REF: Costello - Generation Genius						
FL	BMO HANNON	10/30/2026	2201		KWHEELER		
	10-0182-000-000-00-00-0000 BMO						1,465.23
	POST REF: Hannon - October						
	10-2240-610-100-13-00-0000 GENERAL SUPPLIES - NWE					149.61	
	POST REF: Hannon - Batteries Plus						
	10-2240-610-100-15-00-0000 GENERAL SUPPLIES - SPR					77.38	
	POST REF: Hannon - Batteries Plus						
	10-2240-610-100-20-00-0000 GENERAL SUPPLIES - MS					118.65	
	POST REF: Hannon - Batteries Plus						
	10-2240-610-100-30-00-0000 GENERAL SUPPLIES - HS					170.24	
	POST REF: Hannon - Batteries Plus						
	10-2220-650-100-13-00-0000 SUPPLIES, TECH - NWE					275.31	
	POST REF: Hannon - Rhino Network						
	10-2220-650-100-15-00-0000 SUPPLIES, TECH - SPR					142.40	
	POST REF: Hannon - Rhino Network						
	10-2220-650-100-20-00-0000 SUPPLIES, TECH - MS					218.35	
	POST REF: Hannon - Rhino Network						
	10-2220-650-100-30-00-0000 SUPPLIES, TECH - HS					313.29	
	POST REF: Hannon - Rhino Network						
FL	BMO HARVEY	10/30/2026	2202		KWHEELER		
	10-0182-000-000-00-00-0000 BMO						149.00
	POST REF: Harvey - October						
	10-2834-360-421-15-00-0027 SPR STAFF DEV, NON-INSTR, CERT					149.00	
	POST REF: Harvey - AFP PA Principals						
FL	BMO HERATH	10/30/2026	2203		KWHEELER		
	10-0182-000-000-00-00-0000 BMO						20.00
	POST REF: Herath - October						
	10-2380-635-100-30-00-0000 MEALS & REFRESHMENTS - HS					7.61	
	POST REF: Herath - McDonald's						
	10-2380-635-100-30-00-0000 MEALS & REFRESHMENTS - HS					12.39	
	POST REF: Herath - McDonald's						
FL	BMO MATTOCKS	10/30/2026	2204		KWHEELER		
	10-0182-000-000-00-00-0000 BMO						2,050.69
	POST REF: Mattocks - October						
	10-1340-610-100-30-00-0000 GENERAL SUPPLIES - HS					810.00	
	POST REF: Mattocks - NTLrest Servsafe						
	10-1340-610-100-30-00-0000 GENERAL SUPPLIES - HS					190.93	

* - indicates entry was rolled back

MODULE	REFERENCE	DATE	JE# or VOUCHER#	CHECK #	USER	DEBIT	CREDIT
	POST REF: Mattocks - Walmart						
	10-1340-610-100-30-00-0000 GENERAL SUPPLIES - HS					45.50	
	POST REF: Mattocks - Walmart						
	10-1340-610-100-30-00-0000 GENERAL SUPPLIES - HS					196.62	
	POST REF: Mattocks - Walmart						
	10-1340-610-100-30-00-0000 GENERAL SUPPLIES - HS					75.45	
	POST REF: Mattocks - Walmart						
	10-0182-000-000-00-00-0070 DUE FROM ACTIVITY FUND					405.19	
	POST REF: Mattocks - GFS - FFA						
	10-0182-000-000-00-00-0090 DUE FROM OTHER SOURCES					0.30	
	POST REF: Mattocks - GFS Sales Tax						
	10-0182-000-000-00-00-0070 DUE FROM ACTIVITY FUND					123.89	
	POST REF: Mattocks - Sam's Club - FFA						
	10-0182-000-000-00-00-0090 DUE FROM OTHER SOURCES					4.37	
	POST REF: Mattocks - Sam's Sales Tax						
	10-1340-610-100-30-00-0000 GENERAL SUPPLIES - HS					198.44	
	POST REF: Mattocks - Walmart						
FL	BMO NAGLE	10/30/2026	2205		KWHEELER		
	10-0182-000-000-00-00-0000 BMO						417.50
	POST REF: Nagle - October						
	10-3200-894-100-20-00-0000 STUDENT FEES - MS Instruc Events					410.00	
	POST REF: Nagle - VSP First						
	10-0182-000-000-00-00-0090 DUE FROM OTHER SOURCES					7.50	
	POST REF: Nagle - First Sales Tax						
FL	BMO NOVAK	10/30/2026	2206		KWHEELER		
	10-0182-000-000-00-00-0000 BMO						816.96
	POST REF: Novak - October						
	10-1110-610-100-20-00-0240 GEN SUPPLIES - HOME EC - MS					62.52	
	POST REF: Novak - Walmart						
	10-1110-610-100-20-00-0240 GEN SUPPLIES - HOME EC - MS					120.07	
	POST REF: Novak - Walmart						
	10-1110-610-100-20-00-0240 GEN SUPPLIES - HOME EC - MS					631.62	
	POST REF: Novak - Walmart						
	10-1110-610-100-20-00-0240 GEN SUPPLIES - HOME EC - MS					2.75	
	POST REF: Novak - Walmart						
FL	BMO RUTKOWSKI	10/30/2026	2207		KWHEELER		
	10-0182-000-000-00-00-0000 BMO						155.72
	POST REF: Rutkowski - October						
	10-1231-610-271-20-00-0000 GENERAL SUPPLIES - MS					53.92	
	POST REF: Rutkowski - Sam's Club						
	10-0182-000-000-00-00-0090 DUE FROM OTHER SOURCES					0.75	
	POST REF: Rutkowski - Sam's Sales Tax						
	10-1211-610-271-20-00-0000 GENERAL SUPPLIES - MS					27.88	
	POST REF: Rutkowski - Walmart						

* - indicates entry was rolled back

DATES: 10/01/2026 TO 10/31/2026

MODULE	REFERENCE	DATE	JE# or VOUCHER#	CHECK #	USER	DEBIT	CREDIT
10-1211-610-271-13-00-0000	GENERAL SUPPLIES - NWE					33.77	
	POST REF: Rutkowski - Walmart						
10-1231-610-271-20-00-0000	GENERAL SUPPLIES - MS					8.79	
	POST REF: Rutkowski - Walmart						
10-1231-610-271-30-00-0000	GENERAL SUPPLIES - HS					20.63	
	POST REF: Rutkowski - Walmart						
10-1211-610-271-13-00-0000	GENERAL SUPPLIES - NWE					9.98	
	POST REF: Rutkowski - Walmart						
	SYSTEM NO: 6946		BATCH NO:	6946		5,200.10	5,200.10
						5,200.10	5,200.10

* - indicates entry was rolled back

NORTHWESTERN SCHOOL DISTRICT

FY 2026-2027 CAFETERIA FUND TRIAL BALANCE

ALL FUNDS INCLUDED PERIOD ENDING: 10/31/2026

ACCOUNT		ACCOUNT BALANCE DEBIT	CREDIT
50 CAFETERIA FUND			
50-0101-000-000-00-00-0000	CAFETERIA CASH (MARQUETTE)	18,200.73	
50-0106-000-000-00-00-0000	CASH & INVESTMENTS (PLA)	223,799.92	
50-0111-000-000-00-00-0000	INVESTMENTS (MARQUETTE)	31,581.63	
50-0142-000-000-00-00-0000	SUBSIDIES RECEIVABLES (STATE)	4,833.43	
50-0143-000-000-00-00-0000	SUBSIDIES RECEIVABLES (FEDERAL)	106,392.18	
50-0171-000-000-00-00-0000	INVENTORY (FOOD)	6,475.54	
50-0175-000-000-00-00-0000	INVENTORY (MATERIAL & SUPPLIES)	2,922.43	
50-0176-000-000-00-00-0000	INVENTORY (DONATED FOOD)	5,506.63	
50-0230-000-000-00-00-0000	FOOD SERVICE EQUIPMENT	505,942.13	
50-0240-000-000-00-00-0000	ACCUM DEPRECIATION (EQUIPMENT)		425,558.24
50-0493-000-000-00-00-0000	PREPAYMENTS		1,880.90
50-0762-000-000-00-00-0000	FUND BALANCE-UNRESERVED, UNDESIGN		223,025.15
50-0771-000-000-00-00-0000	INVESTMENT IN INVENTORY-FUND BALAN		1,536.91
50-0799-000-000-00-00-0000	FUND BALANCE		293,284.61
50-0000-000-000-00-00-0000	REVENUE		263,832.64
50-0000-000-000-00-00-0000	EXPENDITURES	303,463.83	
50 CAFETERIA FUND		1,209,118.45	1,209,118.45
		1,209,118.45	1,209,118.45

FY 2026-2027

NORTHWESTERN SCHOOL DISTRICT
CAFETERIA FUND REVENUE
CURRENT PERIOD: 10/01/2026 TO 10/31/2026

ACCOUNT		BUDGETED REVENUE	CURRENT REVENUE	YEAR TO DATE REVENUE	ENCUMBRANCE	REMAINING BALANCE	PCT
50 CAFETERIA FUND							
50-6510-000-100-00-00-0000	INTEREST	10,000.00	717.55	4,236.35	0.00	5,763.65	58
50-6610-000-100-00-00-0000	SALES, STUDENTS	9,363.00	0.00	0.00	0.00	9,363.00	100
50-6610-000-113-00-00-0000	SALES STUDENT NW	0.00	287.40	302.40	0.00	-302.40	0
50-6610-000-115-00-00-0000	SALES STUDENT SPR	0.00	95.00	320.00	0.00	-320.00	0
50-6610-000-135-00-00-0000	SALES STUDENT SECONDAI	0.00	881.07	2,507.67	0.00	-2,507.67	0
50-6620-000-100-00-00-0000	SALES, ADULT	4,463.00	0.00	0.00	0.00	4,463.00	100
50-6620-000-113-00-00-0000	SALES ADULT NW	0.00	295.05	593.55	0.00	-593.55	0
50-6620-000-115-00-00-0000	SALES ADULT SPR	0.00	221.70	395.30	0.00	-395.30	0
50-6620-000-135-00-00-0000	SALES ADULT SECONDARY	0.00	227.30	456.50	0.00	-456.50	0
50-6630-000-102-00-00-0000	SPECIAL FUNCTIONS	5,000.00	73.25	1,736.68	0.00	3,263.32	65
50-6690-000-102-00-00-0000	SALES VENDING	3,550.00	211.00	329.00	0.00	3,221.00	91
50-7600-000-370-00-00-0000	SUBSIDY STATE	40,454.00	4,833.43	10,893.04	0.00	29,560.96	73
50-7810-000-322-00-00-0000	FICA STATE SHARE	12,875.00	1,404.44	2,195.53	0.00	10,679.47	83
50-7820-000-323-00-00-0000	RETIREMENT REVENUE	59,194.00	5,270.16	8,479.42	0.00	50,714.58	86
50-8500-000-700-00-00-0000	SUBSIDY, FEDERAL	763,898.00	0.00	0.00	0.00	763,898.00	100
50-8531-000-164-00-00-0000	CHILD & ADULT CARE FOOI	0.00	11,005.12	16,422.00	0.00	-16,422.00	0
50-8531-000-169-00-00-0000	CHILD CARE CASH-IN-LIEU	0.00	739.84	1,104.00	0.00	-1,104.00	0
50-8531-000-371-00-00-0000	FRESH FRUITS/VEG	0.00	1,255.16	2,623.24	0.00	-2,623.24	0
50-8531-000-710-00-00-0000	SUBSIDY FEDERAL-LUNCH	0.00	67,385.52	157,221.33	0.00	-157,221.33	0
50-8531-000-720-00-00-0000	SUBSIDY FEDERAL-BREAKI	0.00	24,638.46	54,016.63	0.00	-54,016.63	0
	50 CAFETERIA FUND TOTALS:	908,797.00	119,541.45	263,832.64	0.00	644,964.36	71
		908,797.00	119,541.45	263,832.64	0.00	644,964.36	71

FY 2026-2027

NORTHWESTERN SCHOOL DISTRICT
CAFETERIA FUND EXPENDITURES
CURRENT PERIOD: 10/01/2026 TO 10/31/2026

	BUDGETED EXPENDITURE	YEAR TO DATE EXPENDITURE	ENCUMBRANCE	REMAINING BALANCE	PCT
3100 FOOD SERVICES					
100 PERSONNEL SVCS - SALARIES TOTALS:	301,589	60,127	0.00	241,462	80
200 PERSONNEL SVCS - EMP BENE TOTALS:	251,616	35,054	0.00	216,562	86
300 PURCHASED PROF/TECH SVCS TOTALS:	13,000	185	8,814.75	4,000	31
400 PURCHASED PROPERTY SVCS TOTALS:	37,100	37,724	34,441.25	-35,065	-95
500 OTHER PURCHASED SVCS TOTALS:	458,032	165,574	368,156.04	-75,698	-17
600 SUPPLIES TOTALS:	35,000	4,003	759.60	30,237	86
700 PROPERTY TOTALS:	0	437	21,651.00	-22,088	0
800 OTHER OBJECTS TOTALS:	1,937	360	0.00	1,577	81
3100 FOOD SERVICES TOTALS:	1,098,274	303,464	433,822.64	360,988	33
	1,098,274	303,464	433,822.64	360,988	33

CHECK NUM	CHECK DATE	VENDOR NO / NAME			CHECK AMT
CHECK RUN: 1448					
3802	10/22/2026	2014	Clapper Electric		325.00
3803	10/22/2026	6823	NUTRITION GROUP		62,280.54
	CHECK RUN: 1448		NUMBER OF CHECKS:	2	62,605.54
			NUMBER OF EPAYMENTS:	0	0.00
			NUMBER OF UPDATE-ONLYS:	0	0.00
					62,605.54
CHECK RUN: 1452					
3804	11/01/2026	3282	GRAINGER, INC. W.W. *		331.93
3805	11/01/2026	6962	TRIMARK SS KEMP		4,878.00
	CHECK RUN: 1452		NUMBER OF CHECKS:	2	5,209.93
			NUMBER OF EPAYMENTS:	0	0.00
			NUMBER OF UPDATE-ONLYS:	0	0.00
					5,209.93
CHECK RUN: 1455					
3806	11/04/2026	8535	ESS Northeast, LLC		86.08
3807	11/04/2026	6823	NUTRITION GROUP		1,321.20
3808	11/04/2026	9211	The Red Door Team Specialists		759.60
	CHECK RUN: 1455		NUMBER OF CHECKS:	3	2,166.88
			NUMBER OF EPAYMENTS:	0	0.00
			NUMBER OF UPDATE-ONLYS:	0	0.00
					2,166.88
CHECK RUN: 1458					
3809	11/11/2026	8535	ESS Northeast, LLC		92.35
3810	11/11/2026	7304	SPAEDER, CO., INC. WILLIAM T.		3,982.04
	CHECK RUN: 1458		NUMBER OF CHECKS:	2	4,074.39
			NUMBER OF EPAYMENTS:	0	0.00
			NUMBER OF UPDATE-ONLYS:	0	0.00
					4,074.39

CHECK REGISTER FOR 10/20/2026 TO 11/16/2026 & CHECK NUMBERS 0 TO 2147483647

CASH ACCT 50-0101-000-000-00-00-0000

CHECK NUM	CHECK DATE	VENDOR NO / NAME		CHECK AMT
		TOTAL NUMBER OF CHECKS:	9	74,056.74
		TOTAL NUMBER OF EPAYMENTS:	0	0.00
		TOTAL NUMBER OF UPDATE-ONLYS:	0	0.00
				74,056.74

THE ABOVE LISTED CHECKS ARE HEREBY APPROVED FOR CHECK SIGNING

AUTHORIZED SIGNATURE(S):

(DATE) (DATE)

ACCOUNT		ACCOUNT BALANCE DEBIT	CREDIT
70 HS ACTIVITY FUND			
70-0101-000-000-00-00-0000	CASH (MARQUETTE)	51,628.21	
70-0111-000-000-00-00-0000	INVESTMENTS (MARQUETTE)	4,845.36	
70-0112-000-000-00-00-0000	INVESTMENTS (ANDOVER)	32,693.44	
70-0840-000-000-00-00-6603	FUND BALANCE, INVESTMENTS		213.98
70-0840-000-000-00-00-6605	FUND BALANCE, BASEBALL		341.49
70-0840-000-000-00-00-6608	FUND EQUITY		0.45
70-0840-000-000-00-00-6612	FUND BALANCE, CHEER FOOTBALL		477.24
70-0840-000-000-00-00-6613	FUND BALANCE, CHEER BASKETBALL		147.94
70-0840-000-000-00-00-6615	FUND BALANCE, CHEER WRESTLING		265.47
70-0840-000-000-00-00-6616	FUND BALANCE, HS STUDENT COUNCIL		7,780.14
70-0840-000-000-00-00-6617	FUND BALANCE, CHORAL		2,031.23
70-0840-000-000-00-00-6622	FUND BALANCE, TRACK GIRLS		317.72
70-0840-000-000-00-00-6624	FUND BALANCE, HS YEARBOOK		1,822.76
70-0840-000-000-00-00-6632	FUND BALANCE, ART		3,933.90
70-0840-000-000-00-00-6634	FUND BALANCE, BAND		230.94
70-0840-000-000-00-00-6638	FUND BALANCE, CHEMISTRY		1.70
70-0840-000-000-00-00-6639	FUND BALANCE, DRAMA		5,587.04
70-0840-000-000-00-00-6643	FUND BALANCE, FFA		3,381.15
70-0840-000-000-00-00-6644	FUND BALANCE, INDUSTRIAL ARTS		3,577.34
70-0840-000-000-00-00-6645	FUND BALANCE, NHS		17.29
70-0840-000-000-00-00-6656	FUND BALANCE, VOLLEYBALL		126.88
70-0840-000-000-00-00-6657	FUND BALANCE, CROSS COUNTRY		2,675.31
70-0840-000-000-00-00-6661	FUND BALANCE, WILDCAT VENTURES		5,582.83
70-0840-000-000-00-00-6663	FUND BALANCE, TOYS FOR CATS		886.42
70-0840-000-000-00-00-6670	FUND BALANCE, BASKETBALL BOYS		45.41
70-0840-000-000-00-00-6672	FUND BALANCE, ACADEMIC SPORTS LEAQ		1,248.70
70-0840-000-000-00-00-6674	FUND BALANCE, CLASS OF 2024		0.30
70-0840-000-000-00-00-6676	FUND BALANCE, CLASS OF 2026		177.42
70-0840-000-000-00-00-6677	FUND BALANCE, CLASS OF 2027		3,448.46
70-0840-000-000-00-00-6678	FUND BALANCE, CLASS OF 2028		1,846.00
70-0840-000-000-00-00-6679	FUND BALANCE, CLASS OF 2029		662.81
70-0840-000-000-00-00-6698	FUND BALANCE, FBLA		175.15
70-0840-000-000-00-00-6699	FUND BALANCE, SCHOOL STORE		38.12
70-0840-000-000-00-00-6740	FUND BALANCE, ACTIVITIES MS		8,852.19
70-0840-000-000-00-00-6742	FUND BALANCE, MS STUDENT COUNCIL		3,230.23
70-0840-000-000-00-00-6743	FUND BALANCE, MS YEARBOOK		1,303.16
70-0840-000-000-00-00-6744	FUND BALANCE, MS CATS CLOSET		1,342.00
70-0840-000-000-00-00-6751	FUND BALANCE, SCIENCE 7TH		347.13
70-0840-000-000-00-00-6777	FUND BALANCE, BOOK FAIR MS		371.66
70-0840-000-000-00-00-6779	FUND BALANCE, VOLLEYBALL 7TH & 8TH		209.65
70-0840-000-000-00-00-6781	FUND BALANCE, GERMAN		1,014.51
70-0840-000-000-00-00-6782	FUND BALANCE, GUITAR AND STRINGS		19.17
70-0840-000-000-00-00-6783	FUND BALANCE, SPANISH		1,044.92
70-0840-000-000-00-00-6785	FUND BALANCE, LIFE SKILLS		9,938.26
70-0840-000-000-00-00-6786	FUND BALANCE, ENVIRONMENTAL F		1,124.30
70-0840-000-000-00-00-6787	FUND BALANCE, NY CITY TRIP		9.00
70-0840-000-000-00-00-6788	FUND BALANCE, GAMERS GUILD		350.80
70-0840-000-000-00-00-6790	FUND BALANCE, PAW MENTORING*		557.65
70-0840-000-000-00-00-6791	FUND BALANCE, UNIFIED SPORTS		6,127.80
70-0840-000-000-00-00-6792	FUND BALANCE, STUDENT ASSISTANCE		3,943.73
70-0000-000-000-00-00-0000	REVENUE		17,429.51

ACCOUNT	ACCOUNT BALANCE DEBIT	CREDIT
70 HS ACTIVITY FUND (continued)		
70-0000-000-000-00-00-0000 EXPENDITURES	15,090.25	
70 HS ACTIVITY FUND	104,257.26	104,257.26
	104,257.26	104,257.26

NORTHWESTERN SCHOOL DISTRICT

FY 2026-2027 ACTIVITY FUND/MODIFIER REPORT

70 HS ACTIVITY FUND MONTH ENDING 10/31/2026

	BEGINNING BALANCE	RECEIPTS	TRANSFERS	EXPENDITURES	ENDING BALANCE
6603 INVESTMENT	217.07	0.00	0.00	0.00	217.07
6605 BASEBALL	341.49	0.00	0.00	0.00	341.49
6607 SKI CLUB	-72.87	0.00	0.00	0.00	-72.87
6608 CLEARING ACCOUNT	0.45	0.00	0.00	0.00	0.45
6612 CHEERLEADING FOOTBALL	357.24	80.00	0.00	0.00	437.24
6613 CHEERLEADING BASKETBAI	147.94	0.00	0.00	0.00	147.94
6615 CHEERLEADING WRESTLING	265.47	0.00	0.00	0.00	265.47
6616 HS STUDENT COUNCIL	6,090.14	2,737.00	0.00	483.32	8,343.82
6617 CHORAL	2,031.23	3,850.00	0.00	2,472.00	3,409.23
6622 TRACK- GIRLS	317.72	0.00	0.00	0.00	317.72
6624 YEARBOOK HS	2,039.76	0.00	0.00	0.00	2,039.76
6632 ART	3,933.90	0.00	0.00	0.00	3,933.90
6634 BAND	230.94	0.00	0.00	0.00	230.94
6638 CHEMISTRY	1.70	0.00	0.00	0.00	1.70
6639 DRAMA	3,726.97	119.21	0.00	840.00	3,006.18
6643 FFA	1,075.15	3,239.00	0.00	654.08	3,660.07
6644 INDUSTRIAL ARTS	3,577.34	0.00	0.00	0.00	3,577.34
6645 NHS	-367.71	0.00	0.00	-385.00	17.29
6656 VOLLEYBALL	126.88	0.00	0.00	0.00	126.88
6657 CROSS COUNTRY	2,675.31	195.00	0.00	78.12	2,792.19
6661 HS SAV ACCOUNT	5,312.83	0.00	0.00	0.00	5,312.83
6663 TOYS FOR CATS	1,281.92	164.00	0.00	89.82	1,356.10
6670 BASKETBALL BOYS CLUB	45.41	0.00	0.00	0.00	45.41
6672 ACADEMIC SPORTS LEAGUE	1,248.70	0.00	0.00	0.00	1,248.70
6674 CLASS OF 2024	0.30	0.00	0.00	0.00	0.30
6676 CLASS OF 2026	177.42	0.00	0.00	0.00	177.42
6677 CLASS OF 2027	6,258.46	0.00	0.00	0.00	6,258.46
6678 CLASS OF 2028	1,846.00	0.00	0.00	601.80	1,244.20
6679 CLASS OF 2029	662.81	0.00	0.00	0.00	662.81
6698 FBLA	209.15	2,513.00	0.00	2,414.41	307.74
6699 SCHOOL STORE	110.99	0.00	0.00	0.00	110.99
6740 ACTIVITIES- MS	8,967.19	0.00	0.00	114.97	8,852.22
6742 MS STUDENT COUNCIL	3,159.58	0.00	0.00	0.00	3,159.58
6743 YEARBOOK MS	1,303.16	0.00	0.00	114.97	1,188.19
6744 MS CATS CLOSET	1,342.00	0.00	0.00	0.00	1,342.00
6751 SCIENCE- 7TH	347.13	0.00	0.00	0.00	347.13
6777 BOOK FAIR	371.66	0.00	0.00	0.00	371.66

NORTHWESTERN SCHOOL DISTRICT

FY 2026-2027 ACTIVITY FUND/MODIFIER REPORT

70 HS ACTIVITY FUND MONTH ENDING 10/31/2026

	BEGINNING BALANCE	RECEIPTS	TRANSFERS	EXPENDITURES	ENDING BALANCE
6779 VOLLEYBALL- 7TH AND 8TH	209.65	0.00	0.00	0.00	209.65
6781 GERMAN	1,014.51	461.00	0.00	99.13	1,376.38
6782 GUITAR AND STRINGS	19.17	0.00	0.00	0.00	19.17
6783 SPANISH	1,044.92	0.00	0.00	0.00	1,044.92
6785 LIFE SKILLS	9,938.26	0.00	0.00	0.00	9,938.26
6786 ENVIRONMENTAL	1,124.30	0.00	0.00	55.00	1,069.30
6787 NY CITY TRIP	9.00	0.00	0.00	0.00	9.00
6788 GAMERS GUILD	350.80	0.00	0.00	73.91	276.89
6790 PAW MENTORING*	230.65	0.00	0.00	0.00	230.65
6791 UNIFIED SPORTS*	6,127.80	0.00	0.00	0.00	6,127.80
6792 STUDENT ASSISTANCE	4,044.97	40.47	0.00	0.00	4,085.44
TOTALS	83,474.86	13,398.68	0.00	7,706.53	89,167.01

NORTHWESTERN SCHOOL DISTRICT

FY 2026-2027 ATHLETIC FUND TRIAL BALANCE

SELECTED FUND(S) INCLUDED PERIOD ENDING: 10/31/2026

ACCOUNT		ACCOUNT BALANCE DEBIT	CREDIT
80 ATHLETIC FUND			
80-0101-000-000-00-00-0000	CASH (MARQUETTE)	57,218.51	
80-0770-000-000-00-00-0000	FUND BALANCE		48,503.12
80-0000-000-000-00-00-0000	REVENUE		45,889.35
80-0000-000-000-00-00-0000	EXPENDITURES	37,173.96	
80 ATHLETIC FUND		94,392.47	94,392.47
		94,392.47	94,392.47

FY 2026-2027

NORTHWESTERN SCHOOL DISTRICT
ATHLETIC FUND REVENUE
CURRENT PERIOD: 10/01/2026 TO 10/31/2026

ACCOUNT		BUDGETED REVENUE	CURRENT REVENUE	YEAR TO DATE REVENUE	ENCUMBRANCE	REMAINING BALANCE	PCT
80 ATHLETIC FUND							
80-7751-000-751-00-00-0004	REVENUE BASKETBALL BO	2,700.00	0.00	0.00	0.00	2,700.00	100
80-7756-000-756-00-00-0004	REVENUE FOOTBALL	10,500.00	4,866.25	9,840.25	0.00	659.75	6
80-7760-000-760-00-00-0004	REVENUE COACH LISEK	500.00	0.00	0.00	0.00	500.00	100
80-7762-000-762-00-00-0004	REVENUE BB GIRLS	2,700.00	0.00	0.00	0.00	2,700.00	100
80-7765-000-765-00-00-0004	REVENUE VOLLEYBALL	2,400.00	1,872.25	2,224.10	0.00	175.90	7
80-7766-000-766-00-00-0004	REVENUE WRESTLING	1,400.00	0.00	0.00	0.00	1,400.00	100
80-7823-000-823-00-00-0004	REVENUE GF CONTRIBUTIO	67,650.00	0.00	33,825.00	0.00	33,825.00	50
	80 ATHLETIC FUND TOTALS:	87,850.00	6,738.50	45,889.35	0.00	41,960.65	48
		87,850.00	6,738.50	45,889.35	0.00	41,960.65	48

FY 2026-2027

NORTHWESTERN SCHOOL DISTRICT
ATHLETIC FUND EXPENDITURES
CURRENT PERIOD: 10/01/2026 TO 10/31/2026

ACCOUNT		BUDGETED EXPENDITURE	CURRENT EXPENDITURE	YEAR TO DATE EXPENDITURE	ENCUMBRANCE	REMAINING BALANCE	PCT
80-7750-000-750-00-00-0007	EXPENSE MISC	4,150.00	0.00	3,594.72	0.00	555.28	13
80-7751-000-751-00-00-0007	EXPENSE BASKETBALL BOY	1,500.00	0.00	0.00	0.00	1,500.00	100
80-7752-000-752-00-00-0007	EXPENSE CHEERLEADING	2,000.00	1,856.00	1,856.00	0.00	144.00	7
80-7755-000-755-00-00-0007	EXPENSE BASEBALL	5,500.00	0.00	0.00	0.00	5,500.00	100
80-7756-000-756-00-00-0007	EXPENSE FOOTBALL	15,000.00	0.00	14,475.39	0.00	524.61	3
80-7758-000-758-00-00-0007	EXPENSE CROSS COUNTRY	800.00	0.00	0.00	0.00	800.00	100
80-7759-000-759-00-00-0007	EXPENSE TRACK	2,400.00	0.00	0.00	0.00	2,400.00	100
80-7762-000-762-00-00-0007	EXPENSE BB GIRLS	2,000.00	0.00	694.88	0.00	1,305.12	65
80-7764-000-764-00-00-0007	EXPENSE SOFTBALL	2,300.00	0.00	0.00	0.00	2,300.00	100
80-7765-000-765-00-00-0007	EXPENSE VOLLEYBALL	4,000.00	0.00	2,059.39	0.00	1,940.61	49
80-7766-000-766-00-00-0007	EXPENSE WRESTLING	1,800.00	0.00	0.00	0.00	1,800.00	100
80-7769-000-769-00-00-0007	EXPENSE TRAIN. SUPPLIES	2,200.00	1,660.41	1,756.50	0.00	443.50	20
80-7772-000-772-00-00-0007	EXPENSE OFFICIALS	27,000.00	4,587.00	7,165.00	0.00	19,835.00	73
80-7781-000-781-00-00-0007	EXPENSE W & SECURITY	8,500.00	1,205.00	1,205.00	0.00	7,295.00	86
80-7783-000-783-00-00-0007	EXPENSE AWARDS	1,200.00	25.45	952.08	0.00	247.92	21
80-7785-000-785-00-00-0007	EXPENSE TOURN/TRAVEL F	12,500.00	1,905.00	3,415.00	0.00	9,085.00	73
		92,850.00	11,238.86	37,173.96	0.00	55,676.04	60

NORTHWESTERN SCHOOL DISTRICT

FY 2026-2027 CAPITAL RESERVE TRIAL BALANCE

SELECTED FUND(S) INCLUDED PERIOD ENDING: 10/31/2026

ACCOUNT		ACCOUNT BALANCE DEBIT	CREDIT
32 CAPITAL RESERVE			
32-0101-000-000-00-00-0000	CASH (MARQUETTE)	11,843.49	
32-0106-000-000-00-00-0000	CASH & INVESTMENTS (PLA)	3,547,556.50	
32-0111-000-000-00-00-0000	INVESTMENTS (CD'S)	996,000.00	
32-0830-000-000-00-00-0000	FUND BALANCE - COMMITTED		5,344,413.63
32-0000-000-000-00-00-0000	REVENUE		61,601.36
32-0000-000-000-00-00-0000	EXPENDITURES	850,615.00	
32 CAPITAL RESERVE		5,406,014.99	5,406,014.99
		5,406,014.99	5,406,014.99

FY 2026-2027

NORTHWESTERN SCHOOL DISTRICT
CAPITAL RESERVE FUND REVENUE
CURRENT PERIOD: 10/01/2026 TO 10/31/2026

ACCOUNT		BUDGETED REVENUE	CURRENT REVENUE	YEAR TO DATE REVENUE	ENCUMBRANCE	REMAINING BALANCE	PCT
32 CAPITAL RESERVE							
32-6510-000-100-00-00-0000	INVESTMENT EARNINGS	105,000.00	14,753.75	61,601.36	0.00	43,398.64	41
32-9310-000-100-00-00-0000	GENERAL FUND TRANSFER	100,000.00	0.00	0.00	0.00	100,000.00	100
	32 CAPITAL RESERVE TOTALS:	205,000.00	14,753.75	61,601.36	0.00	143,398.64	70
		205,000.00	14,753.75	61,601.36	0.00	143,398.64	70

FY 2026-2027

NORTHWESTERN SCHOOL DISTRICT
CAPITAL RESERVE EXPENDITURES
CURRENT PERIOD: 10/01/2026 TO 10/31/2026

	BUDGETED EXPENDITURE	YEAR TO DATE EXPENDITURE	ENCUMBRANCE	REMAINING BALANCE	PCT
100 LOCAL					
2519 OTHER FINANCIAL SERVICES TOTALS:	1,500	0	0.00	1,500	100
2620 BUILDING SERVICES TOTALS:	75,000	0	0.00	75,000	100
2640 EQUIPMENT SERVICES TOTALS:	23,500	0	0.00	23,500	100
4200 EXISTING SITE IMPROVEMENT SERVICES TOTALS:	0	850,615	246,385.00	-1,097,000	0
4600 EXISTING BUILDING IMPROVEMENT SVCS TOTALS:	2,000,000	0	0.00	2,000,000	100
100 LOCAL TOTALS:	2,100,000	850,615	246,385.00	1,003,000	48
	2,100,000	850,615	246,385.00	1,003,000	48

NORTHWESTERN SCHOOL DISTRICT

GENERAL FUND INVESTMENTS BY MATURITY DATE

FOR THE MONTH OF: OCTOBER 2026

	INVESTMENT DATE	BANK	BROKER	FDIC	CD NUMBER	MATURITY DATE	TRANSACTION AMOUNT	INTEREST RATE
1	05/27/25	TAB BANK	Great Eastern	34781	504001305	11/27/26	250,000.00	3.95%
2	08/27/25	GREAT NORTH BANK	Great Eastern	15146	9000 3111	02/27/27	249,000.00	4.25%
3	08/31/25	EAGLE BANK	Great Eastern	34742	4322070728	08/31/27	249,000.00	4.25%
4	12/04/23	PESHTIGO NATIONAL BANK	Great Eastern	5317	24093839	12/04/27	249,000.00	5.10%
5	05/22/26	ACB BANK	Great Eastern	4061	978500	05/22/28	250,000.00	3.95%
6	09/10/26	PRIME ALLIANCE BANK	Great Eastern	57920	01-4001997-07	09/10/28	250,000.00	4.35%
		TOTAL GENERAL FUND INVESTMENTS					1,497,000.00	

NORTHWESTERN SCHOOL DISTRICT

CAPITAL RESERVE INVESTMENTS BY MATURITY DATE

FOR THE MONTH OF: OCTOBER 2026

	INVESTMENT DATE	BANK	BROKER	FDIC	CD NUMBER	MATURITY DATE	TRANSACTION AMOUNT	INTEREST RATE
1	12/05/25	UNION NB & TR CO OF ELGIN	Great Eastern	3661	5005031	12/05/26	249,000.00	3.95%
2	01/06/25	COMMUNITY COMMERCE BANK	Great Eastern	26363	100703-2	01/06/27	249,000.00	4.05%
3	12/10/25	FINANCIAL FEDERAL BANK	Great Eastern	31840	722208	06/07/27	249,000.00	4.00%
4	06/22/26	TRI STATE CAPITAL	Great Eastern	58457	0370	06/22/28	249,000.00	4.08%
		TOTAL CAPITAL RESERVE INVESTMENTS					996,000.00	

CASH RECEIPTS REPORT BY ACCOUNT FOR 10-0106-000-000-00-00-0000

DEPOSIT DATES: 10/01/2026 TO 10/31/2026 USER ID: TO

DEPOSIT NUMBER	DEPOSIT DATE	REFERENCE	INITIALS	DEPOSIT AMT
10-0142-000-000-00-00-0000 SUBSIDIES RECEIVABLES (STATE)				
16158	10/01/2026	14641989	KW	17,209.60
16160	10/05/2026	14664979	KW	14,611.27
				31,820.87
10-6151-000-100-00-00-0000 EARNED INCOME TAX ACT 511				
16159	10/02/2026	2310189	KW	7,621.52
16161	10/09/2026	2313409	KW	2,345.96
16163	10/14/2026	2314939	KW	1,918.30
16164	10/16/2026	2316443	KW	16,287.98
16165	10/21/2026	2318358	KW	2,206.79
16167	10/23/2026	2319715	KW	3,457.15
16168	10/28/2026	2322212	KW	11,461.71
16170	10/30/2026	2324296	KW	4,616.15
				49,915.56
10-6510-000-100-00-00-0000 INVESTMENT EARNINGS				
16162	10/13/2026	14723908	KW	893.84
16171	10/31/2026	14888072	KW	11,356.08
16171	10/31/2026	43920648	KW	19,327.53
16171	10/31/2026	43921105	KW	10,714.22
				42,291.67
10-7112-000-322-00-00-0000 BASIC ED SUBSIDY - SSR PYMT				
16169	10/29/2026	2323243	KW	1,527,377.00
				1,527,377.00
10-7220-000-240-00-00-0000 VOCATIONAL EDUCATION				
16169	10/29/2026	2323242	KW	35,069.00
				35,069.00
10-7311-000-311-00-00-0000 PUPIL TRANSPORTATION SUBSIDY				
16169	10/29/2026	2323244	KW	206,548.00
				206,548.00
10-7332-000-330-00-00-0000 FEMININE HYGIENE PRODUCTS				
16169	10/29/2026	2323245	KW	2,089.84
				2,089.84
10-7340-000-204-00-00-0000 STATE PROPERTY TAX REDUCTION				
16166	10/22/2026	2318977	KW	324,838.83
				324,838.83
10-8514-000-411-00-00-0027 TITLE I 26-27				
16165	10/21/2026	2318304	KW	31,443.13
16165	10/21/2026	2318304	KW	31,443.13
				62,886.26
10-8515-000-421-00-00-0027 TITLE II 26-27				
16165	10/21/2026	2318304	KW	3,198.67
16165	10/21/2026	2318304	KW	3,198.67
				6,397.34

CASH RECEIPTS REPORT BY ACCOUNT FOR 10-0106-000-000-00-00-0000

DEPOSIT DATES: 10/01/2026 TO 10/31/2026 USER ID: TO

DEPOSIT NUMBER	DEPOSIT DATE	REFERENCE	INITIALS	DEPOSIT AMT
10-8517-000-431-00-00-0027 TITLE IV 26-27				
16165	10/21/2026	2318304	KW	2,569.53
16165	10/21/2026	2318304	KW	2,569.53
				5,139.06
			REPORT TOTAL	2,294,373.43

POLICY

209

BOARD POLICY

Health Examinations/Screenings

POLICY NUMBER	ADOPTED	REVISED	VERSION
209	9/15/2008	10/19/2020	v1.8
DOCUMENT STATUS	**WORKFLOW**	**PRINTED**	
UNDER REVIEW	Second Reading	11/4/2026	

Proposed addition Proposed deletion

Authority

In compliance with applicable law and regulations, and Board-approved health and safety plans, the Board shall require that district students submit to health and dental examinations, screenings and health monitoring in order to protect the school community from the spread of communicable disease and to ensure that the student's participation in health, safety and physical education courses meets the student's individual needs and that the learning potential of each student is not lessened by a remediable physical disability.[1][2][3][4]

Guidelines

Each student shall receive a comprehensive health examination upon original entry, in sixth grade, and in eleventh grade, conducted by the school physician.[2][4][5]

Each student shall receive a comprehensive dental examination upon original entry, in third grade, and in seventh grade, conducted by the school dentist.[3][4][5]

A private health and/or dental examination conducted at the parents'/guardians' request and expense will be accepted in lieu of the school examination. The district shall accept reports of privately conducted physical and dental examinations completed within one (1) year prior to a student's entry into the grade where an exam is required.[5]

The school nurse or medical technician shall administer to each student vision tests, hearing tests, tuberculosis tests, and other tests deemed advisable~~, and height and weight measurements,~~ at intervals established by the district. ~~Height and weight measurements shall be used to calculate the student's weight-for-height ratio.~~[2][4][6]

The school nurse or other health care practitioner shall conduct measurements of height and weight for each student for the purpose of tracking growth patterns. Height and weight measurements will be conducted at least once annually ~~intervals established~~ by the district in accordance with state regulations, in a manner that protects student confidentiality. Parents/Guardians have the right to request an exemption from height and weight measurements for their child, and the district must provide notification of the exemption request procedure.[2][25]

Parents/Guardians of students who are to receive physical and dental examinations or screenings shall be notified. The notice shall include the date and location of the examination or screening and notice that the parents/guardians may attend. The notice shall encourage the parent/guardian to have the examination or screening conducted by the student's private physician or dentist at the parent's/guardian's expense to promote continuity of care. Such statement may also include notification that the student may be exempted from such examination or screening if it is contrary to the parent's/guardian's religious beliefs.[7][8][9]

A student who presents a statement signed by the parent/guardian that a health examination is contrary to the student's or parent's/guardian's religious beliefs shall be examined only when the Secretary of Health determines that facts exist indicating that certain conditions would present a substantial menace to the health of others in contact with the student if the student is not examined for those conditions.[10][11]

Where it appears to school health officials or teachers that a student deviates from normal growth and development, or where school examinations reveal conditions requiring health or dental care, the parent/guardian shall be notified of the apparent need for a special examination by the student's private physician or dentist. The parent/guardian shall report to the school whether a special examination occurred. If the parent/guardian fails to report whether the examination occurred within a reasonable time after being notified of the apparent need and the abnormal condition persists, appropriate school health personnel shall arrange a special health examination for the student.[2][4][12]

In the event that the parent/guardian objects to or refuses to obtain a regular or special health or dental examination or refuses to permit the child to be examined as arranged by the school nurse or school physician, the school nurse, in consultation with the school physician, shall determine whether the student appears to have unaddressed health conditions such that under the circumstances the refusal should be reported to the Pennsylvania Department of Health or other appropriate authorities.

Where school health officials or staff have reasonable cause to suspect that a student may be the victim of child abuse, the school employee shall make a report of suspected child abuse in accordance with law and Board policy.[13] [14]

Health Monitoring

The Board directs staff to monitor student health in accordance with applicable Board policy and the Board-approved health and safety plan. [15]

A student may request an alternative method of monitoring as a religious accommodation, and designated district staff shall assess and respond to such request in accordance with applicable law, regulations and Board policy. A request for an accommodation that would unreasonably impair safety or cause undue hardship will not be granted. [16]

A student with a health condition that may render a monitoring method ineffective should notify designated staff so that alternative or supplemental methods may be considered. [16] [17]

Students who may be exhibiting symptoms that indicate health concerns shall be referred to the school nurse or designated staff for further assessment and response, in accordance with Board policy. [15]

Health Records

The district shall maintain for each student a comprehensive health record which includes a record of immunizations and the results of tests, measurements, regularly scheduled examinations and special examinations.[2]

All health records shall be confidential and shall be disclosed only when necessary for the health of the student or when requested by the parent/guardian, in accordance with law and Board policy.[18] [19] [20]

The district may disclose information from health records to appropriate parties in connection with an emergency when necessary to protect the health or safety of the student or other individuals, in accordance with applicable law and Board policy. [15] [18] [19] [20] [21][22] [23]

Designated district staff shall request from the transferring school the health records of students transferring into district schools. Staff shall respond to such requests for the health records of students transferring from district schools to other schools.[18]

The district shall destroy student health records only after the student has not been enrolled in district school for at least two (2) years.[18] [24]

Delegation of Responsibility

The Superintendent or designee shall instruct all staff members to continually observe students for conditions that indicate health concerns or disability and to promptly report such conditions to the school nurse or designated staff.[2]

The Superintendent or designee shall ensure that educational information and materials regarding eating disorder awareness and education are made available to students in grades six through twelve. Eating disorder awreness and educational materials must also be posted on the district's website.[26][27]

The Superintendent or designee shall ensure that notice is provided to all parents/guardians regarding the existence of and eligibility for the Children's Health Insurance Program (CHIP). [12]

Legal Footnotes

[1] 24 P.S. 1401
LEGAL REFERENCE

[2] 24 P.S. 1402
LEGAL REFERENCE

[3] 24 P.S. 1403
LEGAL REFERENCE

[4] 22 PA Code 12.41
LEGAL REFERENCE

[5] 24 P.S. 1407
LEGAL REFERENCE

[6] 28 PA Code 23.1 et seq
LEGAL REFERENCE

[7] 24 P.S. 1405
LEGAL REFERENCE

[8] 28 PA Code 23.2
LEGAL REFERENCE

[9] 20 U.S.C. 1232h
LEGAL REFERENCE

[10] 24 P.S. 1419
LEGAL REFERENCE

[11] 28 PA Code 23.45
LEGAL REFERENCE

[12] 24 P.S. 1406
LEGAL REFERENCE

[13] **23 Pa. C.S.A. 6311**
LEGAL REFERENCE

[14] **Pol. 806 — Child Abuse**
POLICY REFERENCE

[15] **Pol. 203 — Immunizations and Communicable Diseases**
POLICY REFERENCE

[16] **Pol. 103 — Discrimination/Harassment Affecting Students**
POLICY REFERENCE

[17] **Pol. 103.1 — Nondiscrimination — Qualified Students With Disabilities**
POLICY REFERENCE

[18] **24 P.S. 1409**
LEGAL REFERENCE

[19] **Pol. 113.4 — Confidentiality of Special Education Student Information**
POLICY REFERENCE

[20] **Pol. 216 — Student Records**
POLICY REFERENCE

[21] **20 U.S.C. 1232g**
LEGAL REFERENCE

[22] **34 CFR Part 99**
LEGAL REFERENCE

[23] **Pol. 805 — Emergency Preparedness and Response**
POLICY REFERENCE

[24] **Pol. 800 — Records Management**
POLICY REFERENCE

Policy Number	246
Title	School Wellness
Adopted	9/15/2008
Revised	3/18/2024
Version	v1 · 11/3/2026 · DRAFT

School Wellness

Purpose

The Northwestern School District recognizes that student wellness and proper nutrition are related to students' physical well-being, growth, development, and readiness to learn. The Board is committed to providing a school environment that promotes student wellness, proper nutrition, nutrition education and promotion, and regular physical activity as part of the total learning experience. In a healthy school environment, students will learn about and participate in positive dietary and lifestyle practices that can improve student achievement.

Authority

The Board adopts this policy based on the recommendations of the Wellness Committee and in accordance with federal and state laws and regulations.~~[1]~~[2][3]

To ensure the health and well-being of all students, the Board establishes that the district shall provide to students:

1. A comprehensive nutrition program consistent with federal and state requirements.
2. Access at reasonable cost to foods and beverages that meet established nutritional guidelines.
3. Physical education courses and opportunities for developmentally appropriate physical activity during the school day.

4. Curriculum and programs for grades K-12 that are designed to educate students about proper nutrition and lifelong physical activity, in accordance with State Board of Education curriculum regulations and academic standards.

Delegation of Responsibility

The Superintendent or designee shall be responsible for the implementation and oversight of this policy to ensure each of the district's schools, programs and curriculum is compliant with this policy, related policies and established guidelines or administrative regulations.~~[1]~~[2][3]

Each building principal or designee shall annually report to the Superintendent or designee regarding compliance in his/her school.~~[2]~~[3]

Staff members responsible for programs related to school wellness shall report to the Superintendent or designee regarding the status of such programs.

The Superintendent or designee shall annually report to the Board on the district's compliance with law and policies related to school wellness. The report may include:

1. Assessment of school environment regarding school wellness issues.
2. Evaluation of food services program.
3. Review of all foods and beverages sold in schools for compliance with established nutrition guidelines.
4. Recommendations for policy and/or program revisions.
5. Suggestions for improvement in specific areas.
6. Feedback received from district staff, students, parents/guardians, community members and the Wellness Committee.
7. Listing of activities and programs conducted to promote nutrition and physical activity.

The Superintendent or designee and the established Wellness Committee shall conduct an assessment at least once every three (3) years on the contents and implementation of this policy as part of a continuous improvement process to strengthen the policy and ensure implementation. This triennial assessment shall be made available to the public in an accessible and easily understood manner and include:[1][2][3]

1. The extent to which each district school is in compliance with law and policies related to school wellness.

2. A description of the progress made by the district in attaining the goals of this policy.

3. The extent to which this policy compares to model wellness policies.

At least once every three (3) years, the district shall update or modify this policy as needed, based on the results of the most recent triennial assessment and/or as district and community needs and priorities change; wellness goals are met; new health science, information and technologies emerge; and new federal or state guidance or standards are issued.[2][3]

The district shall annually inform and update the public, including parents/guardians, students, and others in the community, about the contents, updates and implementation of this policy via the district website, student handbooks, newsletters, posted notices and/or other efficient communication methods. This annual notification shall include information on how to access the School Wellness policy; information about the most recent triennial assessment; information on how to participate in the development, implementation and periodic review and update of the School Wellness policy; and a means of contacting Wellness Committee leadership.[1][2][3]

Guidelines

Recordkeeping

The district shall retain records documenting compliance with the requirements of the School Wellness policy, which shall include:[2][3][4]

1. The written School Wellness policy.

2. Documentation demonstrating that the district has informed the public, on an annual basis, about the contents of the School Wellness policy and any updates to the policy.

3. Documentation of efforts to review and update the School Wellness policy, including who is involved in the review and methods used by the district to inform the public of their ability to participate in the review.

4. Documentation demonstrating the most recent assessment on the implementation of the School Wellness policy and notification of the assessment results to the public.

Wellness Committee

The district shall establish a Wellness Committee comprised of, but not necessarily limited to, at least one (1) of each of the following: School Board member, district administrator, district food service representative, student, parent/guardian, school health professional, physical education teacher and member of the public. It shall be the goal that committee membership will include representatives from each school building and reflect the diversity of the community.~~[1]~~[2]

The Wellness Committee shall serve as an advisory committee regarding student health issues and shall be responsible for developing, implementing and periodically reviewing and updating a School Wellness Policy that complies with law to recommend to the Board for adoption.

The Wellness Committee shall review and consider evidence-based strategies and techniques in establishing goals for nutrition education and promotion, physical activity and other school based activities that promote student wellness as part of the policy development and revision process.~~[2]~~[3]

Nutrition Education

Nutrition education will be provided within the sequential, comprehensive health education program in accordance with curriculum regulations and the academic standards for Health, Safety and Physical Education, and Family and Consumer Sciences.~~[4]~~~~[5]~~ **[6]** [7][8]

Nutrition education in the district shall teach, model, encourage and support healthy eating by students. Promoting student health and nutrition enhances readiness for learning and increases student achievement.

Nutrition education shall provide all students with the knowledge and skills needed to lead healthy lives.

Nutrition education lessons and activities shall be age-appropriate.

Nutrition curriculum shall teach behavior-focused skills, which may include menu planning, reading nutrition labels and media awareness.

School food service and nutrition education classes shall cooperate to create a learning laboratory.

Nutrition education may be integrated into other subjects such as math, science, language arts and social sciences to complement but not replace academic standards based on nutrition education as appropriate.

Lifelong lifestyle balance shall be reinforced by linking nutrition education and physical activity.

The staff responsible for providing nutrition education shall be properly trained and prepared and shall participate in appropriate professional development. The district shall develop standards for such training and professional development.~~[7]~~ **[9]**

Nutrition education shall extend beyond the school environment by engaging and involving families and the community.

Nutrition Promotion

Nutrition promotion and education positively influence lifelong eating behaviors by using evidence-based techniques and nutrition messages, and by creating food environments that encourage healthy nutrition choices and encourage participation in school meal programs.

District schools shall promote nutrition through the implementation of Farm to School activities, where possible. Activities may include, but not be limited to, the initiation/maintenance of school gardens, taste-testing of local products in the cafeteria and classroom, classroom education about local agriculture and nutrition, field trips to local farms and incorporation of local foods into school meal programs.

District staff shall cooperate with agencies and community organizations to provide opportunities for appropriate student projects related to nutrition.

District food service personnel shall review and implement research-based, behavioral economics techniques in the cafeteria to encourage consumption of more whole grains, fruits, vegetables and legumes, and to decrease plate waste.

Consistent nutrition messages shall be disseminated and displayed throughout the district, schools, classrooms, cafeterias, homes, community and media.

Consistent nutrition messages shall be demonstrated by avoiding use of unhealthy food items in classroom lesson plans.

District schools shall offer resources about health and nutrition to encourage parents/guardians to provide healthy meals for their children.

Physical Activity

District schools shall strive to provide opportunities for developmentally appropriate physical activity during the school day for all students.

District schools shall contribute to the effort to provide students opportunities to accumulate at least sixty (60) minutes of age-appropriate physical activity daily, as recommended by the Centers for Disease Control and Prevention. Opportunities offered at school will augment physical activity outside the school environment, such as outdoor play at home, sports, etc.

Students shall participate daily in a variety of age-appropriate physical activities designed to achieve optimal health, wellness, fitness, and performance benefits.

Age-appropriate physical activity opportunities, such as outdoor and indoor recess; before and after school programs; during lunch; clubs; intramurals; and interscholastic athletics, shall be provided to meet the needs and interests of all students, in addition to planned physical education.

A physical and social environment that encourages safe and enjoyable activity for all students shall be maintained.

Extended periods of student inactivity, two (2) hours or more, shall be discouraged.

Physical activity breaks shall be provided for elementary students during classroom hours.

Before and/or after-school programs shall provide developmentally appropriate physical activity for participating children.

District schools shall partner with parents/guardians and community members and organizations, such as YMCAs, Boys & Girls Clubs, local and state parks, hospitals, etc., to institute programs that support lifelong physical activity.

Physical activity shall not be used or withheld as a form of punishment.

Students and their families shall be encouraged to utilize district-owned physical activity facilities, such as playgrounds and fields, outside school hours in accordance with established district rules.

Physical Education

A sequential physical education program consistent with curriculum regulations and Health, Safety and Physical Education academic standards shall be developed and implemented. All district students must participate in physical education.~~[5]~~ **[6]** [8][7][10]

Instruction involving the collection of a student's height and weight measurements must be conducted in a manner that protects student confidentiality. The calculation of body mass index (BMI) is prohibited. **[10]**

Quality physical education instruction that promotes lifelong physical activity and provides instruction in the skills and knowledge necessary for lifelong participation shall be provided.

Physical education classes shall be the means through which all students learn, practice and are assessed on developmentally appropriate skills and knowledge for lifelong, health-enhancing physical activity.

A comprehensive physical education course of study that focuses on providing students the skills, knowledge and confidence to participate in lifelong, health-enhancing physical activity shall be implemented.

A varied and comprehensive curriculum that promotes both team and individual activities and leads to students becoming and remaining physically active for a lifetime shall be provided in the physical education program.

Adequate amounts of planned instruction shall be provided in order for students to achieve the proficient level for the Health, Safety and Physical Education academic standards.

A local assessment system shall be implemented to track student progress on the Health, Safety and Physical Education academic standards.

Students shall be moderately to vigorously active as much time as possible during a physical education class. Documented medical conditions and disabilities shall be accommodated during class.

Safe and adequate equipment, facilities and resources shall be provided for physical education courses.

Physical education shall be taught by certified health and physical education teachers.

Appropriate professional development shall be provided for physical education staff.

Physical education classes shall have a teacher-student ratio comparable to those of other courses for safe and effective instruction.

Social Media

A social media literacy program consisten with curriculum regulations and academic standards shall be developed and implemented to address the following:[7][8][23]

1. Mental, psychological and physical effects of social media and mobile device use.
2. Potential impacts of social media and mobile devise use on academic growth and learning.
3. Safe use of social media, including how to recognize suspicious online behavior including, but not limited to:
   a. Cyberbullying.
   b. Predatory behavior.
   c. Potential human trafficking.
4. Personal security and privacy on mobile devices.

1.

Other School Based Activities

Safe drinking water shall be available and accessible to students, without restriction and at no cost to the student, at all meal periods and throughout the school day.~~[9][10]~~[11][12][13][24]

Nutrition professionals who meet hiring criteria established by the district and in compliance with federal regulations shall administer the school meals program. Professional development and continuing education shall be provided for district nutrition staff, as required by federal regulations.~~[7]~~~~[13][14]~~[15][9][16][17]

District schools shall provide adequate space, as defined by the district, for eating and serving school meals.

Students shall be provided a clean and safe meal environment.

Students shall be provided adequate time to eat: ten (10) minutes sit down time for breakfast; twenty (20) minutes sit down time for lunch.

District schools shall implement alternative service models to increase school breakfast participation where possible, such as breakfast served in the classroom, "grab & go breakfast" and breakfast after first period to reinforce the positive educational, behavioral and health impacts of a healthy breakfast.

Meal periods shall be scheduled at appropriate hours, as required by federal regulations and as defined by the district.[9][11]

Students shall have access to hand washing or sanitizing before meals and snacks.

Access to the food service operation shall be limited to authorized staff.

Nutrition content of school meals shall be available to students and parents/guardians.

To the extent possible, the district shall utilize available funding and outside programs to enhance student wellness.

The district shall provide appropriate training to all staff on the components of the School Wellness Policy.

Goals of the School Wellness Policy shall be considered in planning all school based activities.

Fundraising projects submitted for approval shall be supportive of healthy eating and student wellness.

Administrators, teachers, food service personnel, students, parents/guardians, and community members shall be encouraged to serve as positive role models through district programs, communications and outreach efforts.

The district shall support the efforts of parents/guardians to provide a healthy diet and daily physical activity for children by communicating relevant information through various methods.

The district shall maintain a healthy school environment to optimize conditions for learning and minimize potential health risks to students, in accordance with the district's school environmental health program and applicable laws and regulations.

Nutrition Guidelines for All Foods/Beverages at School

All foods and beverages available in district schools during the school day shall be offered to students with consideration for promoting student health and reducing obesity.

Foods and beverages provided through the National School Lunch or School Breakfast Programs shall comply with established federal nutrition standards.~~[9][10][13][14]~~[11][12][15][16]

Foods and beverages offered or sold at school-sponsored events outside the school day, such as athletic events and dances, shall be encouraged to offer healthy options in addition to more traditional fare.

Competitive Foods -

Competitive foods available for sale shall meet or exceed the established federal nutrition standards (USDA Smart Snacks in School). These standards shall apply in all locations and through all services where foods and beverages are sold to students, which may include, but are not limited to: a la carte options in cafeterias, vending machines, school stores, snack carts and fundraisers.~~[2][16][17]~~[3][18][19]

~~**Competitive foods** are defined as foods and beverages offered or sold to students on school campus during the school day, which are not part of the reimbursable school breakfast or lunch.~~

For purposes of this policy, **school campus** means any area of property under the jurisdiction of the school that students may access during the school day.~~[2][16]~~[3][18]

For purposes of this policy, **school day** means the period from midnight before school begins until thirty (30) minutes after the end of the official school day.~~[2][16]~~[3][18]

The district may impose additional restrictions on competitive foods, provided that the restrictions are not inconsistent with federal requirements.~~[16]~~[18]

Fundraiser Exemptions -

Fundraiser activities held during the school day involving the sale of competitive foods shall be limited to foods that meet the Smart Snacks in School nutrition standards, unless an exemption is approved in accordance with applicable Board policy and administrative regulations.~~[18]~~ **[20]**

The district may allow a limited number of exempt fundraisers as permitted by the Pennsylvania Department of Education each school year: up to five (5) exempt fundraisers in elementary and middle school buildings, and up to ten (10) exempt fundraisers in high school buildings. **Exempt fundraisers** are fundraisers in which competitive foods are available for sale to students that do not meet the Smart Snacks in School nutrition standards.~~[16]~~[18]

The district shall establish administrative regulations to implement fundraising activities in district schools, including procedures for requesting a fundraiser exemption.

Non-Sold Competitive Foods -

Non-sold competitive foods available to students, which may include but are not limited to foods and beverages offered as rewards and incentives, or as shared classroom snacks, shall meet or exceed the standards established by the district.

If the offered competitive foods do not meet or exceed the Smart Snacks in School nutrition standards, the following standards shall apply:

1. Rewards and Incentives:

    a. Foods and beverages that do not meet the Smart Snacks in School nutrition standards must be approved by the principal. This exception may be granted on a limited basis.

2. Classroom Parties and Celebrations:

   a. Parents/Guardians shall be informed through newsletters or other efficient communication methods that foods/beverages should only be brought in when requested for scheduled parties. Food for birthday celebrations are encouraged to be pre-arranged with the classroom teacher and are limited to the elementary level.

   b. Classroom parties shall offer a minimal amount of foods (maximum 2-3 items) containing added sugar as the primary ingredient (e.g., cupcakes, cookies).

   c. When possible, foods/beverages for parties and celebrations shall be provided by the food service department to help prevent food safety and allergy concerns.

   d. Food celebrations shall not occur until thirty (30) minutes after the end of the last lunch period.

The district shall provide a list of suggested nonfood ideas and health food and beverage alternatives to parents/guardians and staff, which may be posted via the district website, student handbooks, newsletters, posted notices and/or other efficient communication methods.

Marketing/Contracting -

Any foods and beverages marketed or promoted to students on the school campus during the school day shall meet or exceed the established federal nutrition standards (USDA Smart Snacks in School) and comply with established Board policy and administrative regulations. ~~[2][16]~~[3][18]

Exclusive competitive food and/or beverage contracts shall be approved by the Board, in accordance with provisions of law. Existing contracts shall be reviewed and modified to the extent feasible to ensure compliance with established federal nutritional standards, including applicable marketing restrictions.~~[19]~~[21]

Management of Food Allergies in District Schools

The district shall establish Board policy and administrative regulations to address food allergy management in district schools in order to: ~~**[20]**~~ **[22]**

1. Reduce and/or eliminate the likelihood of severe or potentially life-threatening allergic reactions.

2. Ensure a rapid and effective response in case of a severe or potentially life-threatening allergic reaction.

3. Protect the rights of students by providing them, through necessary accommodations when required, the opportunity to participate fully in all school programs and activities.

Safe Routes to School

1. The district shall assess and, to the extent possible, implement improvements to make walking and biking to school safer and easier for students.

2. The district shall cooperate with local municipalities, public safety agency, police departments, and community organizations to develop and maintain safe routes to school.

3. District administrators shall seek and utilize available federal and state funding for safe routes to school, when appropriate.

Footnotes

[2] 42 U.S.C. 1758b
uscode.house.gov
uscode.house.gov
Legal Reference
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[3] 7 CFR 210.31
ecfr.gov
ecfr.gov
Legal Reference
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[6] Pol. 105
Policy Reference
Open policy

[9] Pol. 808
Policy Reference
Open policy

[11] 24 P.S. 701
palegis.us
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Legal Reference
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[18] 7 CFR 210.11
ecfr.gov
ecfr.gov
Legal Reference
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[20] Pol. 229
Policy Reference
Open policy

[21] 24 P.S. 504.1
palegis.us
palegis.us
Legal Reference
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[22] Pol. 209.1
Policy Reference
Open policy

Policy Number	704
Title	Maintenance
Adopted	3/16/2009
Revised	10/15/2018
Version	v1 · 11/3/2026 · DRAFT

Maintenance

Purpose

Adequate maintenance of buildings, property and equipment is essential to fiscal responsibility and efficient management of district facilities.

Authority

The Board directs that a continuous program of inspection and maintenance of all district buildings, property and equipment be established and implemented. Wherever possible, maintenance shall be preventive.~~[1]~~[2][3]

Delegation of Responsibility

The Superintendent, Maintenance Supervisor or designee shall develop and supervise a maintenance program which shall include:

1. Regular program of maintenance, repair and improvement of buildings and facilities.
2.
3. Testing lead levels in drinking water.[3]
4.

5. Equipment replacement program.

6. Long-range plans for building modernization and conditioning.

7. Critical spare parts inventory.

The Maintenance Supervisor or designee shall develop a maintenance check list applicable to all district buildings.

Each building principal, in conjunction with the building maintenance employee, shall conduct a physical inspection of the building on a periodic basis and return a written report to the Superintendent, Maintenance Supervisor or designee as to the findings of that inspection.

The Superintendent, Maintenance Supervisor or designee shall report annually to the Board regarding the current maintenance and improvement program and projected maintenance needs that include cost analysis.

Footnotes

[2] 24 P.S. 772
legis.state.pa.us
legis.state.pa.us
Legal Reference
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[3] 24 P.S. 742
palegis.us
palegis.us
Legal Reference
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Policy Number	803
Title	School Calendar
Adopted	1/20/2009
Revised	10/21/2024
Version	v1 · 11/3/2026 · DRAFT

School Calendar

Purpose

The Board recognizes that preparation of an annual school calendar is necessary for the efficient operation of the district and communication with students, staff, parents/guardians and the school community.

Authority

The Board shall determine annually the days and the hours when the schools will be in session for instructional purposes, in accordance with state law and regulations. This may include, as appropriate, activities qualifying as instructional days or hours under the direction of certified school employees for fulfilling the minimum required days or hours of instruction under law, regulations and state guidance.[1][2][3][4][5][6][7][8][9]

The school calendar shall normally consist of a minimum of 180 student days or 900 hours of instruction at the elementary level and 990 hours of instruction at the secondary level.[1][2][8][10]

The Board reserves the right to alter the school calendar when it is in the best interests of the district, including in cases of emergency, in accordance with applicable law and regulations. The Board shall take action to establish temporary provisions in cases of emergency, in accordance with law, and shall document such actions with the PA Department of Education when required.[2][5][6][7][9][11][12][13] **[14]**

Temporary provisions established in accordance with law may include, but are not limited to: [1][2][5][6][7][8][9][12][13] **[15]**

1. Keeping schools in session such days and and hours as the Board deems necessary, which shall include maintaining the requirement for a minimum of 180 student days or 900 hours of instruction at the elementary level and 990 hours of instruction at the secondary level.

2. Reducing the length of time of daily instruction for courses and classes.

3. Implementing remote and other alternative methods of delivering instruction under the direction of certified school employees.

Each year, prior to finalizing the school calendar, the Board must discuss the use or potential use of flexible instructional days and remote or virtual instructional days at a public Board meeting; **[7]** **[14]**

Delegation of Responsibility

The Superintendent shall prepare annually a school calendar for Board consideration.

The Superintendent or designee shall document alterations to the school calendar and any temporary provisions in accordance with law, regulations, guidance from the PA Department of Education and Board policy. **[15]** **[7]** **[14]**

Footnotes

[1] 24 P.S. 133
palegis.us
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Legal Reference
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[2] 24 P.S. 1501
palegis.us
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[3] 24 P.S. 1502
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[4] 24 P.S. 1503
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[5] 24 P.S. 1504
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[6] 24 P.S. 1505
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[7] 24 P.S. 1506
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[8] 22 PA Code 11.1
pacodeandbulletin.gov
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[9] 22 PA Code 11.2
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Legal Reference
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[10] 22 PA Code 4.4
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[11] 24 P.S. 520
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[12] 24 P.S. 520.1
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[13] 24 P.S. 1501.3
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[14] Pol. 006
Policy Reference
Open policy

[15] Pol. 805
Policy Reference
Open policy

Policy Number	805.2
Title	School Security Personnel
Adopted	11/21/2022
Revised	2/17/2026
Version	v1 · 11/3/2026 · DRAFT

School Security Personnel

Authority

The Board shall employ, contract for and/or assign staff to coordinate the safety and security of district students, staff, visitors and facilities.

The district shall employ or contract for at least one (1) full-time school security personnel who has completed the training required by law and this Board policy to be on duty during the school day.[1]

The district shall certify to the state School Safety and Security Committee annually that it has met the requirements for school security personnel or has received a waiver, in accordance with applicable law.[1]

Definitions

School security personnel - school police officers, school resource officers and school security guards.[2]

Independent contractor - an individual, including a retired federal agent or retired state, municipal or military police officer or retired sheriff or deputy sheriff, whose responsibilities, including work hours, are established in a written contract with the district for the purpose of performing school security services.[2]

School day - the hours between the morning opening of a school building and the afternoon dismissal of students on a day which classes are in session.[1]

Third-party vendor - a company or entity approved by the PA Commission on Crime and Delinquency that provides school security services in accordance with law.[2]

Delegation of Responsibility

The Superintendent shall appoint a school administrator to serve as the School Safety and Security Coordinator, in accordance with law. When a vacancy occurs in the role of the School Safety and Security Coordinator, the Superintendent shall appoint another school administrator to serve as the School Safety and Security Coordinator within thirty (30) days of the vacancy and shall notify the Board regarding the appointment.[3]

The Superintendent or designee shall submit the name and contact information for the appointed School Safety and Security Coordinator to the state's School Safety and Security Committee within thirty (30) days of the appointment.[3]

The School Safety and Security Coordinator shall report directly to the Superintendent, and shall be responsible for the following:[3]

1. Oversee all School Police Officers (SPOs) or school security guards.

2. Review and provide oversight of all Board policies, administrative regulations and procedures related to school safety and security, and ensure compliance with federal and state laws and regulations regarding school safety and security.

3. Coordinate training and resources for students and staff related to situational awareness, trauma-informed approaches, behavioral health awareness, suicide awareness and prevention, ~~and~~ bullying and cyberbullying awareness and prevention, substance use awareness, emergency procedures and training drills, and identification or recognition of student behavior that may indicate a threat to the safety of the student, other students, school employees, other individuals, school facilities or the community, in accordance with the standards established by the state's School Safety and Security Committee and the requirements of applicable law and regulations.[3][4][5] **[6] [7] [8] [9] [10] [11] [12] [13]**
4. Communicate with school employees annually to seek their input on the mandatory school safety and security training.[4]

5. Coordinate a tour of the district's buildings and grounds biennially, or when a building is first occupied or reconfigured, with law enforcement and first responders responsible for protecting and securing the district to discuss and coordinate school safety and security matters.

6. Serve as the liaison with law enforcement and other state committees and agencies on matters of school safety and security.

7. Serve on the district's threat assessment team(s) and participate in required training and the threat assessment process. ~~[7]~~ **[8]** [14]

8. Coordinate School Safety and Security Assessments, School Safety and Security grant requirements and respond to School Safety and Security surveys, as applicable. ~~[11]~~ **[12]** [15]
9. Coordinate school safety and security meeting with school and building leadership, at least on a quarterly basis.

The School Safety and Security Coordinator shall, within one (1) year of appointment, complete required training as specified by the state's School Safety and Security Committee for serving in the role of a School Safety and Security Coordinator. This training shall be in addition to other training requirements for school administrators, but shall count toward professional education credit, where applicable.[3][16][17][18]

The School Safety and Security Coordinator must complete any additional continuing education as required by the School Safety and Security Committee.**[3]**

By June 30 of each year, the School Safety and Security Coordinator shall make a report to the Board at an executive session on the district's current safety and security practices, and identify strategies to improve school safety and security.[3] **[19]**

The Board directs the School Safety and Security Coordinator to include the following information in the annual report:

1. Threat assessment team information, including verification of compliance with law and regulations, the number and composition of the district's threat assessment team(s), the total number of threats assessed in the past year and additional information on threat assessment required by the Superintendent or designee, in accordance with Board policy. ~~[7]~~ **[8]** [14]

2. The number and type(s) of school security personnel contracted or employed by the district, including:[3]

    a. The number of school security personnel that are armed, listed by type(s) of personnel.

    b. The school building at which each school security personnel is assigned, listed by type(s) of personnel.

    c. The training, including the type of training and completion dates, of each school security personnel, listed by type(s) of personnel.

    d. A listing of other individuals utilized by the district for school safety-related duties.

3. An attendance report of the school and building personnel present at each school safety and security meeting, including yearly attendance totals.
4. Reports of required emergency preparedness, fire, bus evacuation and school security drills.~~11~~ **[12]**
5. Information on required school safety and security training and resources provided to students and staff.~~11~~ **[12]**

6. Safe2Say Something aggregate data, including a breakdown of Life Safety and Non-Life Safety reports received.

7. Behavioral health and school climate information, including aggregate data from surveys and assessments issued in the district, information on referrals and services accessed by students and families, and identification of additional resources needed in the district. **[20]**

8. School safety and security incident reports for the previous year(s) and/or data collected to date for the current year. **[21]**

9. Updates regarding the district's Memorandum of Understanding with law enforcement agencies. **[21]**

10. Updates to laws, regulations and/or Board policies related to school safety and security.

11. Information on tours, inspections and/or School Safety and Security Assessments of school facilities and programs.

12. Information on grants or funding applied for and/or received in support of school safety and security efforts.

A copy of the report, including the required information on threat assessment and school security personnel, shall be submitted to the state's School Safety and Security Committee. [3]

The Superintendent or designee shall implement job descriptions and procedures to address the responsibilities and requirements specific to each category of school security personnel in carrying out their duties.

School security personnel shall carry weapons, including firearms, in performance of their duties only if, and to the extent, authorized by the Board, including as provided in an agreement with a law enforcement agency or in a contract with an independent contractor or third-party vendor approved by the Board.

Guidelines

School Police Officers

The district shall employ and/or contract for one (1) or more school police officers and apply to the appropriate court for appointment and powers of authority, in accordance with the provisions of law.[2][22][23][24] **[25] [26]**

Within thirty (30) days of court approval for appointment of a school police officer, the district shall notify the School Safety and Security Committee and submit a copy of the court's order. [22]

School police officer - [2][23][24]

1. A law enforcement officer employed by the district whose responsibilities, including work hours, are established by the district; or

2. An independent contractor or an individual provided through a third-party vendor who has been appointed in accordance with law, and who meets the requirements of contracted service personnel, in accordance with Board policy. **[26]**

Background Checks -

Prior to receiving an offer of employment, all school police officers shall comply with the requirements for background checks/certification and employment history reviews for all school employees, in accordance with applicable law, Board policy and administrative regulations. These requirements are addressed separately in Board policy 304 for school police employed by the district and Board policy 818 for school police employed by an independent contractor or third-party vendor. **[25] [26]** [27][28][29][30]

The district shall conduct a law enforcement agency background investigation in compliance with applicable law and regulations for all school police employed by the district and shall review a background investigation conducted for all school police employed by an independent contractor or third-party vendor.[31][32]

Following an offer of employment, the district shall request the separation record for a school police officer employed or contracted by the district, in accordance with applicable law and regulations for a law enforcement agency.[33][34]

Requirements -

The district shall annually report the following information regarding school police officers receiving required training to the PA Department of Education, the School Safety and Security Committee and the PA Commission on Crime and Delinquency:[35]

1. The district's name and the number of school police officers employed or contracted by the district.

2. The municipalities comprising the district.

3. The date and type of training provided to each school police officer.

The district shall make reports regarding hiring and separation, and shall maintain all records, as required for a law enforcement agency, in accordance with applicable law and regulations.~~32]~~ **[31]** [36]

School police officers shall take and subscribe to the Oath of Office required by law.[37]

The district shall request that the court grant the school police officer authority to carry a firearm, in accordance with law. The school police officer shall maintain all applicable firearm license and training requirements, in accordance with applicable law and Board policy.[22] [38]

School police officers shall successfully complete required training, in accordance with law, and other required staff training, including district training on the use of positive behavior supports, de-escalation techniques and appropriate responses to behavior for students with disabilities, in accordance with law, regulations and Board policy.[38][39][40][41] **[42]**

School police officers shall possess and exercise the following duties:[43]

1. Enforce good order in school buildings, on school buses or vehicles owned or leased by the district, and on school grounds.

2. If authorized by the court, issue summary citations or detain individuals who are in school buildings, on school buses and on school grounds in the district until local law enforcement is notified.

3. If authorized by the court, a school police officer who is a law enforcement officer employed by the district whose responsibilities, including work hours, are established by the district, may exercise the same powers as exercised under authority of law or ordinance by the police of the municipality in which the school property is located.

School police officers shall wear the assigned metallic shield or badge provided by the district in plain view when on duty.[44]

School Security Guards

The district shall employ and/or contract for one (1) or more school security guards, in accordance with the provisions of law.[2] **[25] [26]** [47]

School security guard - an individual employed by the district or a third-party vendor or an independent contractor who is assigned to a school for routine safety and security duties, and has not been granted powers by the court to issue citations, detain individuals or exercise the same powers as exercised by police of the municipality in which the school property is located, in accordance with law. An independent contractor or individual employed by a third-

party vendor contracted with the district shall meet the requirements of contracted services personnel, in accordance with Board policy and the provisions of applicable law.[2][24] **[26]** [47]

Background Checks -

Prior to receiving an offer of employment, all school security guards shall comply with the requirements for background checks/certifications and employment history reviews for all school employees, in accordance with applicable law, Board policy and administrative regulations. These requirements are addressed separately in Board policy 304 for school security guards employed by the district and Board policy 818 for school security guards employed by an independent contractor or third-party vendor. **[25] [26]** [27][28][29][30]

The district shall conduct a law enforcement agency background investigation in compliance with applicable law and regulations for all school security guards employed by the district and shall review a background investigation conducted for all school security guards employed by an independent contractor or third-party vendor.[31][32]

Following an offer of employment, the district shall request the separation record for a school security guard employed or contracted by the district, in accordance with applicable law and regulations for a law enforcement agency.[33][34]

Requirements -

School security guards shall provide the following services, as directed by the district:[47]

1. School safety support services.
2. Enhanced campus supervision.
3. Assistance with disruptive students.
4. Monitoring visitors on campus. **[48]**
5. Coordination with law enforcement officials, including school police officers.
6. Security functions which improve and maintain school safety.

School security guards shall successfully complete required training, in accordance with law, and applicable staff training in accordance with Board policy.[47]

School security guards authorized to carry a firearm shall maintain an appropriate license and successfully complete required firearm training in accordance with law.[47]

The district shall make reports regarding hiring and separation, and shall maintain all records, as required for a law enforcement agency, in accordance with applicable law and regulations.~~32]~~[36]

Footnotes

[1] 24 P.S. 1316-C
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[2] 24 P.S. 1301-C
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[3] 24 P.S. 1309-B
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[4] 24 P.S. 1310-B
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[5] Pol. 146.1
Policy Reference
Multiple matching policies were found. Review required.

[6] Pol. 227
Policy Reference
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[7] Pol. 236
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[8] Pol. 236.1
Policy Reference
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[9] Pol. 249
Policy Reference
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[10] Pol. 333
Policy Reference
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[11] Pol. 351
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[12] Pol. 805
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[13] Pol. 819
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[14] 24 P.S. 1302-E
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[15] 24 P.S. 1305-B
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[16] 24 P.S. 1316-B
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[17] 24 P.S. 1205.1
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[18] 24 P.S. 1205.5
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[19] Pol. 006
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[20] Pol. 235.1
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[21] Pol. 805.1
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[23] 24 P.S. 1310-C
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[24] 24 P.S. 1311-C
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[25] Pol. 304
Policy Reference
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[26] Pol. 818
Policy Reference
Open policy

[27] 23 Pa. C.S.A. 6344
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[28] 23 Pa. C.S.A. 6344.3
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[29] 24 P.S. 111
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[30] 24 P.S. 111.1
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[31] 44 Pa. C.S.A. 7301
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[32] 37 PA Code 241.5
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[33] 37 PA Code 241.6
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[34] 44 Pa. C.S.A. 7310
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[35] 24 P.S. 1303-C
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[36] 37 PA Code 241.1
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[37] 24 P.S. 1304-C
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[38] 24 P.S. 1305-C
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[39] 22 PA Code 10.23
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[40] 22 PA Code 14.104
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[41] 22 PA Code 14.133
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[42] Pol. 113.2
Policy Reference
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[43] 24 P.S. 1306-C
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[44] 24 P.S. 1307-C
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[47] 24 P.S. 1314-C
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[48] Pol. 907
Policy Reference
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POLICY
822

BOARD POLICY

Automated External Defibrillator (AED)/Cardiopulmonary Resuscitation (CPR)

POLICY NUMBER	ADOPTED	REVISED	VERSION
822	1/20/2009	5/20/2013	v1.6
DOCUMENT STATUS	**WORKFLOW**	**PRINTED**	
UNDER REVIEW	Second Reading	11/11/2026	

Proposed addition Proposed deletion

Purpose

The Board is committed to providing a safe and healthy environment for the school community.

Maintaining automated external defibrillator (AED) units and staff trained in cardiopulmonary resuscitation (CPR) in the schools enables responders to deliver early defibrillation and resuscitation to victims.

Definition

Automated external defibrillator (AED) - a portable device that uses electric shock to restore a stable heart rhythm to an individual in cardiac arrest.[1]

Authority

~~Except in extenuating circumstances, e~~Each school building shall have one (1) person trained and certified in the use of an AED and cardiopulmonary resuscitation (CPR) during the~~regular~~ school day~~hours~~ when school is in session and students are present.~~[1]~~ [2][3]

Each school nurse or designee, coach of an athletic activity, marching band director, physical education teacher and athletic trainer in the district must participate in instruction in the use of an AED and CPR and maintain their certification.[2]

The automated external defibrillator (AED) units are owned by the district and shall be properly maintained and tested, and located in secure and accessible locations.

The district shall have an AED in a readily accessible location for students participating in interscholastic athletics and practices. Individuals trained in the use of an AED and CPR will be present during these times.[4][5]

The automated external defibrillator (AED) units shall be used in accordance with approved district procedures.

Guidelines

A Core Team shall be trained in CPR and AED procedures by completing a training program offered by approved providers. Members of the team shall be provided opportunities for annual training and retraining.

The district shall make instruction in the use of an AED available to all its employees and volunteers at least once every two (2) years. The instruction is optional and shall be conducted by an approved provider that may be through the Internet or other electronic means.[2]

The district may make instruction on the principles and techniques of CPR and the use of operating an AED available to students.[2]

Written guidelines for medical emergencies related to the use of automated external defibrillator (AED) units shall be provided to all employees instructed in the use of an AED.~~members of the core team~~.

Responders' use of the AED should not replace the care provided by emergency medical services (EMS) providers.~~, but is meant to provide a lifesaving bridge during the first few critical minutes it takes for ambulance personnel to arrive.~~ Upon arrival of the EMS providers, patient care should be transferred.

Delegation of Responsibility

The Superintendent or designee shall develop and disseminate administrative regulations that detail the use of automated external defibrillator (AED) units~~systems~~.

The Superintendent or designee shall annually, by June 30, report to the PA Department of Education detailing the number, condition, age, expiration date and placement of AEDs in each school building.[6]

NORTHWESTERN SCHOOL DISTRICT
GENERAL FUND

THE TREASURER OF THE NORTHWESTERN SCHOOL DISTRICT IS AUTHORIZED & DIRECTED TO MAKE PAYMENT OF THE BILLS PAYABLE APPROVED BY THE BOARD OF DIRECTORS AT THEIR MEETING NOVEMBER 16, 2026 IN THE AMOUNT OF: **$1,770,719.88**

KRISTY BOLTE, BOARD PRESIDENT

TAMMIE CLINGER, BOARD SECRETARY

BILLS PAYABLE

OCTOBER 2026	10/22/26	CHECK RUN #1447	27395	TO	27419	MARQUETTE BILLS PAYABLE	COMPUTER	356,453.94
OCTOBER 2026	10/29/26	CHECK RUN #1451	27420	TO	27454	MARQUETTE BILLS PAYABLE	COMPUTER	719,899.29
NOVEMBER 2026	11/04/26	CHECK RUN #1454	27455	TO	27485	MARQUETTE BILLS PAYABLE	COMPUTER	178,874.36
NOVEMBER 2026	11/11/26	CHECK RUN #1457	27486	TO	27514	MARQUETTE BILLS PAYABLE	COMPUTER	65,292.19
						TOTAL $ CHECK RUNS		**1,320,519.78**

ACH PAYMENTS

OCTOBER 2026	10/06/26	ACH	BMO (INVOICE 702549-2609)	5,200.10
NOVEMBER 2026	11/11/26	ACH	EXCESS CASH TO PDSLAF	445,000.00
			TOTAL ACH PAYMENTS	**$450,200.10**

VOIDED CHECKS

CHECK DATE	REASON	CHECK NUMBER	VENDOR	AMOUNT
			TOTAL VOIDED CHECKS	**$0.00**









DRAW COLLECTIVE

A presentation for:

Northwestern School District – Facilities Feasibility Study

October 15, 2026

1. **Who We Are / Project Team**
2. **Our Process: Due Diligence**
3. **Your Project**
4. **Q&A**

Project Team Leadership



Mark Scheller
DRAW Principal-in-Charge



Daniel Engen
DRAW Principal / President



Cassi Renninger
DRAW Principal / Educational Planner



Jacklyn Cowan
DRAW Back-Up Project Manager / Architect

Key Consultants for Northwestern School District

MEP Systems Engineering / Technology and AV Systems
HF Lenz Company is an engineering firm providing a variety of engineering services. Their projects span the nation, with the heaviest concentration in the Northeast, and exceed $530 million in MEP, Civil and Structural construction annually. Each market sector—education, corporate, government, and health care—is served by a team of specialists who understand the unique needs of the clients they serve.

Structural Engineering
Barber & Hoffman has teamed with DRAW on 200+ projects, the majority of them in serving educational clients in Southwestern Pennsylvania.

B&H has provided structural engineering services to clients since 1934. Each project, regardless of scope, is approached on an individual basis. They believe that one way to ensure that personal attention is given is to involve the firm's principals.

Civil Engineering
Herbert, Rowland & Grubic (HRG) is currently working with DRAW on the design and construction for the new elementary campus for the Bethel Park School District. They offer a wide range of civil engineering and landscape design services. They assist with the planning, design, and management of projects that support communities. The firm optimizes places for health, prosperity, and enjoyment with a focus on long-term value.

Food Facilities Services
Food Facilities Concepts, Inc. is currently working with DRAW on numerous significant food service facilities for public school buildings. Food Facilities Concepts has worked with architects for more than 30 years. They work in close collaboration with the client and entire design team to ensure the food service equipment is implemented in a manner that does not detract from the customer experience.

Demographics
MGT (formerly Davis Demographics) recently worked with DRAW on the Quaker Valley School District Comprehensive Educational Facility Assessment, and prior to that, with the South Fayette Township School District in providing demographic analysis for the District defined improvements to the primary level buildings and campus.

About DRAW

- Designing for Schools since 1945
- More than $800 Million in recent local Education & Community Projects
- DRAW Collective, H.F. Lenz, and Barber & Hoffman - 20+ years of experience together – more than 200 projects
- Local Offices in Mt. Lebanon and Cranberry Township
- Planning, Programming, and Facility Experts
- Services include: Master Planning, Architecture, Facility Analysis, Sustainable Design, Cost Estimating, and Construction Supervision
- Over 80% of our projects are Public Work
- Extensive experience in multi-prime, state contract and other procurement options



Hampton Twp. School District

- Facility Study
- High School Addition and Renovations



Knoch School District

- High School Additions and Renovations



Franklin Regional School District

- Facility Study
- Consolidated Elementary Campus



South Fayette School District

- Facility Studies
- High School Additions and Renovations
- New Intermediate School



Chartiers Valley School District

- High School Athletics Renovations



North Allegheny School District

- Facility Study
- Misc. Capital Improvements
- ES Expansion & Renovations



Steel Valley School District

- New Elementary School



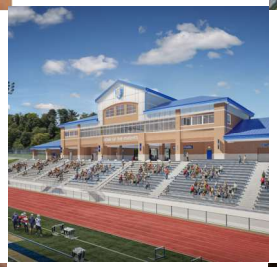
Slippery Rock Area School District

- Misc. Capital Projects
- High School Alterations



Norwin School District

- Facility Study
- Misc. Capital Improvements



Trinity Area School District

- Facility Study
- New Intermediate School
- New Athletic Complex



Moon Area School District

- New Secondary Campus
- New High School



Pine-Richland School District

- Facility Studies
- Misc. Capital Improvements
- High School Additions / Renovations



Bethel Park School District

- New Elementary Campus



DRAW COLLECTIVE Architecture

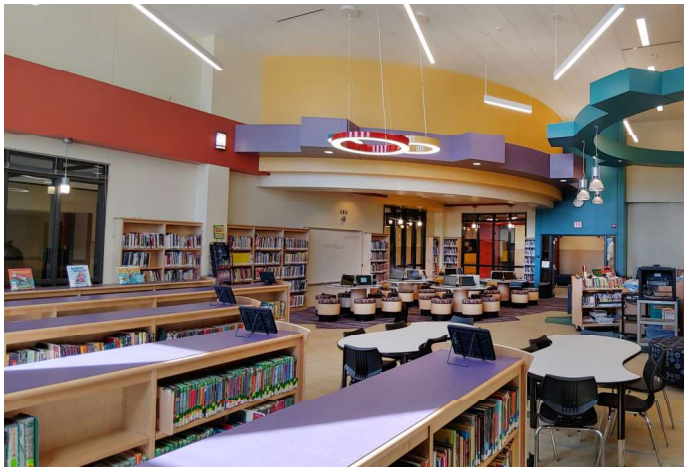
Recent Regional Success

Long-Term Client: Grove City Area School District

20+ Years of Services provided:

- District Wide Facility Study
- High School Additions & Renovations
- Middle School Additions & Renovations
- Stadium Improvements
- Hillview Elementary Additions & Alterations
- High School Additions & Alterations
- Paving Improvements
- Roof Replacements
- MS HVAC Upgrades









DRAW COLLECTIVE

Long-Term Client: Quaker Valley School District

20+ Years of Services provided:

- District-Wide Study
- Edgeworth Elementary School Additions & Alterations
- Osborne Elementary School Additions & Alterations
- Middle School Additions & Alterations
- Stadium, Fields, and Tenis Courts
- Misc. High School Improvements
- MEP Upgrades
- Site Upgrades








Long-Term Client: Slippery Rock Area School District

Services provided:

- District Wide Facilities Study
- Moraine Elementary MEP Upgrades.
- Area Elementary MEP Upgrades.
- High School Renovations and Additions
- Middle School HVAC Upgrades
- Middle School Control Upgrades
- Middle School Paving Improvements
- Stadium Field House Study









1. Who We Are / Project Team
2. Our Process: Due Diligence
3. Your Project
4. Q&A

Our 5 Step Process

- Define
- Discover
- Develop
- Detail
- Deliver

Moving forward, we will use our process to further define needs, identify priorities, and develop options for consideration.



1 WHAT ARE YOUR GOALS?

Our initial work session with the District's leadership and stakeholders of Northwestern School District will seek to define the goals for the finalization of your facilities assessment. Working with the District, we will develop and document the reasons and outcomes for the assessment.



2 SURVEY THE CONDITIONS

Our team will gather information on your current buildings and facilities. With school representatives, we will tour your buildings and survey their needs relative to condition, longevity, and overall performance to identify priority issues that might sidetrack other planning efforts. We will also work to define your building capacities, utilization, and educational programs.



3 ANALYZE THE FINDINGS

Building on the findings of the facilities survey, our team will translate the existing conditions information into a needs assessment focused on serviceable life, costs, order of magnitude, and urgency. Together with the District, we will develop recommendations sorted by priority. Projected costing of recommended improvements will be included to maintain fiscal responsibility when determining priority impact.



4 TOGETHER WE'LL MAKE A PLAN

Together, we will develop a recommended facilities assessment that identifies projects to be considered over the next 5 to 15 years. The conceived projects will aim to address the projected enrollment growth, aging facilities, and campus identity.

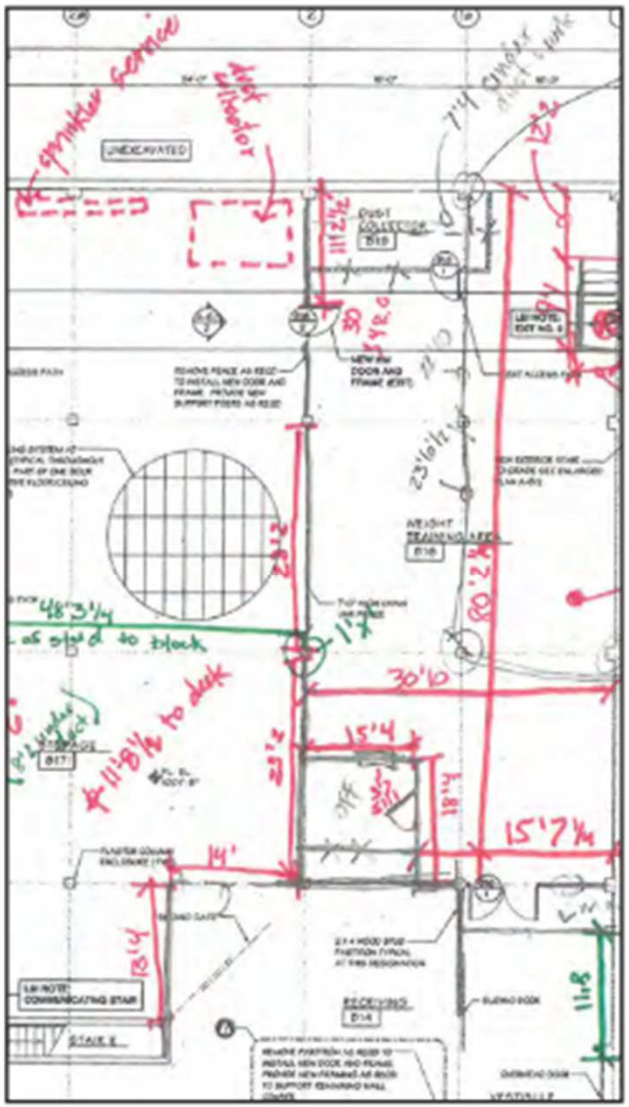


5 NEXT STEPS

DRAW and our team will be ready and able to assist the Northwestern School District with the implementation of the capital improvements identified and outlined in the study.

Existing Conditions

- Stakeholder Mtgs
- Questionnaires
- Surveys
- Collaboration
- Consistent Communication



7. How many printers will be in each classroom of your particular subject or grade level? 1 (COLOR).

8. Please list the types of supplies and educational materials that will require storage in your particular grade level or subject's classroom?

	ITEM	SIZE		ITEM	SIZE
a.	AV SYSTEM (CPS)	3'x4'x6' TALL	k.	STORAGE ROOM	
b.	AV PRESENTATION SYSTEM	3x4x6' TALL	l.	500 SQ FT FOR	
c.	BOOKS	1x 25' SHELF	m.	125 CADETS OPTIMUM (400	
d.	1 FLIGHT SIMULATOR	3x4'	n.	SQ FT REQ BY CONTRACT)	
e.			o.		
f.			p.		
g.			q.		
h.			r.		
i.			s.		
j.			t.		

9. What types of storage cabinets would you like in your classroom. Please check those you prefer.
   - X Base Cabinets
   - X Wall Cabinets
   - ___ Low Open Shelving
   - ___ Low Tote-Tray Storage ____ # of bins
   - ___ Tall Double Door Storage
   - ___ Tall Open Shelving
   - ___ Tall Tote-Tray Storage ____ # of bins

10. List any other information that you feel is important for us to know when we do the initial layouts for your space.
   - OFFICE FOR 2 INSTRUCTORS WITH DESKS, COMPUTERS, SMALL TABLE 2x BOOKCASES, 1 FILING CABINET THAT IS CLOSE TO CLASSROOM AND STORAGE ROOM.
   - 2500 SQ FT DRILL PAD (PER CONTRACT) CLOSE WOULD BE PREFERRED ALSO. 75'x50' WOULD EQUAL NATIONAL DRILL MEET STANDARDS.
   - DEDICATED LONG DISTANCE PHONE LINE AND INTERNET CONNECTION IN INSTRUCTOR'S OFFICE & INTERNET AND CABLE TV IN CLASSROOM.

Your above responses will be reviewed by our staff and the schools administration. We will try to provide you with as many of your needs and wants as possible; however, due to budget restraints and / or school district's overall preferences every item that you suggest may not be provided. Thanks again for your time.

Analyze and Plan

- Define Categories
- Define Priorities
- Define Phasing
  - Short Term Needs
  - Mid Term Needs
  - Long Term Needs
- Budget Goals
- Community Input

IMPROVEMENT PRIORITIES

MORAINE ELEMENTARY SCHOOL		SHORT TERM	MID TERM	LONG TERM	NOT NEEDED
ES-1	**Safety and Security**				
	Main entrance is secure - no recommendations				
	Secondary entrance at library is not as secure as main entrance. After student arrival time, entrance should be locked and all visitors use main office. Intercom could be considered at this location.				
	Add interior surveillance cameras.	15	2	0	0
	Consider door contacts to monitor exterior door status.	11	6	0	0
ES-1	**Accessible Parking and Accessible Route**				
	Revise existing accessible parking spaces				
	Relocate accessible parking space in front lot to be adjacent to existing curb ramp. This will require revising line striping and relocating some existing bus parking spaces.	11	5	1	0
	Repaint existing parking spaces with new handicapped logo and paint colors (District typically self performs this work)	15	2	0	0
	Paint accessible route on pavement to designate route between parking spaces and accessible entrance (District typically self-performs this work)	15	2	0	1
ES-2	**Toilet Room Accessibility Upgrades**				
	Kindergarten group toilet room reconfigurations (including partitions, grab bars, accessories) (Assume **2** group toilet rooms, which includes male and female rooms)	9	8	0	0
	Locker room reconfigurations to meet code compliance. Boy area does not provide an ADA compliant shower with transfe grab bars, etc. Accessible toilet stall is not code compliant.				
	Single-user toilet room ADA upgrades to meet code compliar includes the kindergarten toilets and other faculty toilets.				
	District could consider adding unisex toilets throughout build adjacent to existing toilet rooms to improve gender neutral o for faculty, students and visitors (Assume **2** toilet rooms)				
ES-3	**Door and Hardware Upgrades**				
	Replace door handle hardware (We are assuming to replace				

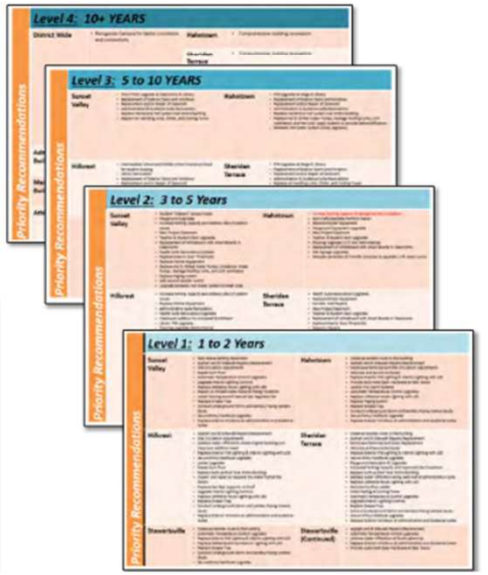




Issues Categories:

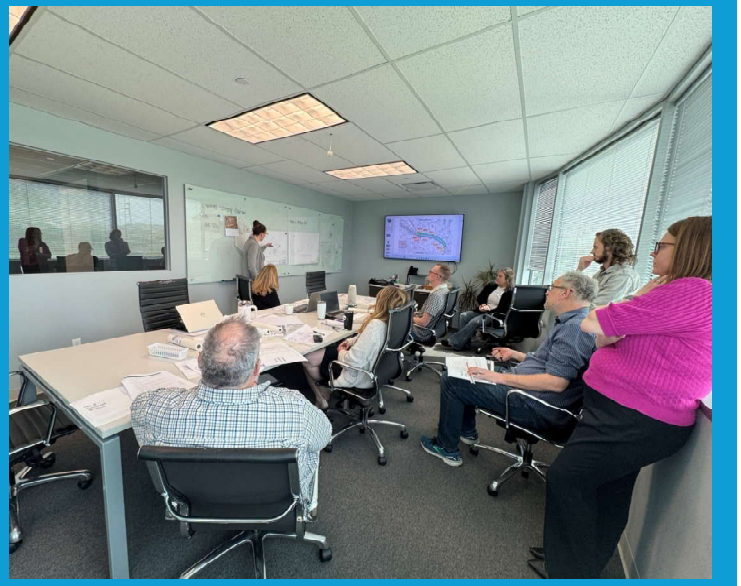


Priority Recommendations:



DRAW COLLECTIVE 12





OCT - NOV	DEC - JAN	FEB - MAR	APRIL	MAY
October 2026 Project Kick-Off				May 2027 Final Report
				8 MONTHS
ADMINISTRATIVE WORK SESSION	ADMINISTRATIVE WORK SESSION	ADMINISTRATIVE WORK SESSION	ADMINISTRATIVE WORK SESSION	
1. DEFINE • Facilties Goals • Educational Vision • Financial Opportunities & Constraints • Study Process and Timeline		COMMUNITY WORK SESSION - IF DESIRED	COMMUNITY WORK SESSION - IF DESIRED	COMMUNITY PRESENTATION - IF DESIRED
2. SURVEY THE CONDITIONS Existing Conditions Tours • Review Previous Study • Survey & Document Existing Conditions • Identify Deficiencies • Survey Educational/Functional Programs • Define High School Reuse Options • Conduct Demographic Study				
	3. ANALYZE THE FINDINGS • Analyze Demographic Findings • Identify Educational/Space Planning Requirements & Opportunities • Identify Associated Repair/Upgrade Priorities & Costs • Study Elementary Grade Level Grouping Impacts • Study High School Reuse Options & Costs			
		4. TOGETHER, WE'LL MAKE A PLAN • Define Capital Improvement Priority Recommendations • Define Educational/Functional Priority Recommendations • Establish Annual Budget/Funding Allocations • Explore Procurement/Implementation Strategies		
			5. NEXT STEPS • Define Priority Objectives (short & long-term) • Finalize Study • Move forward with initial projects	
BOARD UPDATE Review Existing Facility Conditions	BOARD UPDATE Review Findings	BOARD UPDATE Review Next Steps and Planning	BOARD UPDATE Draft Study Reviewed	BOARD UPDATE Presentation of Final St

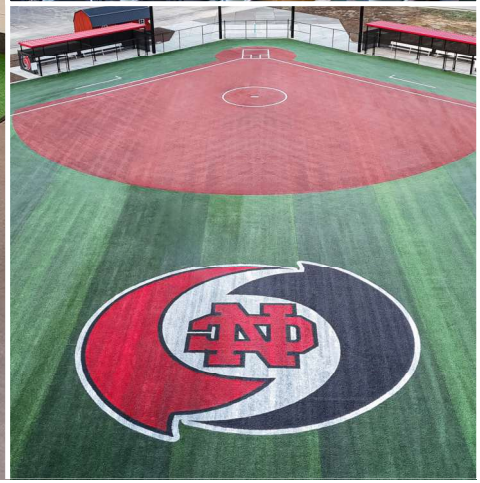
1. Who We Are / Project Team
2. Our Process: Due Diligence
3. Your Project
4. Q&A

Creating a long-term plan for your District based on priorities and fiscal impacts









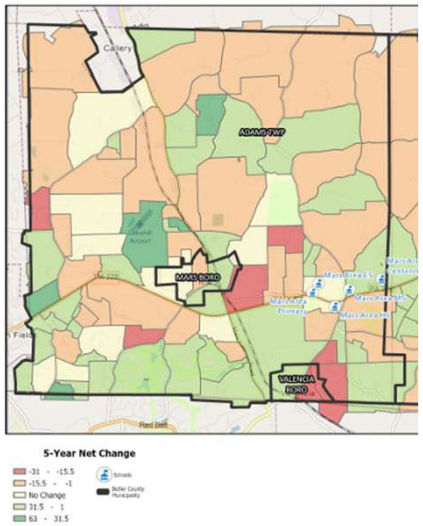
OBJECTIVES

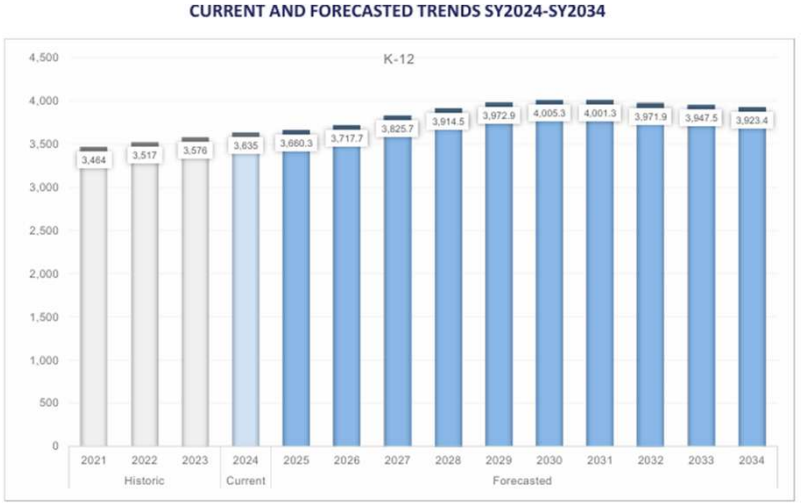
1. Relevant Space Programming
2. Quality Long-Term Solutions
3. Early Option Cost / Benefit Analysis
4. Realistic Timelines & Construction Phasing

Demographics

- Enrollments
- Projections
- Live Birth Data
- Survival Data
- Housing Analysis
- Migration Patterns
- Alternative Ed Trends
- Demographic Trends
- School Boundaries
- Transportation

Grade	Resident Students													
	Historic			Current	Forecasted									
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
K	261	215	234	230	227.7	252.9	260.2	250.2	257.2	258.2	256.8	257.8	257.3	257.1
1	282	313	260	275	273.7	271.8	303.0	310.8	298.5	306.3	306.6	303.7	304.2	303.6
2	299	287	304	269	271.4	270.7	270.1	300.0	307.3	294.9	301.8	301.1	297.7	298.1
3	299	312	302	308	276.7	279.8	280.6	279.0	309.1	316.0	302.7	308.6	307.1	303.6
4	269	307	315	306	307.1	276.8	281.3	281.2	279.2	308.5	314.7	300.4	305.5	304.0
5	267	273	317	323	311.4	313.2	284.1	287.6	287.2	284.6	313.6	318.7	303.4	308.6
6	231	266	287	311	325.3	314.4	317.7	287.6	290.8	289.8	286.6	314.3	318.7	303.4
7	247	236	271	291	319.4	334.8	325.1	327.3	296.2	298.8	297.3	293.0	320.6	325.0
8	267	245	240	271	293.1	322.3	339.1	328.3	330.1	298.3	300.5	298.0	293.0	320.6
9	269	269	254	246	275.5	298.5	329.2	345.2	333.8	335.2	302.7	304.1	301.0	296.0
10	263	272	268	250	245.4	275.2	299.2	328.6	344.0	332.3	333.2	300.3	301.0	298.0
11	252	258	265	273	249.5	245.6	276.5	299.1	327.7	342.4	330.5	330.6	297.3	298.0
12	255	254	254	273	275.0	252.2	249.6	279.4	301.5	329.6	344.0	331.2	330.6	297.3
	Resident Student Totals by Grade Configuration													
K-1	543	528	494	505	501.4	524.7	563.2	561.0	555.7	564.5	563.4	561.5	561.5	560.7
2-4	867	906	921	883	855.2	827.3	832.0	860.2	895.6	919.4	919.2	910.1	910.3	905.7
5-6	498	539	604	634	636.7	627.6	601.8	575.2	578.0	574.4	600.2	633.0	622.1	612.0
7-8	514	481	511	562	612.5	657.1	664.2	655.6	626.3	597.1	597.8	591.0	613.6	645.6





Site Evaluations

- Existing Conditions
- Utilization
- Circulation/Parking
- Safety / Security
- Accessibility
- Athletics
- Utilities
- Agency Approvals

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HRG









Building Evaluation

- Exterior Envelope
- Accessibility
- Interior Finishes
- Code Compliance
- Structure

Planning

- Building Capacity
- Educational Spaces
- Utilization
- Future Needs

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H.F. LENZ ENGINEERING



MEP Evaluation

- Existing Conditions
- Limitations
- HVAC
- Plumbing
- Electrical
- Priorities

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ES Evaluation

- Existing Challenges
- Deferred Maintenance
- Energy Efficiency
- Priorities to Address
- Phasing of Work
- Procurement Options

MS / HS Evaluation

- Items Needing Addressed
- Yearly Maintenance
- Phasing of Maintenance
- Service Contracts
- Procurement Options

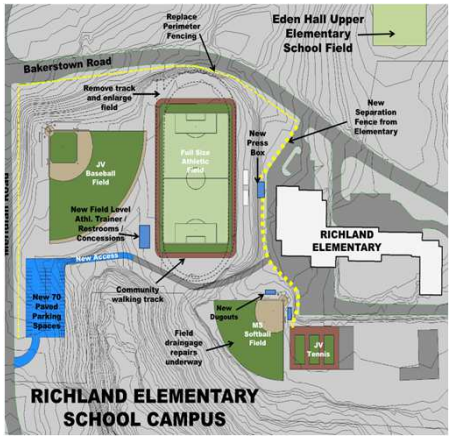
Athletics Evaluation

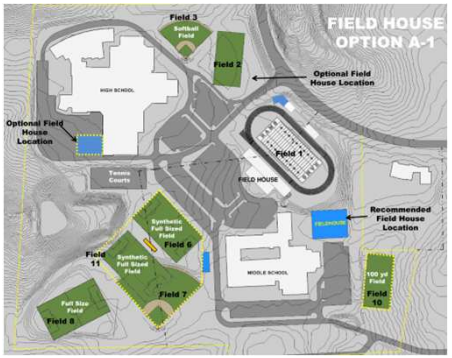
- Existing Challenges
- Deferred Maintenance
- Energy Efficiency
- Priorities to Address
- Phasing of Work
- Procurement Options

Athletics Evaluation

- Parking on Site
- Multi-Sport Layout
- Artificial Surfaces
- Multi-Season Use
- Continue work started
- Phasing strategy







DRAW COLLECTIVE

Fee Proposal

Our Proposed Fees for the Northwestern School District Comprehensive District-Wide Feasibility Study are as follows:

Services	Cost Breakdown	Total Cost for Services
Building Conditions Assessment		$ 15,000
Architectural Assessment (DRAW)	*Included*	
HVAC, Plumbing, & Electrical Assessment (HF Lenz)	*Included*	
Food Service Equipment Assessment (Food Facilities)	*Included*	
Site Assessment (HRG)	*Included*	
Structural Assessment (B&H)	*Included*	
Stakeholder Meetings, Community, Board Meetings	*Included*	
Demographic Analysis (MGT)		$ 19,500*
TOTAL FEE – Feasibility Study & Demographics		$ 34,500

The following reimbursable costs are in excess in the table above:

- Demographer's additional on-site meetings beyond outlined scope of work: $3,000/trip
- Demographer's additional virtual meetings beyond outlined scope of work: $750/meeting
- Third party estimating if requested

*Demographers fee includes one (1) virtual meeting for Board, Staff, Community, or Stakeholder Presentation, for each year of the contract, if needed.

DRAW does not require additional fee for any services described within the Request for Proposals. All services are included in the total cost indicated in the table above.

DRAW will invoice monthly during the feasibility study process according to the work completed.

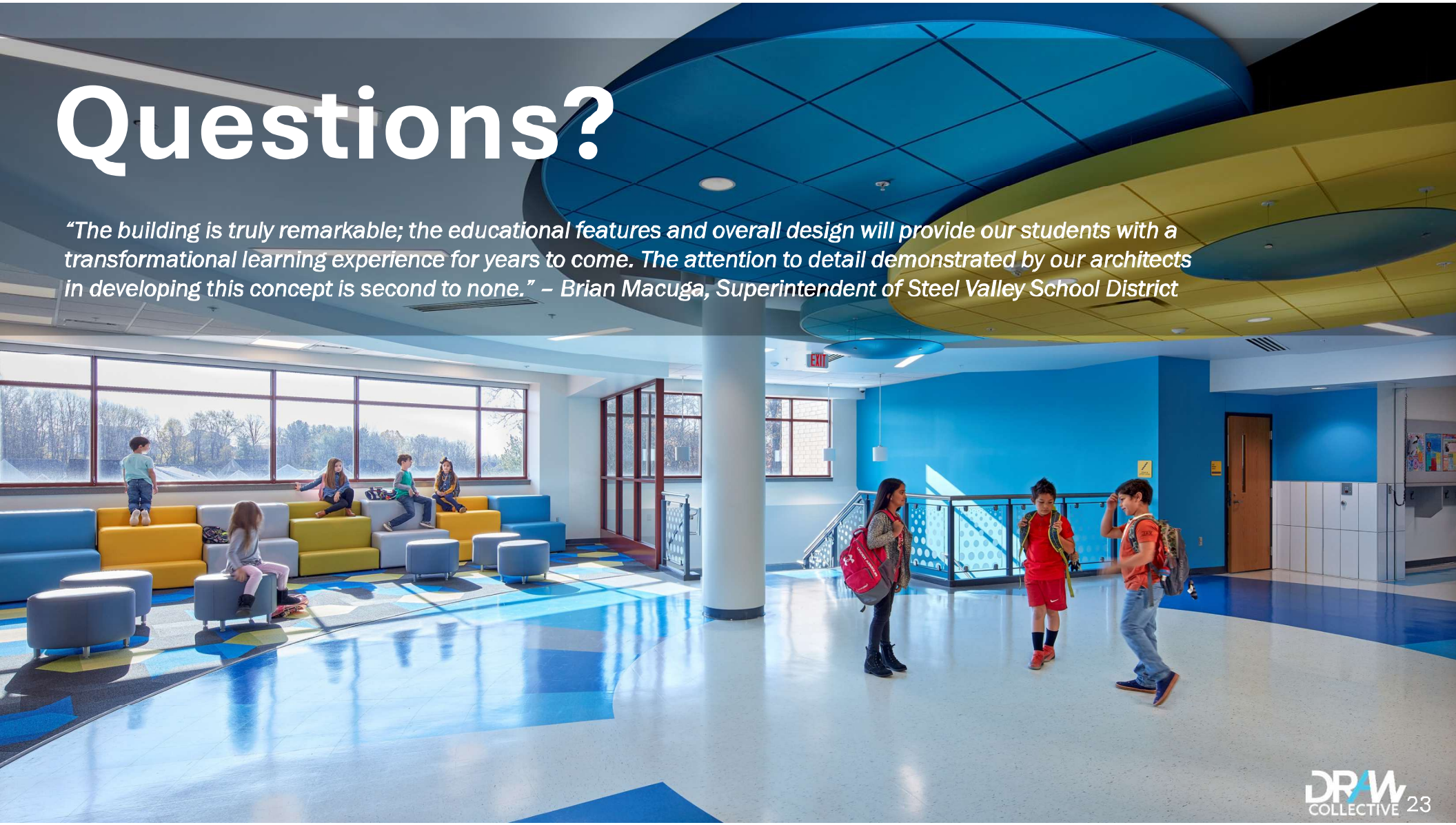
Why DRAW?

- ✓ We are personally invested in Northwestern SD success
- ✓ Senior leadership provides active management
- ✓ We're focused on meeting your long-term goals through strategic planning
- ✓ Our planning & thought leadership is focused on designing from the inside out
- ✓ We have proven track record with similar projects
- ✓ We provide innovative design thinking rooted in fiscal responsibility



Questions?

"The building is truly remarkable; the educational features and overall design will provide our students with a transformational learning experience for years to come. The attention to detail demonstrated by our architects in developing this concept is second to none." – Brian Macuga, Superintendent of Steel Valley School District



DRAW COLLECTIVE 23


Thank You!

NORTHWESTERN SCHOOL DISTRICT

RESOLUTION 2026-____

AN RESOLUTION APPOINTING A DESIGNEE TO SERVE AS THE SOLE REPRESENTATIVE FOR THE NORTHWESTERN RECREATION AUTHORITY

WHEREAS, by Joint Ordinance for Recreational Authority dated June 19, 1980, Albion Borough, Cranesville Borough, Conneaut Township, Elk Creek Township, and Northwestern School District created the Northwestern Recreation Authority ("Authority"); and

WHEREAS, Articles of Incorporation of the Authority were filed on February 1, 1980 with the Pennsylvania Department of State; and

WHEREAS, each political subdivision creating the Authority had three seats on it; and

WHEREAS, for a significant period of time, the Authority was an active, going concern with members of each of the aforesaid political subdivisions participating in it; and

WHEREAS, for approximately 13 years, the Authority, although legally existing, has not actively met as an Authority and, for all intents and purposes, is no longer an active, going concern; and

WHEREAS, the Authority has no outstanding debt, possesses no real or personal property, and has no other outstanding claims against it; and

WHEREAS, Northwestern School District agrees to terminate the Authority in accordance with the Municipality Authorities Act §5619(c); and

WHEREAS, because the Authority is no longer an active, going concern, Northwestern School District hereby agrees to appoint Gary Wells, Manager of Albion Borough to act as the signatory, designee and sole board member of the Authority for purposes of requesting termination of the Authority with the Secretary of the Commonwealth of Pennsylvania and filing all necessary paperwork to fulfill the termination of the Authority including preparing and submitting a certificate requesting termination to be approved by Northwestern School District.

NOW THEREFORE, be it RESOLVED by the Board of Directors of Northwestern School District hereby appoints Gary Wells, Manager of Albion Borough, as the sole and fully authorized member of the Authority for the purpose of taking all necessary steps and filing all required paperwork to lawfully terminate the Northwestern Recreation Authority since Northwestern School District agrees that it is no longer an active, going concern and seeks to terminate its existence.

This resolution shall take effect immediately upon its adoption. Duly adopted this ____ day of _____, 2026.

ATTEST: NORTHWESTERN SCHOOL DISTRICT

_____ BY: _____

Secretary President

_____

Superintendent

4937-4117-8078 v.1